

From: [Redacted]
Sent: Friday, 11 November 2022 9:30 AM
To: [Redacted]
Cc: [Redacted]; [Redacted]
Subject: RE: Catch ups [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Hi [Redacted], thanks, we got through another sitting week!

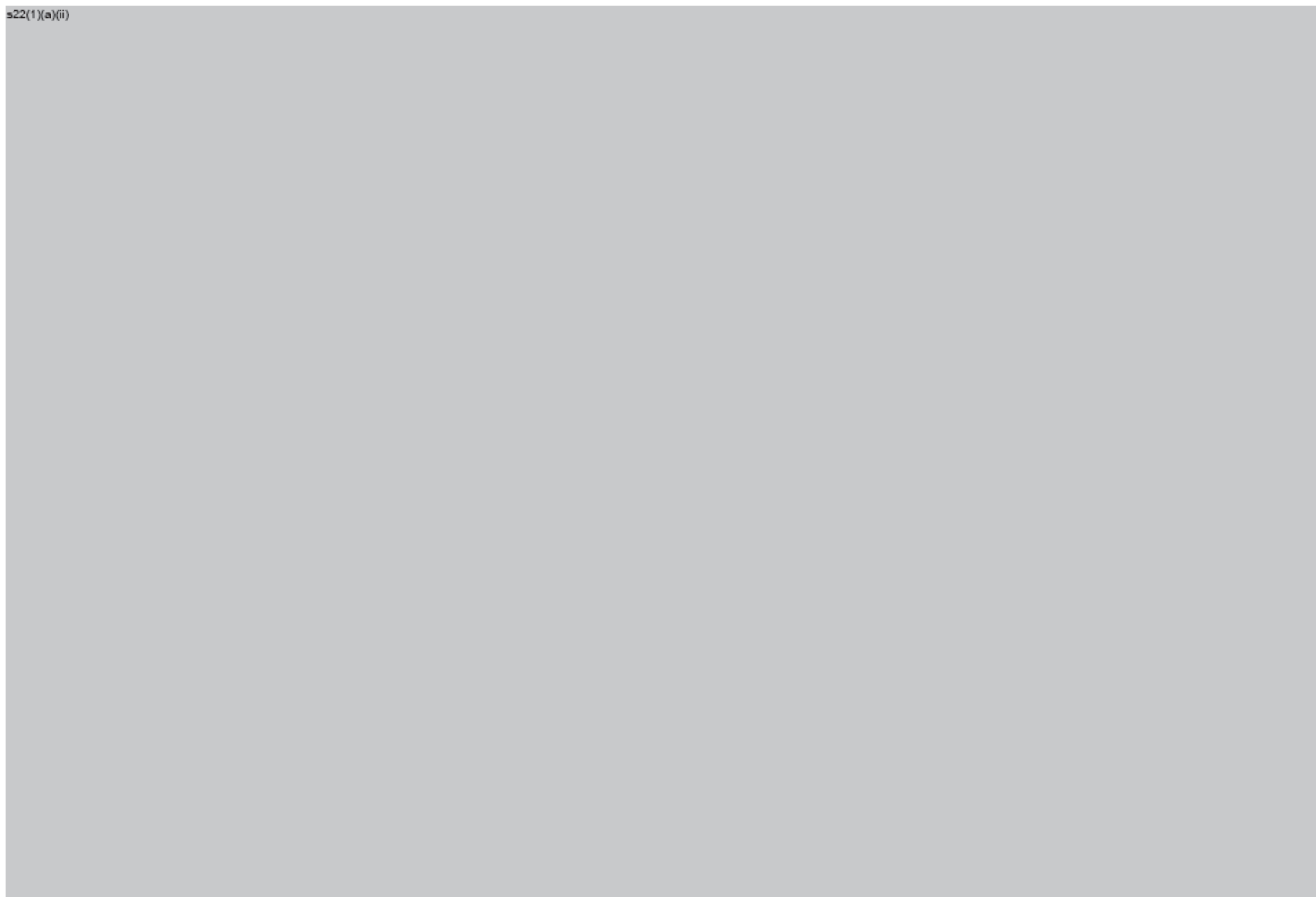
To be honest, our diaries are probably a bit too moveable to be able to lock in a regular meeting time on a monthly basis. Whenever there is an issue that needs a longer discussion than a quick phone call though I am more than happy for you to reach out and we can find time for an extended conversation.

Thanks as always

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Friday, 2 December 2022 7:02 PM
To: [Redacted]; [Redacted]
Cc: [Redacted]; [Redacted]
Subject: Re: QANTAS GROUP INDUSTRY UPDATE – SERVICE IMPROVEMENTS FOR SUMMER [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks for this [Redacted]

Have a good weekend.

[Redacted]
[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 13 December 2022 1:48 PM
To: [Redacted]
Cc: [Redacted]
Subject: RE: JQ MEL-SIN [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks for this [Redacted], have a good afternoon.

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [REDACTED]
Sent: Tuesday, 24 January 2023 10:47 AM
To: [REDACTED]
Subject: RE: Incident Summary [SEC=OFFICIAL:Sensitive]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL:Sensitive

Thank you for this [REDACTED], much appreciated.

OFFICIAL:Sensitive





From: [Redacted]
Sent: Monday, 6 February 2023 5:11 PM
To: [Redacted]; [Redacted]
Subject: Aviation White Paper [SEC=OFFICIAL]
Attachments: MINISTER C KING - MEDIA RELEASE - HAVE YOUR SAY ON AUSTRALIA'S AVIATION FUTURE - TUESDAY 7 FEBRUARY 2023 (002).docx; White Paper ToR.pdf

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Hi [Redacted] and [Redacted], thanks for the chat.

Embargoed until 8am tomorrow.

Thanks as always.

[Redacted]

[Redacted] (he/him)
 Transport Adviser • Office of the Hon Catherine King MP
 Minister for Infrastructure, Transport, Regional Development and Local Government
 [Redacted] [@mo.infrastructure.gov.au](mailto:[Redacted]@mo.infrastructure.gov.au) • [Redacted]

OFFICIAL

From: [Redacted]
Sent: Friday, 17 February 2023 3:35 PM
To: [Redacted]
Cc: [Redacted]; [Redacted]
Subject: RE: Aviation Skills and Training Announcement [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Hi [Redacted] – sorry, the Minister’s diary isn’t looking co-operative in the second half of that week, we have a fair bit already booked in.

Will let you know if anything changes.

Thanks

OFFICIAL

s22(1)(a)(ii)





From: s47F - personal privacy
Sent: Monday, 20 February 2023 2:03 PM
To: s47F - personal privacy
Subject: RE: Invitation: Minister King's National Press Club Address - 1 March [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks s47F - personal privacy – sorry, but I will have to decline on behalf of both of us.

Hope you enjoy the speech though and might see you there from one of our speaker’s tickets!

Thanks

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 21 February 2023 12:41 PM
To: [Redacted]
Cc: [Redacted]; [Redacted]; [Redacted]
Subject: RE: Qantas Lounge Network Announcement and Qantas Regional Grant Applications Open [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks for the update [Redacted]

Hope it all goes well.

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Wednesday, 22 February 2023 9:01 AM
To: [Redacted]
Subject: RE: Air Services Australia - SYD arrival capacity challenges [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks [Redacted], am I ok to share this information with the Department?

[Redacted]

OFFICIAL

[Large redacted area]



From: [Redacted]
Sent: Wednesday, 8 March 2023 4:02 PM
To: [Redacted]
Subject: FW: MINISTER C KING - MEDIA RELEASE - Brisbane Airport Community Airspace Advisory Board - THURSDAY 9 MARCH 2023.docx [SEC=OFFICIAL]
Attachments: MINISTER C KING - MEDIA RELEASE - Brisbane Airport Community Airspace Advisory Board - THURSDAY 9 MARCH 2023.docx
Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Hey [Redacted], as discussed.

Embargoed for the morning.

Cheers

OFFICIAL

s22(1)(a)(ii)



OFFICIAL

From: [Redacted]
Sent: Tuesday, 14 March 2023 3:19 PM
To: [Redacted]; [Redacted]
Subject: RE: Sydney Airport Curfew Regulations 2023 [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Perfect, do you want to send through a Teams link?

Just as way of background on where this process is at, there is currently nothing before the minister to consider, but I am happy to hear your position.

Cheers

OFFICIAL



From: [Redacted] <[\[Redacted\]@MO.infrastructure.gov.au](mailto:[Redacted]@MO.infrastructure.gov.au)>
Sent: Tuesday, 14 March 2023 3:12 PM
To: [Redacted] <[\[Redacted\]@qantas.com.au](mailto:[Redacted]@qantas.com.au)>; [Redacted] <[\[Redacted\]@qantas.com.au](mailto:[Redacted]@qantas.com.au)>
Subject: RE: Sydney Airport Curfew Regulations 2023 [SEC=OFFICIAL]

OFFICIAL

Hi [Redacted],

The week has started well – but it tends to when it is a long weekend!

More than happy to meet tomorrow morning, I'm pretty flexible so could carve out halfa just about anywhere.

Thanks

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 21 March 2023 4:51 PM
To: [Redacted]; Solomon, Joseph
Cc: [Redacted]; [Redacted]
Subject: RE: Letter from Qantas - Roundtable and JZC [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks for this [Redacted], will let you know any questions.

[Redacted]

OFFICIAL

s22(1)(a)(ii)



s22(1)(a)(ii)



From: [Redacted]
Sent: Monday, 3 April 2023 5:01 PM
To: [Redacted]
Subject: RE: Letter from Qantas [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Hey [Redacted], thanks for the heads up on the letter. Good to hear there is some strong interest already.

On the pass – sorry for not getting back to you. Unfortunately, we won't be able to help you out with it. As a Minister, Catherine is only intending to sponsoring passes for CEOs, Chairs and the like.

Thanks again.

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: s47F - personal privacy
Sent: Monday, 19 June 2023 1:24 PM
To: s47F - personal privacy
Cc: s47F - personal privacy
Subject: RE: Qantas Engineering Academy [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks s47F - personal privacy – have forwarded to the diary manager who will get back to you.

s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)





From: s47F - personal privacy
Sent: Tuesday, 27 June 2023 10:42 AM
To: s47F - personal privacy
Cc: s47F - personal privacy
Subject: Re: QANTAS GROUP MARKET UPDATE [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

OFFICIAL

Thanks

s47F - personal privacy
s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)



s22(1)(a)(ii)



From: s47F - personal privacy
Sent: Monday, 17 July 2023 4:47 PM
To: s47F - personal privacy
Cc: s47F - personal privacy
Subject: RE: Singapore and SAF [SEC=OFFICIAL]

Follow Up Flag: Follow up
Flag Status: Completed

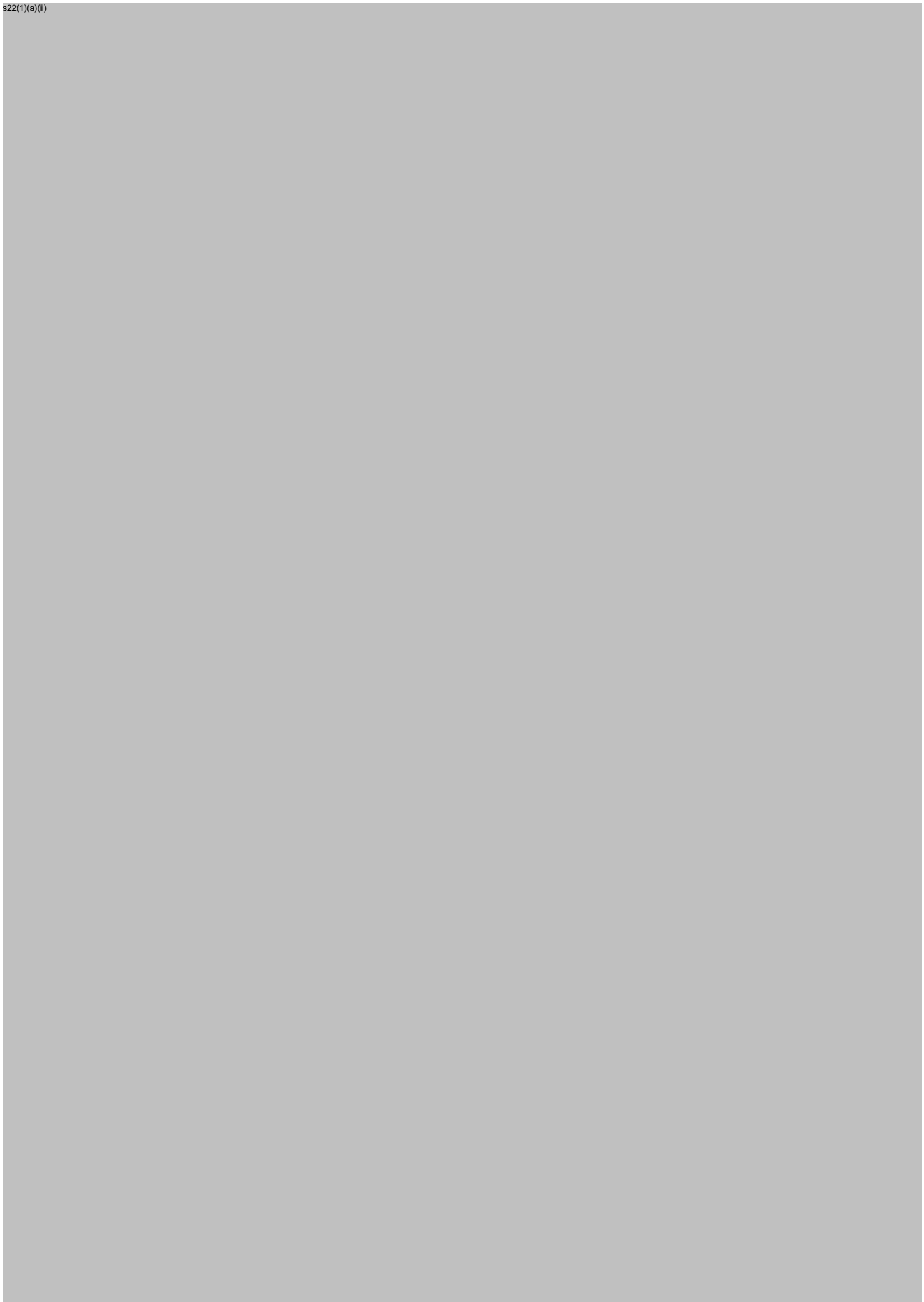
OFFICIAL

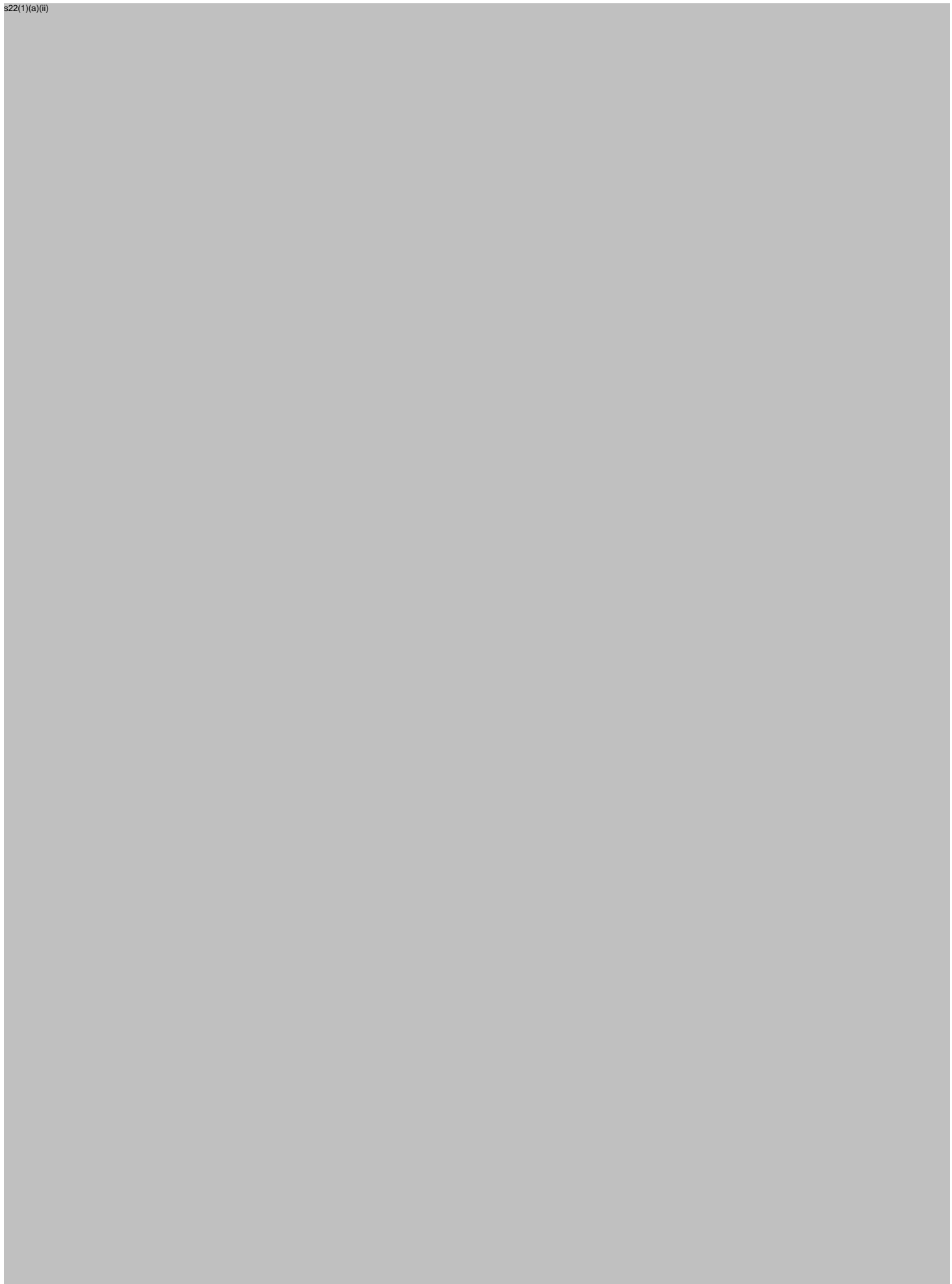
Thanks for this s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)







s22(1)(a)(ii)

From: [REDACTED]
Sent: Monday, 11 December 2023 1:23 PM
To: [REDACTED]; [REDACTED]
Subject: RE: QANTAS OUTLINES POLICY RECOMMENDATIONS TO MAKE AUSTRALIAN SAF A REALITY [SEC=OFFICIAL]

OFFICIAL

Thanks [REDACTED]

OFFICIAL

s22(1)(a)(ii)





From: [REDACTED]
Sent: Wednesday, 7 February 2024 2:35 PM
To: [REDACTED]
Subject: RE: SAF letters [SEC=OFFICIAL]

OFFICIAL

Great, thanks [REDACTED]

OFFICIAL

s22(1)(a)(ii)



From: [REDACTED]
Sent: Wednesday, 6 March 2024 12:16 PM
To: [REDACTED]
Subject: RE: Email address correction [SEC=OFFICIAL]

OFFICIAL

Thanks [REDACTED] – will get that fixed

OFFICIAL

s22(1)(a)(ii)





From: [REDACTED] s47F - personal privacy
Sent: Tuesday, 12 March 2024 9:31 AM
To: [REDACTED] s47F - personal privacy
Subject: RE: Response to Ministerial Correspondence - Vortex Generators [SEC=OFFICIAL]
Attachments: 240311 Letter to Catherine King MP.pdf

OFFICIAL

Thanks [REDACTED] s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 12 March 2024 9:41 AM
To: [Redacted]
Cc: [Redacted]; [Redacted]
Subject: RE: 2024 Qantas Regional Grants Program [SEC=OFFICIAL]

OFFICIAL

Thanks [Redacted] – will pass this onto our constit team who run a regular grants newsletter for community groups in the region.

Cheers

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 23 April 2024 3:59 PM
To: [Redacted]
Cc: [Redacted]
Subject: RE: Expansion of Qantas SAF Coalition [SEC=OFFICIAL]

OFFICIAL

Thanks [Redacted] – good to see.

[Redacted]

OFFICIAL

s22(1)(a)(ii)





From: [Redacted]
Sent: Tuesday, 14 May 2024 7:52 PM
To: [Redacted]
Subject: Fwd: MINISTER KING, MINISTER MCBAIN, AM BROWN & AM CHISHOLM - MEDIA RELEASE - INVESTMENT TO DELIVER A FUTURE MADE IN AUSTRALIA - TUESDAY, 14 MAY 2024 [SEC=OFFICIAL]

OFFICIAL

[Redacted]
 [Redacted]

OFFICIAL

From: "[Redacted] <[Redacted]@pm.gov.au>
Date: Tuesday 14 May 2024 at 19:47:25
To: [Redacted] <[Redacted]@MO.infrastructure.gov.au>
Subject: MINISTER KING, MINISTER MCBAIN, AM BROWN & AM CHISHOLM - MEDIA RELEASE - INVESTMENT TO DELIVER A FUTURE MADE IN AUSTRALIA - TUESDAY, 14 MAY 2024

OFFICIAL



JOINT MEDIA RELEASE

CATHERINE KING MP
 MINISTER FOR INFRASTRUCTURE, TRANSPORT, REGIONAL DEVELOPMENT AND LOCAL GOVERNMENT

KRISTY MCBAIN MP
 MINISTER FOR REGIONAL DEVELOPMENT, LOCAL GOVERNMENT AND TERRITORIES

SENATOR CAROL BROWN
 ASSISTANT MINISTER FOR INFRASTRUCTURE AND TRANSPORT
 SENATOR FOR TASMANIA

SENATOR ANTHONY CHISHOLM
 ASSISTANT MINISTER FOR EDUCATION
 ASSISTANT MINISTER FOR REGIONAL DEVELOPMENT
 SENATOR FOR QUEENSLAND

INVESTMENT TO DELIVER A FUTURE MADE IN AUSTRALIA

The Albanese Labor Government is continuing to responsibly invest in and deliver nationally significant, nation-shaping projects for Australia.

Our investments in infrastructure, strategic transport and net zero will set up our nation and people for a more prosperous and sustainable future.

These decisions will drive productivity, boost economic growth, create job opportunities and help to tackle cost of living pressures.

They also improve and save lives, ensure that Australia is well placed to compete in the new, net zero economy, revitalise regions and support communities in cities, suburbs and regions.

Building Australia

The Albanese Government's reforms to the **Infrastructure Investment Program**, to make it more sustainable, mean we can invest in new projects around the nation.

This Budget provides \$16.5 billion for new and existing projects across Australia over ten years to improve productivity, liveability, and sustainability.

Guided by the priorities of productivity and resilience, liveability and sustainability, we are investing \$4.6 billion in 69 new projects, including:

- \$1.9 billion for Western Sydney road and rail infrastructure.
- \$300 million for METRONET to deliver a capacity signalling program in Western Australia.
- \$177 million to deliver bridge and intersection upgrades along the Warrego Highway in Queensland.
- \$80 million to upgrade the Lyell Highway between Granton and New Norfolk in Tasmania.
- \$120 million for the Princes Highway to deliver interchange upgrades at Mount Barker and Verdun in South Australia.
- \$50 million to plan for Stage 2B of the Canberra Light Rail.
- \$12 million for the Bridgewater Road and Portland Ring Road intersection upgrade in Victoria.

This also includes \$540 million to improve the reliability of the **Australian Rail Track Corporation's** interstate freight rail network, including \$150 million to upgrade the Maroona to Portland Line in Victoria.

We are also investing \$10.1 billion to ensure current projects can be delivered across the nation, including an additional:

- \$3.25 billion for North East Link in Victoria.
- \$1.4 billion for METRONET projects in Western Australia.
- \$1.15 billion towards the Direct Sunshine Coast Rail Line in Queensland.
- \$50 million to ensure the delivery of the existing Appin Road project in New South Wales.
- \$27.1 million to deliver the duplication of William Hovell Drive in the ACT.

As part of the Government's investment in new projects, \$158 million is being committed to deliver critical planning for nationally significant projects under the **Major Projects Business Case Fund**.

Australians can be confident these projects will be delivered because of the reforms that have already been implemented.

To support the enabling infrastructure needed to drive greater housing supply, this Budget also makes available \$1 billion in 2023-24 for states and territories to deliver enabling infrastructure through the Housing Support Program – Priority Works Stream. This investment expands the \$500 million already committed through the Housing Support Program.

We are also ensuring Australia's elite athletes have access to the facilities they need to go for gold at the 2032 Brisbane Olympic and Paralympic Games by revitalising the **Australian Institute of Sport**.

We are investing in \$249.7 million the AIS to deliver:

- An accessible multi-story accommodation facility.
- A multi sports dome to provide an all-weather, indoor training facility supporting track, field and a range of team sports, with integrated facilities for testing and analysis.
- A new High-Performance Training and Testing Centre.

Funding will be held in the Contingency Reserve while a detailed business plan for the AIS site redevelopment is finalised.

A further \$10 million will fund a **Bruce Precinct** Master Plan to identify optimal land uses within the precinct, complementing an AIS Master Plan to be developed by the Minister for Sport and the ASC.

The Government remains committed to maintaining appropriate infrastructure in the Territories, with \$22.5 million provided to maintain and repair critical assets and plan for future projects across **the Indian Ocean Territories, Jervis Bay Territory and Norfolk Island**.

Net zero

Following extensive consultation, legislation for the **New Vehicle Efficiency Standard** for light vehicles was introduced to Parliament in March. This ground-breaking reform will ensure Australian motorists are able to save money at the bowser and choose from a wider range of more fuel efficient, modern vehicles that are cheaper to run.

The Government will provide \$84.5 million over five years to help establish the scheme, a regulator and facilitate credit trading between manufacturers.

As part of our **Future Made in Australia** plan, we will fast-track support for a low-carbon liquid fuel industry, with an initial focus on sustainable aviation fuel and renewable diesel to support emissions reduction in the aviation, heavy vehicle, rail and maritime sectors.

This investment will help move our transport sector towards net zero and create new jobs and industry across Australia, and includes:

- \$18.5 million over four years from 2024-25 to develop a certification scheme for low-carbon liquid fuels, including **Sustainable Aviation Fuels** and **renewable diesel**, in the transport sector by expanding the Guarantee of Origin scheme.
- \$1.5 million over two years from 2024-25 to undertake a regulatory impact analysis of the costs and benefits of introducing mandates or other demand-side measures for low carbon liquid fuels.
- Investing \$1.7 billion over the next decade in the Future Made in Australia Innovation Fund, to support the Australian Renewable Energy Agency to commercialise net zero innovations including low-carbon liquid fuels.
- The Government will be undertaking targeted consultation to identify options for production incentives to support the establishment of a made in Australia low carbon liquid fuel industry.

Strategic transport capability

The Albanese Government's election commitment for an Australian-flagged and crewed maritime **strategic fleet** has been advanced in this Budget.

The strategic fleet will be established through a pilot program with three vessels. Applications to participate in the pilot will open later this year with the first vessels expected to be operational as quickly as possible. The strategic fleet will provide Australia with additional capability to respond to disasters and disruption.

The **Remote Airstrip Upgrade Program** will be extended with an additional \$50 million over three years, to improve safety of remote airstrips and accessibility for people with disability.

The **Regional Airports Program** will be extended with an additional \$40 million in competitive grant funding over three years from 2024-25.

The Government will also provide \$500,000 in funding per year to **the Remote Aerodrome Inspection Programme**, to provide critical inspection services to ensure safety of remote airport operations. The program supports First Nations community aerodromes safety, and allows the Royal Flying Doctor Service and others to safely land in remote communities.

We have heard through the Aviation White Paper process just how important these programs are to regional and remote communities and that is why we are announcing additional investments now.

To further enhance aviation safety, we will provide \$3.6 million over three years from 2024-25 to extend and expand the **Automatic Dependent Surveillance Broadcast (ADS-B) rebate program**, supporting general and recreational aviation operators to install ADS-B devices in their aircraft, bringing about improved airspace management and safety.

We will have more reforms to aviation to announce when the White Paper process concludes later this year.

The Government is also providing \$3.9 million in 2024-25 to support the ongoing safety investigative functions of the **Australian Transport Safety Bureau**.

Increasing road safety and productivity

The Albanese Government is committed to increasing road safety and productivity.

Funding has increased substantially for the **Roads to Recovery Program**, progressively rising from \$500 million to \$1 billion per year and funding under the **Black Spot Program** will increase from the current commitment of \$110 million to \$150 million per year.

To ease the administrative burden on applicants, we have merged the Heavy Vehicle Safety and Productivity Program and the Bridges Renewal Program into a new **Safer Local Roads and Infrastructure** Program with at least \$200 million available each year.

Road safety is a collective responsibility and driver education is an important part of this.

We are providing \$10.8 million in 2024-25 for a one-year **National Road Safety Education** and awareness campaign, and \$21.2 million over six years from 2024-25 to improve the reporting of national road safety data via the **National Road Safety Data Hub**.

This Data Hub will ensure vital and more harmonised road-safety data can be used effectively by everyone, including decision makers in all states and territories.

We will invest \$100 million in a new **Active Transport Fund** open to states and territories which will ensure people who want to walk and cycle in their local community can do so safely, funding new and upgraded bicycle and walking paths across the country.

We're getting on with the job of delivering a better future for all Australians – helping build economic

opportunity and thriving communities.

TUESDAY, 14 MAY 2024

Media Contacts:

Minister King's office: s47F - personal privacy [@MO.infrastructure.gov.au](mailto:MO.infrastructure.gov.au)

Minister McBain's office: s47F - personal privacy [@mo.regional.gov.au](mailto:mo.regional.gov.au)

Assistant Minister Brown's office: s47F - personal privacy [@mo.infrastructure.gov.au](mailto:MO.infrastructure.gov.au)

Assistant Minister Chisholm's office: s47F - personal privacy [@mo.regional.gov.au](mailto:mo.regional.gov.au)



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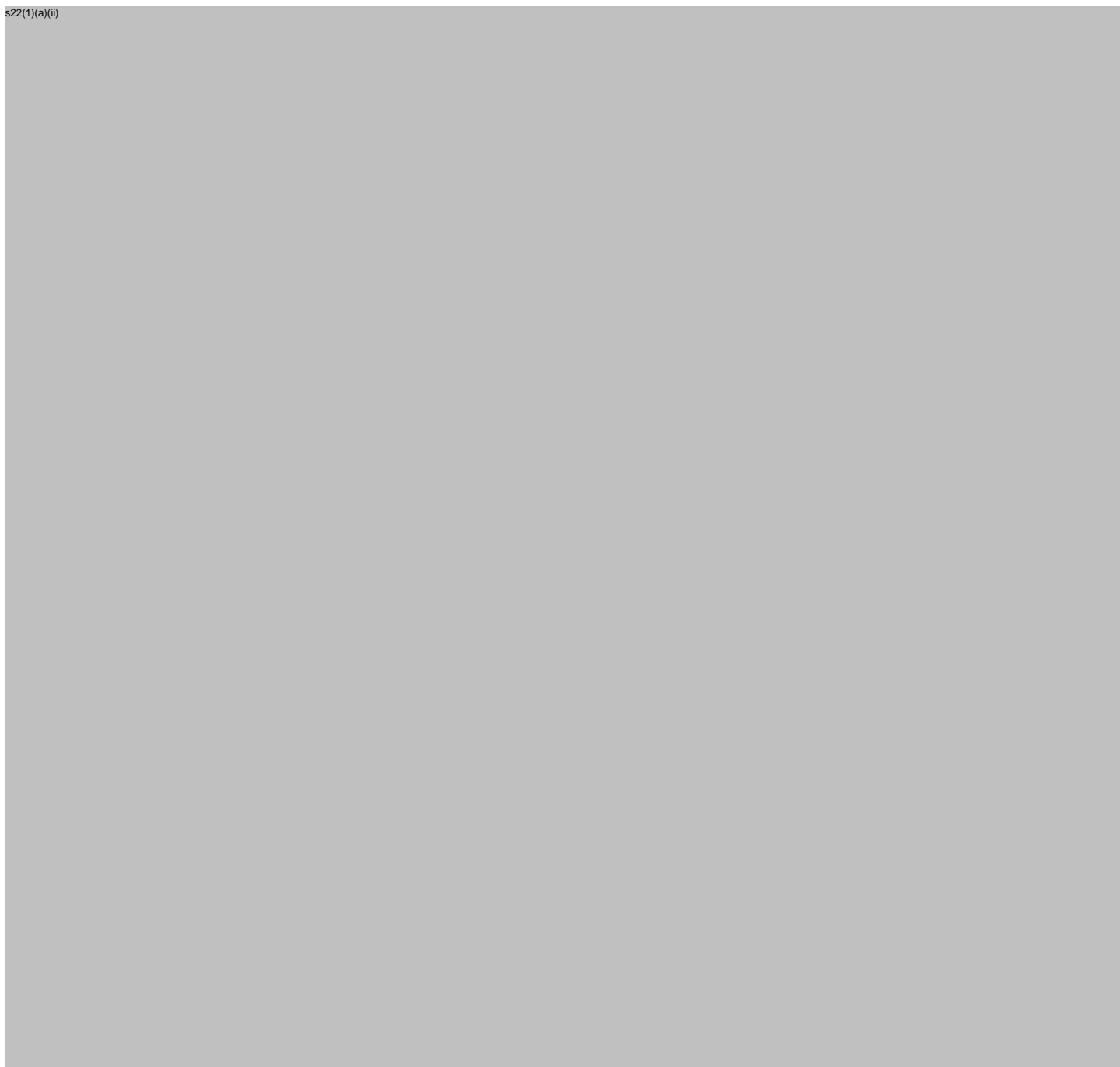
From: [Redacted]
Sent: Friday, 24 May 2024 3:03 PM
To: [Redacted]
Cc: [Redacted]; [Redacted]
Subject: RE: Correspondence from Jetstar [SEC=OFFICIAL]

OFFICIAL

Thanks [Redacted] – happy birthday all!

OFFICIAL

s22(1)(a)(ii)



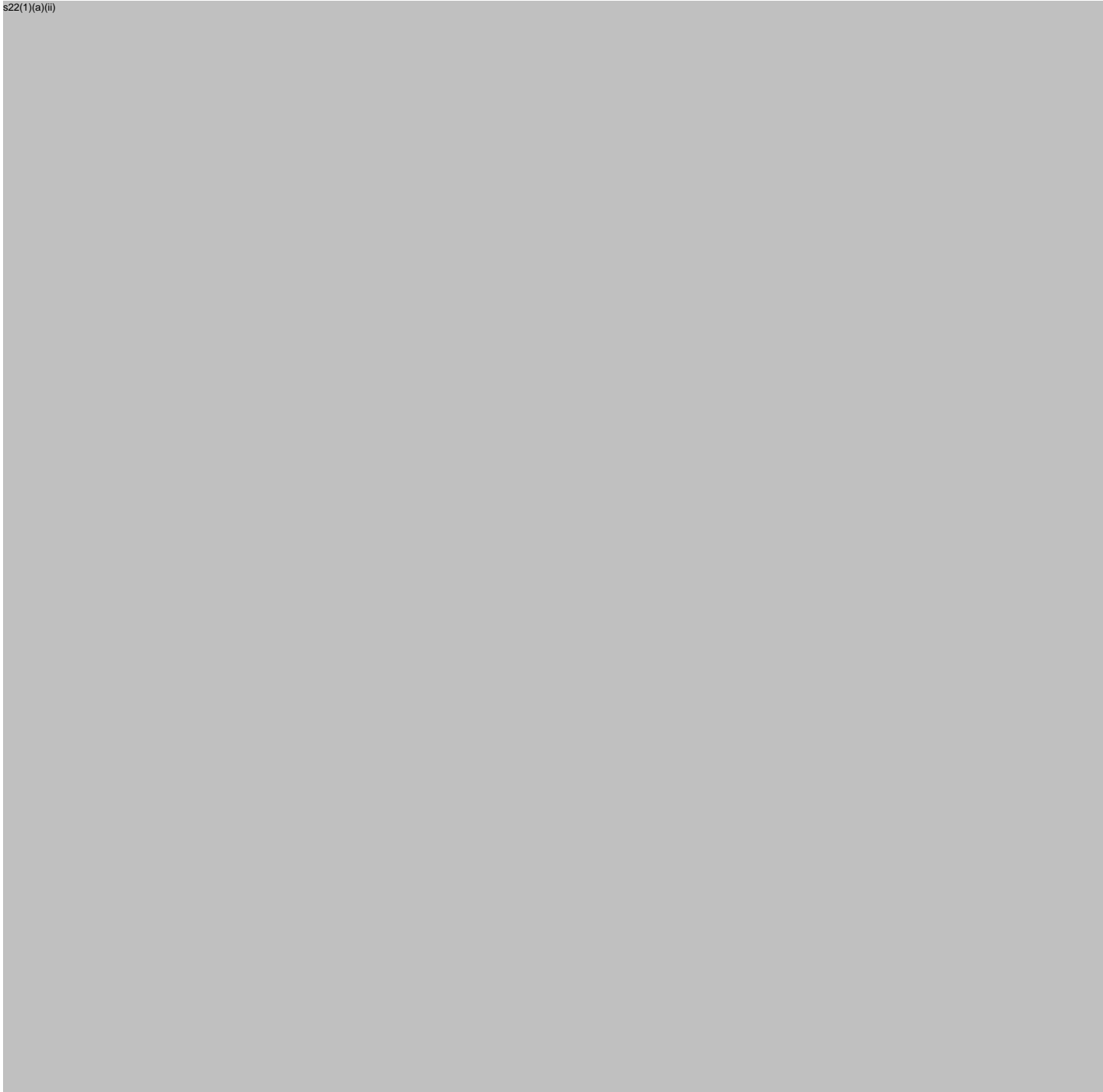


From: [REDACTED]
Sent: Thursday, 8 August 2024 9:42 AM
To: [REDACTED]
Cc: [REDACTED] Lloyd, Maggie
Subject: Re: Letter from Qantas Chairman Elect and Independent Non-Executive Director, John Mullen [SEC=OFFICIAL]

OFFICIAL

Thanks [REDACTED]

OFFICIAL





From: [REDACTED]
Sent: Friday, 6 September 2024 1:51 PM
To: [REDACTED]
Cc: [REDACTED]; [REDACTED]; DLO CKing
Subject: RE: MS24-001451 Correspondence from Minister King re Aviation White Paper [SEC=OFFICIAL]

OFFICIAL

Thanks [REDACTED]

OFFICIAL

s22(1)(a)(ii)



From: DLO CKing <^{s47F - personal privacy}@mo.infrastructure.gov.au>
Sent: Monday, August 26, 2024 10:10 AM
To: ^{s47F - personal privacy}@qantas.com.au>
Cc: DLO CKing <^{s47F - personal privacy}@mo.infrastructure.gov.au>
Subject: MS24-001451 Correspondence from Minister King re Aviation White Paper [SEC=OFFICIAL]

OFFICIAL

Good Morning Ms ^{s47F - personal privacy},

See attached correspondence from Minister King to Ms Hudson regarding the release of the Aviation White Paper.

No hard copy to follow.

Kind Regards,

^{s47F - personal privacy}

Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
Suite MG.46, Parliament House, Canberra ACT 2600

^{s47F - personal} @mo.infrastructure.gov.au

Department of Infrastructure, Transport, Regional Development, Communications and the Arts
CONNECTING AUSTRALIANS • ENRICHING COMMUNITIES • EMPOWERING REGIONS

infrastructure.gov.au

*I would like to acknowledge the traditional custodians of this land on which we meet, work and live.
I recognise and respect their continuing connection to the land, waters and communities.
I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*

OFFICIAL

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From: [Redacted]
Sent: Tuesday, 8 October 2024 4:34 PM
To: [Redacted]
Subject: RE: Meeting on SAF [SEC=OFFICIAL]

OFFICIAL

Maggie is coming too, thanks!

OFFICIAL

s22(1)(a)(ii)

From: [Redacted] <[\[Redacted\]@MO.infrastructure.gov.au](mailto:[Redacted]@MO.infrastructure.gov.au)>
Sent: Friday, October 4, 2024 2:35 PM
To: [Redacted] <[\[Redacted\]@qantas.com.au](mailto:[Redacted]@qantas.com.au)>
Subject: RE: Meeting on SAF [SEC=OFFICIAL]

OFFICIAL

Thanks [Redacted], could we go midday?

OFFICIAL

s22(1)(a)(ii)



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From: [REDACTED]
Sent: Wednesday, 16 October 2024 3:15 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Further growth announced to Qantas International network [SEC=OFFICIAL]

OFFICIAL

Thanks [REDACTED], appreciated

OFFICIAL

s22(1)(a)(ii)





From: [REDACTED]
Sent: Monday, 28 October 2024 3:49 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: Fwd: SADM [SEC=OFFICIAL]

OFFICIAL

Hi - hope I put the quatrains to the department - I trust the below helps.

[REDACTED]

- Section 15 to 19 (Civil Penalties). The words “knowingly or recklessly” have been omitted from off-slot or no-slot operations, and doesn’t reflect “intentional misuse” that the WASG does. Without any regulations it seems that any slot infraction would incur a civil penalty?
 - Proving “intention” is not a factor in Australian civil law. Intention is a criminal law concept. The Explanatory Memorandum explains “The civil penalty provisions in the Amendment Bill should not be considered ‘criminal’ for the purposes of human rights law.” and the provisions “...should be considered ‘disciplinary’ rather than ‘criminal’.”
 - In the Australian slot management context history has shown it is difficult to identify “intentional” misuse. Where there are circumstances outside the airlines’ reasonable control there are slot use exemptions permitted in the Amendment Bill to “avoid unfair punishment imposed on airlines” (explanatory memorandum). The evidential burden for an exemption is with the airline operator “because the information required to make out each of the exceptions is peculiarly within the knowledge of the defendant.” (explanatory memorandum)
 - In the discussion with Qantas last week the department foreshadowed further engagement on the compliance strategy for slot management going forward, commencing with sharing a draft of the legislative instruments in 2025. The department intends to step stakeholders through its regulatory compliance approach to slot management in keeping with Australian Government best practice regulation.
- Section 20 (Civil Penalties). Prior to the seasonal slot hand back date, an airline operator may still be seeking suitable slots at another port or seeking to optimise slots at another port. This process might continue until the seasonal slot hand back date. As such, as currently drafted, in the pre-season period, this provision is inconsistent with international practice and the WASG.
 - Section 20 of the Amendment Bill lists a number of matters which may be relevant in determining a contravention of this provision including gate movements,

applications, use of slots, variations and surrenders of slots and it is noted in the Explanatory Memorandum that this is not an exhaustive list.

- “This would enable the court to have regard to patterns of behaviour of the operator” (emphasis added).
- All civil penalties relate to airlines or aircraft operators and doesn’t reflect shared accountability (such as Airports, Air Service Provider). The capacity declared must be achievable and the airport needs to be accountable for the capacity delivered.
 - If an aircraft operator fails to comply with an assigned slot due to an air traffic control limitation or pavement failure at the airport, that would be considered under a “Justified Non-use of Slot” (JNUS) waiver when the Slot Manager is administrating the 80/20 ‘use it or lose it’ test. Civil penalties are not intended to be pursued in circumstances where the airline or aircraft operator has been granted a defensible JNUS waiver.
 - Exception provisions in the Amendment Bill are mindful of circumstances outside an airlines’ reasonable control.

s22(1)(a)(ii)





From: s47F - personal privacy <[redacted]> @MO.infrastructure.gov.au>
Sent: Friday, 25 October 2024 12:24 PM
To: s47F - personal privacy <[redacted]> @qantas.com.au>
Cc: s47F - personal privacy <[redacted]> @qantas.com.au>
Subject: RE: SADM [SEC=OFFICIAL]

OFFICIAL

Sorry both – having trouble lining up the department for the morning. Would you be able to flick me the specific areas of interest and I will get some answers for you ahead of time?

s47F - personal privacy

OFFICIAL



s22(1)(a)(ii)



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OFFICIAL

From: DLO CKing
Sent: Thursday, 12 September 2024 11:31 AM
To: s47F - personal privacy @qantas.com.au
Cc: s47F - personal privacy ; DLO CKing
Subject: MC24-013859 Correspondence from Minister King re Qantas Chair Appointment [SEC=OFFICIAL]
Attachments: MC24-013859 Minister signed.pdf

OFFICIAL

Good Morning s47F - personal privacy,

See attached correspondence from Minister King to Mr John Mullen regarding his appointment as Chair of the Qantas Group.

No hard copy to follow.

Kind Regards,

s47F - personal privacy

Office of the Hon Catherine King MP
 Minister for Infrastructure, Transport, Regional Development and Local Government
 Suite MG.46, Parliament House, Canberra ACT 2600

s47F - personal privacy [@mo.infrastructure.gov.au](https://www.mo.infrastructure.gov.au)

Department of Infrastructure, Transport, Regional Development, Communications and the Arts
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*I would like to acknowledge the traditional custodians of this land on which we meet, work and live.
 I recognise and respect their continuing connection to the land, waters and communities.
 I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.*



The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
Member for Ballarat

Ref: MC24-013859

Mr John Mullen
Chairman Elect and Independent Non-Executive Director
Qantas Airways Limited
10 Bourke Road
MASCOT NSW 2020

via: ^{s47F - personal privacy} [redacted]@qantas.com.au

Dear Mr Mullen

John,

Thank you for your letter of 8 August 2024 regarding your appointment as Chair of the Qantas Group. I congratulate on taking up this important and challenging new role.

The Australian Government looks forward to strong governance from the Qantas Group to ensure that customers and other stakeholders receive safe, efficient and reliable levels of service and performance and I note your advice that your focus will be on actions that deliver for your customers, workers and stakeholders.

As you would be aware, on 26 August, the Government released the Aviation White Paper which sets the long-term policies for the economically critical aviation sector out to 2050 to guide the industry's next generation of growth and innovation. A safe, efficient, sustainable and competitive aviation sector is vital for Australians' economic well-being and quality of life.

The White Paper includes 56 new policy initiatives to improve the aviation industry's safety, productivity, competitiveness and sustainability. I look forward to yours and Qantas Group's engagement as we implement those and other priorities.

I look forward to meeting with you when the opportunity arises.

Yours sincerely

Catherine King MP

11 / 9 /2024

From: DLO CKing
Sent: Wednesday, 28 August 2024 11:04 AM
To: s47F - personal privacy
Subject: RE: Qantas [SEC=OFFICIAL]

OFFICIAL

Hi s47F - personal privacy,

Thanks for reaching out, more than happy to amend our contact list per your advice.

Warm Regards,

s47F - personal privacy

Departmental Liaison Officer • Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government

P s47F - personal privacy M O s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)



From: s47F - personal privacy
Sent: Tuesday, 8 October 2024 9:03 AM
To: s47F - personal privacy
Cc: s47F - personal privacy
Subject: RE: Meeting with John Mullen [SEC=OFFICIAL]

OFFICIAL

Wonderful, the meeting is confirmed with Minister King on 21 November at 10.30am.

Kind regards

s47F - personal privacy

Diary Manager • Office of Catherine King
 Minister for Infrastructure, Transport, Regional Development and Local Government
 Federal Member for Ballarat

E: s47F - personal privacy [@mo.infrastructure.gov.au](mailto:s47F - personal privacy@mo.infrastructure.gov.au)

M: s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)

From: s47F - personal privacy [@mo.infrastructure.gov.au](mailto:s47F - personal privacy@mo.infrastructure.gov.au)>
Sent: Monday, October 7, 2024 11:37 AM
To: s47F - personal privacy [@gantas.com.au](mailto:s47F - personal privacy@gantas.com.au)>
Cc: s47F - personal privacy [@MO.infrastructure.gov.au](mailto:s47F - personal privacy@MO.infrastructure.gov.au)>
Subject: RE: Meeting with John Mullen [SEC=OFFICIAL]

OFFICIAL

Good morning s47F - personal privacy

Thank you for extending the below invitation to the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government.

Minister King is available to meet on 21 November at 10.30am. Please let me know if that time is suitable or alternatively please give me a call to discuss further.

Kind regards

s47F - personal privacy

Diary Manager • Office of Catherine King
Minister for Infrastructure, Transport, Regional Development and Local Government
Federal Member for Ballarat
E: s47F - personal privacy [@mo.infrastructure.gov.au](mailto:mo@infrastructure.gov.au)
M: s47F - personal privacy

OFFICIAL

From: s47F - personal privacy [@MO.infrastructure.gov.au](mailto:mo@infrastructure.gov.au)
Sent: Wednesday, 2 October 2024 2:38 PM
To: s47F - personal privacy [@qantas.com.au](mailto:king@qantas.com.au)
Cc: s47F - personal privacy [@qantas.com.au](mailto:king@qantas.com.au); Minister.King.MO <Minister.King@mo.infrastructure.gov.au>
Subject: RE: Meeting with John Mullen [SEC=OFFICIAL]

OFFICIAL

Thanks s47F - personal privacy – looping in the Minister’s diary team who will come back to you.

s47F - personal privacy

OFFICIAL

s22(1)(a)(ii)





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From: [REDACTED]
Sent: Tuesday, 23 July 2024 2:30 PM
To: 'government@qantas.com.au'
Subject: RE: INVITATION: OLYMPIC AND PARALYMPIC WELCOME HOME EVENTS [SEC=OFFICIAL]

OFFICIAL

Good afternoon

Thank you for extending the below invitations to the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government.

Sadly at this time, Catherine is unavailable to attend, however sends her best wishes for the welcome home ceremonies.

Kind regards

[REDACTED]

Diary Manager • Office of Catherine King
Minister for Infrastructure, Transport, Regional Development and Local Government

E: [REDACTED]@mo.infrastructure.gov.au

M [REDACTED]

[REDACTED]