
From: s47F - personal privacy
Sent: Thursday, 21 July 2022 6:00 PM
To: Solomon, Joseph
Subject: FW: MEDIA RELEASE Independent Review to rejuvenate Infrastructure Australia 22 July 2022 EMBARGO 1201AM 220722.docx [SEC=OFFICIAL]
Attachments: MEDIA RELEASE Independent Review to rejuvenate Infrastructure Australia 22 July 2022 EMBARGO 1201AM 220722.docx

OFFICIAL

OFFICIAL

From: s47F - personal privacy
Sent: Thursday, 21 July 2022 4:09 PM
To: s47F - personal privacy
Subject: MEDIA RELEASE Independent Review to rejuvenate Infrastructure Australia 22 July 2022 EMBARGO 1201AM 220722.docx [SEC=OFFICIAL]

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From: [REDACTED] s47F - personal privacy
Sent: Thursday, 21 July 2022 6:47 PM
To: [REDACTED] s47F - personal privacy
Cc: [REDACTED] s47F - personal privacy
Subject: [REDACTED] s22(1)(a)(ii) - irrelevant material infrastructure australia review [SEC=OFFICIAL]
Categories: [REDACTED] s22(1)(a)(ii) - irrelevant material

OFFICIAL

Hi all,

Sorry for the bulk email. I've done up some lines on the infrastructure Australia review which will be about in the morning.

Cheers,

[REDACTED] s47F - personal privacy

REVIEW INTO INFRASTRUCTURE AUSTRALIA

[REDACTED] s22(1)(a)(ii) - irrelevant material

Our predecessors ignored and disrespected IA, and made partisan appointments to the Board.

[REDACTED] s22(1)(a)(ii) - irrelevant material

[If Asked about Board Members]

The Government thanks the board members for their understanding and contribution as the Government reviews and refreshes Infrastructure Australia.

OFFICIAL

From: s47F - personal privacy
Sent: Monday, 18 July 2022 7:19 PM
To: Minister.King.MO
Cc: HALLINAN David; s47F - personal privacy s47F - personal privacy
Subject: s47F - personal privacy Resignation for IA board

Dear Minister King

I write to advise that in accordance with s17 of the Infrastructure Australia Act, and with effect from 30 September 2022, I resign from my role as s47F - personal privacy of Infrastructure Australia.

I would like to request that my name be omitted from any press release of other discussion regarding my resignation.

I have enjoyed my time with Infrastructure Australia and hope that my contribution has been of value to the organization.

Yours Sincerely

s47F - personal privacy



From: s47F - personal privacy
Sent: Saturday, 16 July 2022 3:47 PM
To: s47F - personal privacy
Subject: Fwd: Resignation from IA Board.

s47F - personal privacy

Begin forwarded message:

From: s47F - personal privacy
Date: 16 July 2022 at 1:41:56 pm AWST
To: Minister.King@mo.infrastructure.gov.au
Cc: s47F - personal privacy IALLINAN David <David.Hallinan@infrastructure.gov.au> s47F - personal privacy
s47F - personal privacy
Subject: Resignation from IA Board.

Dear Minister

I write to advise that in accordance with s17 of the Infrastructure Australia Act, and with effect from 30 September 2022, I resign from my role as s47F - personal privacy of the board of Infrastructure Australia.

s47F - personal privacy

s47F - personal privacy

Mob: s47F - personal privacy

King, Catherine (MP)

From: s47F - personal privacy
Sent: Sunday, 17 July 2022 8:47 PM
To: King, Catherine (MP)
Cc: David Hallinan; s47F - personal privacy
Subject: Infrastructure Australia board

Dear Minister

With regret, I write to advise that in accordance with the direction of your department, under s17 of the *Infrastructure Australia Act*, with effect from 30 September 2022, I resign as a s47F - personal privacy of the Board of Infrastructure Australia.

Yours sincerely

s47F - personal privacy

King, Catherine (MP)

From: s47F - personal privacy
Sent: Friday, 15 July 2022 2:19 PM
To: s47F - personal privacy Catherine (MP); Minister.King@mo.infrastructure.gov.au
Subject: Infrastructure Australia Board
Attachments: IA - Genuine Concerns.pdf

s47F - personal privacy

s47F - personal privacy

s47F - personal privacy

s47F - personal privacy

15th July 2022

s47F - personal privacy

Company Secretary & General Counsel

s47F - personal privacy

Level 19, 60 Martin Place | Sydney NSW 2000
Gadigal Land, Eora Nation

Cc: By email to Catherine.King.MP@aph.gov.au
CC: Minister.King@mo.infrastructure.gov.au

Dear s47F - personal

RE: Email Received Company Secretary Thursday 14th July 2022. 3:11pm

s47F - personal privacy

s47F - personal privacy

s47F - personal privacy I offer my resignation effective immediately. Further, I reserve the right to issue a media release as and when it suits me.

s47F - personal privacy

King, Catherine (MP)

From: s47F - personal privacy
Sent: Sunday, 17 July 2022 1:17 PM
To: King, Catherine (MP)
Cc: Minister.King@mo.infrastructure.gov.au; Solomon, Joseph (C. King, MP);
s47F - personal privacy
Subject: RE: Infrastructure Australia Board
Attachments: Infrastructure Australia Director Resignation_ s47F - personal privacy .pdf

Dear Minister,

Please find attached my resignation from the role as a s47F - personal privacy with Infrastructure Australia.

Regards

s47F - personal privacy

s47F - personal privacy

s47F - personal privacy

s47F - personal privacy

17 July 2022

The Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government

By email to Catherine.King.MP@aph.gov.au

CC: Minister.King@mo.infrastructure.gov.au

Dear Minister

Resignation from Infrastructure Australia Board

I write to advise that in accordance with s17 of the *Infrastructure Australia Act*, and with effect from 30 September 2022, I resign from my role as s47F - personal privacy on the Board of Infrastructure Australia.

I look forward to Infrastructure Australia's evolution and continuing support for its important role in providing advice to the Commonwealth on infrastructure investment.

Your sincerely

s47F - personal privacy

s47F - personal privacy

- cc Mr Joseph Solomon - Chief of Staff - to Hon Catherine King MP:
s47F - personal privacy
- cc Mr David Hallinan - Deputy Secretary Department of Infrastructure, Transport, Regional Development, Communications & the Arts -
David.Hallinan@infrastructure.gov.au
- cc s47F - personal privacy - Company Secretary, Infrastructure Australia
s47F - personal privacy
-

IA Board correspondence

From: s47F - personal privacy
Sent: Monday, 18 July 2022 7:39 AM
To: Solomon, Joseph
Subject: Fwd: IA Board resignations [SEC=OFFICIAL]
Attachments: DRAFT Text - IA review and resignation statement_11 July 2022.docx; DRAFT Text - IA review and resignation statement_13 July 2022.docx

OFFICIAL

Hi Joseph

See below.

s47F - personal and I have both got copies of resignations from the four board members named below.

I also understood s47F - personal would resign, and s47F - personal had indicated both ways. So not sure there.

Would you mind confirming what has come through to the Minister's emails?

I'll follow up with anyone we're missing later this morning.

Regards

Dave

OFFICIAL

From: s47F - personal privacy
Date: Monday, 18 July 2022 at 7:18:59 am
To: s47F - personal privacy
Cc: s47F - personal privacy
Subject: IA Board resignations

OFFICIAL

Hello Dave

I have been copied in on resignations to the Minister from:

s47F - personal privacy

s47F - personal had indicated that s47F - personal was resigning also and requested that s47F - personal name not be included in any media release. However I have not seen a resignation by s47F - personal. s47F - personal made some further changes to the statement which is the version of 13 July. I attach both for your convenience.

I have heard nothing from [s47F - personal privacy] on this matter.

Please let me know if you have any questions or if you require anything further from me at this stage.

Kind regards

[s47F - personal privacy]

Company Secretary & General Counsel

M [s47F - personal privacy]

E [s47F - personal privacy]

Level 19, 60 Martin Place | Sydney NSW 2000
Gadigal Land, Eora Nation

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infrastructureaustralia.gov.au



Australian Government
Infrastructure Australia

Infrastructure Australia proudly acknowledges the Traditional Owners and Custodians of Australia, and their continuing connections to the land, waters and communities. We pay our respects to them and to their Elders past, present and emerging.

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INFRASTRUCTURE AUSTRALIA REVIEW

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

- Under the Abbott-Turnbull-Morrison Government, Infrastructure Australia has been allowed to drift with partisan board appointments and a lack of clear direction.

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

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s22(1)(a)(ii) - irrelevant material



Australian Government

Department of Infrastructure, Transport,
Regional Development, Communications and the Arts

To: The Hon Catherine King MP, Minister for Infrastructure, Transport, Regional
Development and Local Government

Subject: Infrastructure Australia Board and s22(1)(a)(ii) - irrelevant material


Critical Date: Routine.

Recommendations:

1. That you sign the letter to the Prime Minister at Attachment A, seeking authority to add a provision for changes to the *Infrastructure Australia Act 2008* (IA Act) through the Government's Climate Change Bill consequential amendments.

Signed / Not Signed

s22(1)(a)(ii) - irrelevant material


 The Hon Catherine King MP

Date: 21.7.22.

s22(1)(a)(ii) - irrelevant material

Key points:

1. The Australian Government has committed to an independent Review of IA, and has indicated that it expects changes to be made to IA's Board. s22(1)(a)(ii) - irrelevant material
2. s22(1)(a)(ii) - irrelevant material
3. s22(1)(a)(ii) - irrelevant material
4. Under the *Infrastructure Australia Act 2008* (the IA Act), IA is governed by a board of 12 members, with a quorum of eight members required. From late 2021 the then Government made eight appointments to the IA Board to fill positions that had become vacant. Information on the process is provided under 'additional information', and the current IA Board membership is at Attachment F.

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s22(1)(a)(ii) - Irrelevant material

5. Under the IA Act, the Minister may only terminate the appointment of an IA Board member or the IA Chair for specific reasons. This includes misbehaviour, mental or financial incapacity, or sustained absence from duties or meetings. The appointment of an IA Board member may also be terminated under section 30 of the *Public Governance, Performance and Accountability Act 2013*.
6. s22(1)(a)(ii) - irrelevant material
s22(1)(a)(ii) - irrelevant material As part of consequential amendments to the IA Act, you may wish to s47C - deliberative processes s47C - deliberative processes for a limited period of six months.
7. A proposed letter has been prepared for you to send to the Prime Minister seeking this authority. s47C - deliberative processes
s47C - deliberative processes
8. If the Prime Minister does not agree and/or s47C - deliberative processes IA Board members resign, such that there is no longer a quorum, the Department will brief you separately on options for making temporary appointments to the Board.
9. Should any IA Board members choose to resign, a template letter at Attachment G has been prepared for your consideration, thanking those resigning members for their service to IA.

s22(1)(a)(ii) - irrelevant material

Consultation:

12. Nil.

Media opportunities:

13. s22(1)(a)(ii) - irrelevant material

14. The Department will work with your Office to develop a media release.

Attachments:

Attachment A: Letter to the Prime Minister seeking authority for a transitional provision

s22(1)(a)(ii) - irrelevant material

Attachment D: Letter to the Prime Minister on the Review

Attachment E: Letter from the Prime Minister of 11 July 2022

Attachment F: Current IA Board membership

Attachment G: Template letter

Cleared By: Andreas Bleich

Position: A/g Assistant Secretary, Investment

Advisory and Business Improvement Branch

Division: Infrastructure Investment

Ph: 02 6274 7934

Mob: s47F - personal privacy

Date: 12 July 2022

Contact Officer: s47F - personal privacy

Section: Stakeholder and Engagement

Ph: 02 s47F - personal privacy

Mob: s47F - personal privacy

Instructions for MPS: Nil.**Responsible Adviser:** Joseph Solomon, Chief of Staff**Distribution CC List:** s47F - personal privacy

OFFICIAL

§22(1)(a)(ii) - Irrelevant material

Additional information:***Background on Board appointments***

In November 2021 the then Deputy Prime Minister (DPM) announced the appointment of seven new IA Board members, including a new Chair. In March 2022 the then DPM issued an updated SoE and appointed an additional Board member. The Board matrix at **Attachment F** reflects those appointments.

Currently, IA is governed by a board of 12 members, in accordance with sections 4, 6D, 6E and 7 of the IA Act. As part of the Review, the proposed ToR suggest reviewing the size, mandate, responsibilities and composition of the IA Board (MS22-000899 refers).

The IA Act dictates that the IA Board consist of nine members nominated by the Commonwealth, and three members nominated by agreement between the states and territories. At a meeting of the Board, eight members constitutes a quorum.

The appointments of one Commonwealth nominated Board member, and three state and territory nominated Board members expire on 30 November 2022.

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s22(1)(a)(ii) - Irrelevant material



Australian Government
Department of Infrastructure, Transport,
Regional Development and Communications

To: The Hon Catherine King MP
cc: Mr Simon Atkinson, Secretary
cc: Mr Dave Hallinan, Deputy Secretary Infrastructure
cc: Mr David Mackay, First Assistant Secretary, Infrastructure Investment Division

Subject: Independent review of Infrastructure Australia

Critical Date: Routine.

Recommendation/s:

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material



- Following amendments to the IA Act, IA was re-established in 2014 as an independent statutory agency, governed by a Board with members appointed by the Minister. ^{s22(1)(a)(ii)}

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material



- The amendments imposed directors' duties upon the Board members and made the members formally accountable for their decisions.

s22(1)(a)(ii) - irrelevant material



OFFICIAL

s22(1)(a)(ii) - irrelevant material

ATTACHMENT A

s22(1)(a)(ii) - irrelevant material

Proposed Terms of Reference

s22(1)(a)(ii) - irrelevant material

b. Governance and administration

- i. the optimal size, mandate, responsibilities, and composition of the IA Board, including the experience, skills, and expertise of members

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material



The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
Member for Ballarat

The Hon Anthony Albanese MP
Prime Minister
Parliament House
CANBERRA ACT 2600

Dear Prime Minister

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant This includes consideration of IA's Board, which is responsible for deciding the objectives, strategies and policies to be followed and ensure the proper, efficient and effective performance of IA's functions.

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

It is my intention to also announce at that time the resignations of ^{s47F - personal privacy} of the current Board, including ^{s47F - personal privacy} which would take effect on 30 September 2022 at the conclusion of the review. s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

Yours sincerely



Catherine King MP

6 / 7 / 2022

s22(1)(a)(ii) - irrelevant material

cc The Hon Dr Jim Chalmers MP, Treasurer
Senator the Hon Katy Gallagher, Minister for Finance

Independent review of Infrastructure Australia

Proposed Terms of Reference

s22(1)(a)(ii) - irrelevant material

b. Governance and administration

- i. the optimal size, mandate, responsibilities, and composition of the IA Board, including the experience, skills, and expertise of members

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material



PRIME MINISTER

Reference: s22(1)(a)(ii) - irrelevant material

The Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
Parliament House
CANBERRA ACT 2600

Dear Minister

Catherine,

Thank you for your letter dated 6 July 2022 regarding the proposed arrangements for the
s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

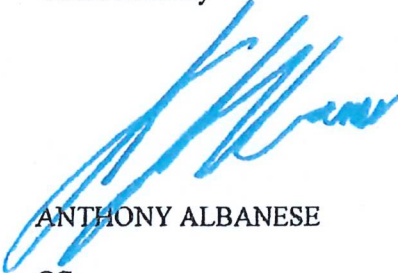
I note that you will soon announce these arrangements, as well as the resignations of ^{s47F - pol}
Board members effective 30 September 2022. s22(1)(a)(ii) - irrelevant material
s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

Parliament House CANBERRA ACT 2600
Telephone (02) 6277 7700
www.pm.gov.au

I have copied this letter to the Treasurer, the Hon Dr Jim Chalmers MP and the Minister for Finance, Senator the Hon Katy Gallagher MP.

Yours sincerely



ANTHONY ALBANESE

CC:

The Treasurer, the Hon Dr Jim Chalmers MP

The Minister for Finance, Senator the Hon Katy Gallagher MP

11 JUL 2022



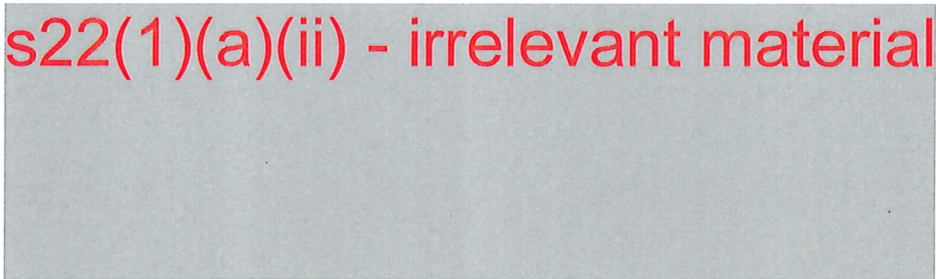
The Hon Catherine King MP

Minister for Infrastructure, Transport, Regional Development and Local Government
Member for Ballarat

The Hon Anthony Albanese MP
Prime Minister
Parliament House
CANBERRA ACT 2600

Dear Prime Minister

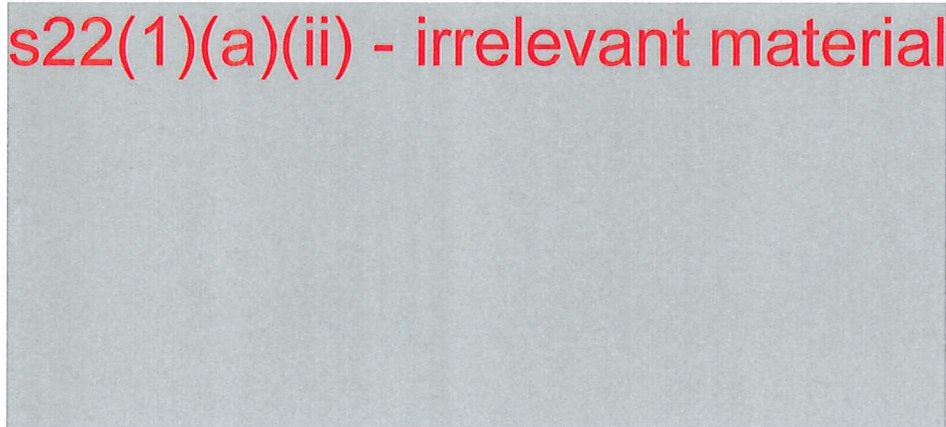
s22(1)(a)(ii) - irrelevant material



s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant This includes consideration of IA's Board, which is responsible for deciding the objectives, strategies and policies to be followed and ensure the proper, efficient and effective performance of IA's functions.

s22(1)(a)(ii) - irrelevant material



s22(1)(a)(ii) - irrelevant material

It is my intention to also announce at that time the resignations of ^{s22(1)(a)(ii) - irrelevant material} of the current Board, including ^{s22(1)(a)(ii) - irrelevant material}, which would take effect on 30 September 2022 at the conclusion of the review. ^{s22(1)(a)(ii) - irrelevant material}

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

Yours sincerely



Catherine King MP

6 / 7 / 2022

s22(1)(a)(ii) - irrelevant material

cc The Hon Dr Jim Chalmers MP, Treasurer
Senator the Hon Katy Gallagher, Minister for Finance

Independent review of Infrastructure Australia

Proposed Terms of Reference

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

b. Governance and administration

- i. the optimal size, mandate, responsibilities, and composition of the IA Board, including the experience, skills, and expertise of members

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

s22(1)(a)(ii) - irrelevant material

Members of the Infrastructure Australia Board

Name	Relevant Experience	Date first appointed	Current term end	Field						Discipline			Regional	Sector	State	Gender
				Transport	Water	Energy	Communications	Social Infrastructure (Health, Education, etc.)	Economics	Finance	Planning	Engineering				
<div data-bbox="215 454 1982 630" data-label="Text"> <p>s47F - personal privacy</p> </div>																

Name	Relevant Experience	Date first appointed	Current term end	Field					Discipline				Regional	Sector	State	Gender
				Transport	Water	Energy	Communications	Social Infrastructure (Health, etc.)	Economics	Finance	Planning	Engineering				

s47F - personal privacy

Name	Relevant Experience	Date first appointed	Current term end	Field								Discipline	Regional	Sector	State	Gender
				Transport	Water	Energy	Communications	Social Infrastructure (Health)	Economics	Finance	Planning					
s47F - personal privacy																

s22(1)(a)(ii) - irrelevant material