

s22(1)(a)(ii) (C. King, MP)

From: s47F @aaa.asn.au>
Sent: Friday, 30 September 2022 12:19 PM
To: s22(1)(a)(ii) (C. King, MP)
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Dear s22(1)(a)(ii)

Just a quick note to advise that we have confirmed Minister King at 9.30am on Wednesday 23 November at the Senate Alcove in our program for the AAA Board. I will follow up with s22(1)(a)(ii) next week for briefing notes for this meeting.

Kind regards

s47F
Executive Coordinator
Phone: +61 (0) s47F
Mobile: +61 (0) s47F
s47F @aaa.asn.au



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oao@aaa.asn.au
w aaa.asn.au



From: s22(1)(a)(ii) (C. King, MP) <s22(1)(a)(ii) @aph.gov.au>
Sent: Monday, 8 August 2022 2:53 PM
To: s47F @aaa.asn.au>
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Hi s47F

That's great to hear 😊

Our strong preference is for a 9am or 9.30am appearance for the Minister.

If you are able to provide some briefing notes covering attendees and any specific topics to be addressed a couple of weeks before the meeting that would be really helpful.

Kind regards,

s22(1)(a)(ii)

s22(1)(a)(ii)

Diary & Program Manager • Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government

Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

s22(1)(a)(ii) @aph.gov.au
P +61 s22(1)(a)(ii) M +61 s22(1)(a)(ii)

From: s47F @aaa.asn.au>
Sent: Monday, 8 August 2022 12:33 PM
To: s22(1)(a)(ii) (C. King, MP) s22(1)(a)(ii) @aph.gov.au>
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Dear s22(1)(a)(ii)

Thank you, we are very pleased to be able to welcome the Minister to our Board meeting.

May I ask if there is any possibility of an 11am appearance, understand the Minister's busy schedule and look forward to providing any necessary briefing notes prior to the Board meeting.

Kind regards

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From: s22(1)(a)(ii) (C. King, MP) s22(1)(a)(ii) @aph.gov.au>
Sent: Monday, 8 August 2022 12:16 PM
To: s22(1)(a)(ii) @aaa.asn.au>
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Hi s22(1)(a)(ii)

I hope Monday is treating you well.

Minister King would be delighted to meet with the AAA National Council in Parliament House on November 23.

If possible, a time between 9am-10am would suit the Minister best.

Kind regards,
s22(1)(a)(ii)

s22(1)(a)(ii)
Diary & Program Manager c Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
s22(1)(a)(ii) @aph.gov.au

Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

P +61 s22(1)(a)(ii) M +61 s22(1)(a)(ii)

From: s47F [redacted]@aaa.asn.au
Sent: Thursday, 14 July 2022 1:59 PM
To: King, Catherine (MP) <Catherine.King.MP@aph.gov.au>
Cc: s22(1)(a)(ii) [redacted] (C. King, MP) s22(1)(a)(ii) [redacted]@aph.gov.au; Solomon, Joseph (C. King, MP) <s47F - personal privacy@aph.gov.au>
Subject: Invitation to attend the AAA National Council meeting at APH in November 2022

Dear Minister

Please find attached correspondence from the AAA Managing Director inviting you to attend the AAA National Council.

Kind regards

s47F [redacted]
 Executive Coordinator
 Phone: +61 (0) s47F [redacted]
 Mobile: +61 (0) [redacted]
 s47F [redacted]@aaa.asn.au



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Released under the FOI Act by the Minister for Infrastructure,
 Transport, Regional Development and Local Government

From: §22(1)(a)(ii) (C. King, MP) §22(1)(a)(ii) @aph.gov.au>
Sent: Monday, 14 November 2022 11:02 AM
To: §47F
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Wonderful – thanks, §47F

From: §47F @aaa.asn.au>
Sent: Monday, 14 November 2022 11:00 AM
To: §22(1)(a)(ii) (C. King, MP) §22(1)(a)(ii) @aph.gov.au>
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Thank you §22(1)(a)(ii)
Yes, I hope to get these to you today/am tomorrow.

Kind regards
§47F

From: §22(1)(a)(ii) (C. King, MP) §22(1)(a)(ii) @aph.gov.au>
Sent: Monday, 14 November 2022 8:38 AM
To: §47F @aaa.asn.au>
Subject: RE: Invitation to attend the AAA National Council meeting at APH in November 2022

Hi §47F

I hope you had a lovely weekend.

Do you know when the briefing notes for the Minister's meeting with the AAA Board will come through? Our office will use these to put together a brief for the Minister.

Thanks very much,
§22(1)(a)(ii)

From: §47F @aaa.asn.au>
Sent: Friday, 30 September 2022 12:19 PM
To: §22(1)(a)(ii) (C. King, MP) §22(1)(a)(ii) @aph.gov.au>
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@aaa.asn.au



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Diary & Program Manager ◦ Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
s22(1)(a)(ii) @aph.gov.au
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Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

Kind regards

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Minister for Infrastructure, Transport, Regional Development and Local Government
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From: s47F @aaa.asn.au
Sent: Thursday, 14 July 2022 1:59 PM
To: King, Catherine (MP) <Catherine.King.MP@aph.gov.au>
Cc: s22(1)(a)(ii) (C. King, MP) <s22(1)(a)(ii)@aph.gov.au>; Solomon, Joseph (C. King, MP) <s47F - personal privacy@aph.gov.au>
Subject: Invitation to attend the AAA National Council meeting at APH in November 2022

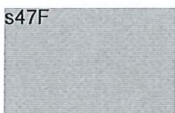
Dear Minister

Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

Please find attached correspondence from the AAA Managing Director inviting you to attend the AAA National Council.

Kind regards

s47F



Executive Coordinator

Phone: +61 (0)s47F

Mobile: +61 (0)

s47F [@aaa.asn.au](mailto:s47F@aaa.asn.au)



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MEMBER OF



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Transport, Regional Development and Local Government

§22(1)(a)(ii) (C. King, MP)

From: §22(1)(a)(ii)@MO.infrastructure.gov.au>
Sent: Wednesday, 16 November 2022 1:54 PM
To: §22(1)(a)(ii) (C. King, MP); Solomon, Joseph
Subject: FW: AAA briefing [SEC=OFFICIAL]
Attachments: 221123_AAA National Council_Minister King.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

OFFICIAL

Hi §22(1)(a)(ii)
Can you get this into Catherine's pack for next week?

OFFICIAL

From: Michael Bradley §47F@aaa.asn.au>
Sent: Wednesday, 16 November 2022 11:48 AM
To: Solomon, Joseph <§47F - personal privacy@MO.infrastructure.gov.au>; §22(1)(a)(ii)@MO.infrastructure.gov.au>
Cc: §22(1)(a)(ii)@aaa.asn.au>
Subject: AAA briefing

Hello Joseph, §22(1)(a)(ii)
A briefing note related to Catherine's meeting with the AAA National Council meeting next week is attached for your review.
Please call me with any questions or if you would like to discuss.

Michael

Michael Bradley
Managing Director
P. 02 6247 7311 M. §47F
E. §47F@aaa.asn.au



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AAA Briefing Note - Minister King

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Address:
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Turner ACT 2612

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T @aaaacomm
W www.aaa.aen.au

MEMBER OF



Minister King has been invited to meet with the AAA National Council in Parliament House (Dame Dorothy Tangney Alcove) at 9.30am on Wednesday, 23 November and will be met by AAA Managing Director Michael Bradley^{S47F}

The AAA

The AAA is the national peak body for Australia's state-based motoring clubs and their 8.7 million members. The AAA is an apolitical and technology-neutral advocate for transport policy that improves safety, affordability, and mobility.

The AAA's clubs (NRMA, RACV, RACQ, RAA, RAC, RACT and the AANT) have for more than 100 years offered motoring services and assistance to members, and they are among the country's most trusted brands.

The clubs of today are also diverse businesses possessing significant interests in finance, insurance, solar power installation, home energy, travel and tourism, and electric vehicle recharging infrastructure. The clubs collectively employ more than 16,000 Australians and have an annual wages bill of more than \$1.4 billion.

National Council

The AAA National Council comprises the presidents & CEOs of AAA clubs. It meets twice yearly to provide direction on AAA priorities. Current Council members are:

- **Geoff Cosgriff:** President AAA and President RACV
- **Tim Trumper:** President NRMA
- **Rohan Lund:** CEO NRMA
- **Nell Taylor:** MD RACV
- **Elizabeth Jameson:** President RACQ
- **David Carter:** CEO RACQ
- **Peter Siebels:** President RAA
- **Nick Reade:** MD RAA
- **Jacqui Ronchi:** President RAC
- **Rob Slocombe:** CEO RAC
- **Alison Flakemore:** President RACT
- **Mark Mugnaioni:** CEO RACT
- **Trevor Cox:** President AANT

The National Council is mindful the AAA September Quarter *Transport Affordability Index* shows the typical Australian urban household now spends \$21,504 on transport costs (up \$607 from Sept 2021), while the typical regional Australian household now spends \$17,884 (up \$801 from Sept 2021) on transport every year.

The AAA's priority policy asks are:

1. Use fuel excise paid by motorists to exclusively fund infrastructure.
2. Use infrastructure spend to save lives, not seats.
3. Leverage Commonwealth's infrastructure investment to extract safety performance data from state road authorities.
4. Use the shift to EVs to modernise Australia's taxation of motorists and road use.
5. Modernise regulation of vehicle emissions and fuel efficiency.



Issues for discussion

Road Safety

National Council looks forward to understanding the Minister's road safety priorities.

Safety is the AAA's top priority, and since 2020 the AAA has committed more than \$3.4 million to AAA Road Safety Research Program projects designed to deliver tangible safety benefits across Australia. Working with industry and academia, the Program is undertaking internationally significant research into driver fatigue, distraction, and the protection of vulnerable road users.

The AAA's priority ask is for the Commonwealth to leverage the significant land transport infrastructure funding it provides states and territories, to incentivise the provision of priority road safety data as a condition of funding.

The AAA believes the collation and reporting of appropriate data will allow for the quantification of Australia's road safety problem, the development of evidence-based solutions, and the cross-jurisdictional evaluation of various interventions. The reporting of comprehensive and timely data on the causes of Australian road crashes is the most meaningful contribution the Commonwealth can make to national road safety policy development and evaluation.

The AAA ask is supported by organisations such as the Royal Australasian College of Surgeons, the Australasian Trauma Society, Roads Australia, IRAP, the Australasian College of Road Safety, and the Australian Trucking Association.

The AAA notes the Minister has previously said *"data quality is a longstanding issue in road safety, and accordingly we will look for opportunities to ensure we can over time extract better quality road safety data from states and territories in return for funding of road projects....Better data allows better targeting of the sites, circumstances and behaviours that impact on road crashes, and will help inform strategies to achieve set targets."*

The AAA notes BITRE has reported (14 November) Australian road deaths increased 6.0% in the 12 months to 31 October 2022 (compared to the 12 months to 31 October 2021).

Infrastructure funding & tax reform

The AAA has long considered fuel excise to be a road user charge: 100% of which (net of rebates) should be re-invested in Australia's land transport network.

The AAA notes the October Budget shows the proportion of net fuel excise revenues being returned to the Commonwealth land transport budget over the next four years to be 91%, 97%, 92%, and 88%, and that this is a significant improvement on the 53.7% of net fuel excise spent on land transport infrastructure between 2011 and 2021.

The AAA is also mindful that fuel excise will decline as Australia transitions to a low and zero emission vehicle fleet.

The Commonwealth's desire to accelerate the increased supply of electric vehicles into Australia is welcome, but with this ambition comes a responsibility to develop an equitable and sustainable national motoring tax regime.

States are already taking different approaches to the implementation of road user charges for electric vehicles, and a nationally led approach is needed to deliver the necessary transition away from our infrastructure funding's reliance on the Commonwealth's fuel excise.

It's critical that new taxes on electric vehicles are levied at a rate that doesn't disincentivise adoption, however they also need to be implemented sooner rather than later.

Real World Testing

The AAA appreciates the \$14 million committed by the Government to fund the AAA to test and report the real-world emissions and fuel consumption for select new vehicles in Australia.

This program will dramatically improve consumer information provided to Australian motorists and subsequently reduce vehicle running costs, improve air quality, and reduce Australian vehicle emissions. It means Australian families and businesses will be able to make informed decisions about which new cars put the least pressure on the environment and the household budget.

Vehicle emissions

The AAA wants to help ensure Australian consumers can take advantage of global vehicle market shifts toward electrification and fuel efficiency in the coming years.

To best support and manage this transition, and ensure it is successful, sustainable, and delivered at least cost to consumers, the AAA believes Australia needs an integrated package of measures to address inter-related issues of vehicle fuel efficiency, energy security, fuel quality, tax revenue, and air quality.

Like many other transport sector stakeholders, the AAA supports the introduction of a fuel efficiency standard for the Australian new light vehicle fleet. However, there are a wide range of views amongst stakeholders regarding any possible standard's stringency and/or timeframes, driven by their respective environmental, commercial, or consumer interests.

The AAA supports the introduction of a fuel efficiency standard for the Australian new light vehicle fleet but expects the Government to strictly undertake the rigorous and robust evaluation needed to understand the respective costs and benefits of options and possible scenarios.

s22(1)(a)(ii)



Attachments: PastedGraphic-1.tiff; NATIONAL MEDIA RELEASE - Rising cost of national road safety failures becoming clearer.pdf

OFFICIAL

OFFICIAL

From: s47F @aaa.asn.au>
Sent: Thursday, 17 November 2022 12:37 PM
To: s22(1)(a)(ii) @MO.infrastructure.gov.au>
Subject: AAA Media Release

Hello s22(1)(a)(ii)

Not sure whether you may have already received a copy of the attached AAA media release.

Let me know if you would like to discuss any of the elements within the release ahead of Minister King's meeting with the AAA National Council next Wednesday.

Regards

s47F

Director - Policy and Research
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Mobile: +61 (0) s47F
s47F [@aaa.asn.au](mailto:s47F@aaa.asn.au)

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Transport, Regional Development and Local Government



MEDIA RELEASE

17 November 2022

Rising cost of national road safety failures becoming clearer

Australia's peak motoring body says new data showing road deaths rose six per cent in the past 12 months makes clear Australia can't meet agreed road trauma reduction targets with its current approach.

The AAA is again calling on the Commonwealth to urgently table a coherent plan capable of addressing the worsening numbers, which show 1,196 people were killed on Australia's roads in the 12 months to 31 October 2022: a 6% annual increase at a time when the Commonwealth's National Road Safety Strategy is to purportedly halve road deaths in the decade to 2030.

Agreed by Commonwealth and state transport ministers in 2021, Australia's *National Road Safety Strategy 2021-30* aims to halve road deaths and reduce serious injuries by 30 per cent by 2030, despite the most recent national injury data being collected in 2018-19.

AAA Managing Director Michael Bradley said: "Our road toll is going in the wrong direction and people should be questioning our current approach to trauma reduction.

"There is an urgent need for the Commonwealth to declare the changes it will make, as our National Road Safety Strategy is not credible when one of its two key objectives is to reduce the incidence of a metric which is neither measured nor reported."

The *National Road Safety Action Plan 2021-25* drafted by the Commonwealth Department of Infrastructure was rejected by commonwealth and state ministers in February 2022 due to a lack of stakeholder support. Nine months later, no update has been released and the Plan is now two years overdue.

Mr Bradley said: "Reviews of Australia's road safety performance continue to identify the leading cause of Australia's failure to achieve road trauma reduction targets as being the Commonwealth's lack of leadership and coordination.

"It is not acceptable that in 2022, we have no national data on the quality of our road network, the types of road crashes occurring, the factors causing them, the enforcement of road rules, or their relative effectiveness, when road trauma continues to hospitalise 100 Australians daily and cost the economy \$30 billion annually.

"Commonwealth road safety data collation and reporting must be an urgent priority if road death and injury targets are to be met.

"The Commonwealth's ongoing failure to facilitate the timely, consistent, and open reporting of national safety data prevents Australia from quantifying its road trauma problem, developing evidence-based responses, or evaluating their effectiveness."

The AAA is one of many safety advocates to call for the Commonwealth to leverage the significant land transport infrastructure funding it provides states and territories to incentivise the provision of priority road safety data as a condition of funding.

Media contact: s47F
s47F @aaa.asn.au

s47F

Malling Acterra ACT 2601 | Address: 103 Northbourne Ave, Canberra ACT 2601 | P 02 6247 731 T @aaacommis W www.aaa.asn.au



The Australian Automobile Association is the nation's peak motoring body, representing Australia's state-based motoring clubs and their 8 million members. The AAA is an apolitical and technology-neutral advocate for federal transport policy that improves safety, affordability, and mobility.

s22(1)(a)(ii) (C. King, MP)

From: s22(1)(a)(ii)@MO.infrastructure.gov.au>
Sent: Thursday, 17 November 2022 12:57 PM
To: s22(1)(a)(ii) (C. King, MP)
Subject: FW: AAA briefing [SEC=OFFICIAL]
Attachments: 221123_AAA National Council_Minister King.pdf

Follow Up Flag: Follow up
Flag Status: Flagged

OFFICIAL

Sorry didn't cc you...FYI

OFFICIAL

From: s22(1)(a)(ii)
Sent: Thursday, 17 November 2022 12:57 PM
To: s22(1)(a)(ii)@MO.infrastructure.gov.au>; DLO CKing <s22(1)(a)(ii)@mo.infrastructure.gov.au>
Subject: AAA briefing [SEC=OFFICIAL]

OFFICIAL

Hey all,
Could you please ask the Department for a brief in support of this meeting with the AAA next Wednesday.

Thanks
s22(1)(a)(ii)

OFFICIAL

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(C. King, MP)

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Sorry this latest attachment is also for the Minister's Wednesday pack

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Regards

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Director - Policy and Research
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 Mobile: +61 (0) s47F
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and delete all copies of this transmission together with any attachments.

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23 November 2022
Wednesday

s22(1)(a)(ii) - irrelevant material

9:30 AM - 10:00 AM

AAA National Council Meeting -- Dame Dorothy Tangney Alcove (POC: s47F - personal privacy)

s22(1)(a)(ii) - irrelevant material

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Transport, Regional Development and Local Government

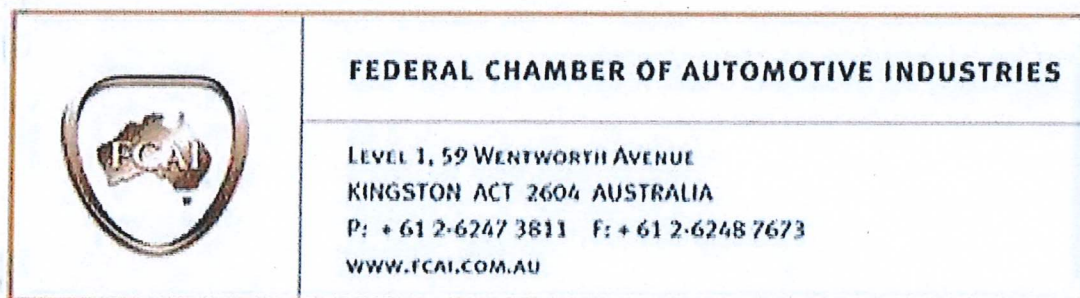
- Vinesh Bhindi Deputy Chair, FCAI Board
Managing Director, Mazda Australia Pty Limited
- Shaun Westcott Deputy Chair, FCAI Board
Chief Executive Officer, Mitsubishi Motors Australia Ltd
- Tony Weber Chief Executive, FCAI

Closer to the date I will send through bios for each of the participants. Please let me know if you require anything else at this stage.

Kind regards

s47F
[Redacted]

Director Policy & Advocacy
Federal Chamber of Automotive Industries
Email: s47F@fcai.com.au
Phone: s47F [Redacted]



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From: s47F [Redacted]
Sent: Tuesday, 7 March 2023 4:43 PM
To: s22 [Redacted]@MO.infrastructure.gov.au>
Subject: RE: Meeting with FCAI Board [SEC=OFFICIAL]

Hi s22 [Redacted]

Sorry for the delay in responding.

We have been looking at the availability of our board members and I was wondering if it would be possible to speak about some of the options

Kind regards

Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

s47F

From: s22 @MO.infrastructure.gov.au>
Sent: Thursday, 23 February 2023 3:25 PM
To: s47F @fcai.com.au>
Subject: RE: Meeting with FCAI Board [SEC=OFFICIAL]

OFFICIAL

Hi s47F

I hope Thursday is treating you well.

Just a quick email to let you know that the Minister would like to find a time to meet with the Members of the FCAI Board in Canberra in the coming months. Her preference would be a regular business hours meeting rather than a lunch of dinner.

s47F - personal privacy

Are you able to indicate a couple of dates that may suit the board in March and April?

Kind regards,
s22

s22
Diary Manager • Office of the Hon Catherine King MP
Minister for Infrastructure, Transport, Regional Development and Local Government
s22 @MO.infrastructure.gov.au
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I would like to acknowledge the traditional custodians of this land on which we meet, work and live. I recognise and respect their continuing connection to the land, waters and communities. I pay my respects to Elders past and present and to all Aboriginal and Torres Strait Islanders.

OFFICIAL

From: "s47F" @fcai.com.au>
Date: Wednesday, 8 February 2023 at 4:28:12 pm
To: "s22" @MO.infrastructure.gov.au>
Subject: Meeting with FCAI Board

Hi s22

As previously discussed we are seeking to organise a lunch or dinner discussion with Members of the FCAI Board in the near future.

Given the Ministers busy schedule we are more than happy to organise the event in Canberra, her electorate, Melbourne or another city in which she might have time.

Thank you for your help.

Released under the FOI Act by the Minister for Infrastructure, Transport, Regional Development and Local Government

Kind regards

s47F
[Redacted]

Director Policy & Advocacy
Federal Chamber of Automotive Industries
Email: s47F@fcai.com.au
Phone: s47F [Redacted]



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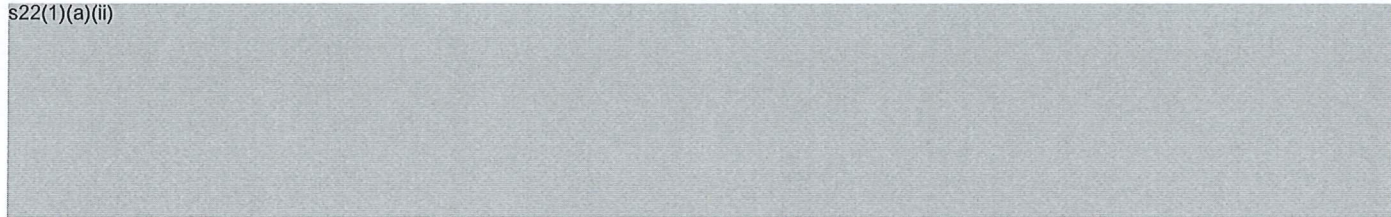
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s22(1)(a)(ii)



Attachments: Board Bios for meeting with Min King 11 April 2023.docx

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From: s47F @fcai.com.au>

Sent: Wednesday, 5 April 2023 1:44 PM

To: s22(1)(a)(ii) @MO.infrastructure.gov.au>; s22(1)(a)(ii)

s22(1)(a)(ii) @MO.infrastructure.gov.au>

Subject: FCAI Meeting - Bios of participants

Hi s22(1)(a)(ii)

Please find attached the Bios of tony and the board members who are attending the meeting with Minster King next Tuesday.

Kind regards

s47F

Kind regards

s47F


s47F

Director Policy & Advocacy
Federal Chamber of Automotive Industries

Email: s47F @fcai.com.au

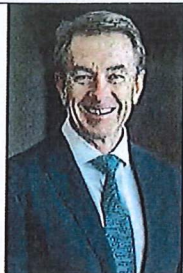
Phone: s47F

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Transport, Regional Development and Local Government

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FCAI – Chair

Matthew Callachor
President and CEO
Toyota Motor Corporation Australia Limited

Matthew Callachor has held the position of President & CEO of Toyota Motor Corporation Australia since January 2018. Since 1982 Matthew has held multiple management positions across the Toyota Australia business, including Executive Director of Vehicle Sales & Marketing Operations. Matthew has held several overseas positions with Toyota including General Manager of Lexus Planning Division in Japan and Toyota Motor Sales in the US.



FCAI – Deputy Chair

Shaun Westcott
President, Chairman of the Board, Chief Executive Officer and Executive Director of Mitsubishi Motors Australia Ltd

He has had extensive experience in a wide range of industries (Mining, FMCG, Manufacturing, Renewable Energy, Education, Forestry, Agriculture, Robotics, Automation, Packaging, Processing and Automotive)

Shaun has an MBA from the University of South Africa; has attended a Senior Executive Programme at Harvard University and is a member of the Australian Institute of Company Directors.



FCAI – Deputy Chair

Vinesh Bhindi
Managing Director
Mazda Australia Pty Ltd

Vinesh Bhindi was appointed managing director of Mazda Australia in April 2017. Prior to assuming that role Vinesh was director of sales for 7 years and has been with Mazda for 25 years in total. Vinesh has also held positions at Toyota and GM Holden.



Tony Weber
Chief Executive FCAI

Tony Weber has led the FCAI Secretariat since 2012. Prior to this position he worked in the Industry Department for 15 years in the Innovation, Small Business, Manufacturing and Industry Policy Divisions. Tony previously worked in the Commonwealth Treasury in roles focussing on superannuation, taxation and Commonwealth-State relations.

11 April 2023
Tuesday

s22(1)(a)(ii) - irrelevant material

10:00 AM - 10:45 AM

Meeting w/ Federal Chamber of Automotive Industries -- EO (POCS47F - personal privacy)

s22(1)(a)(ii) - irrelevant material

FCAI

11/4/23

- want standard
- supply will be limited (up to 2 decades)

↳ MCK → geo-political supply issue

↳ US → they are getting subsidies (20k between Fed + state)

Ⓢ They went to Bloomberg
 Batteries stats
 Ⓢ won't be enough batteries

MCK: This will have to be legislated

s22(1)(a)(ii) - irrelevant material

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→ inflation reduction Act.

→ I think we need incentives at some point.

→

is legislation introduced & hopefully passed by end of year



s22(1)(a)(ii) - irrelevant material

→