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**From:** DLO  
**Sent:** Thursday, 16 December 2021 1:36 PM  
**To:** deputy.premier@ministerial.qld.gov.au  
**Cc:** DLO  
**Subject:** UPDATED: MS21-002701 - Correspondence from Minister Fletcher to the Deputy Premier [SEC=OFFICIAL]  
**Attachments:** MS21-002701 - Correspondence from Minister Fletcher to the Deputy Premier.pdf; MS21-002701 - Attachment.pdf

OFFICIAL

Good afternoon

Apologies, the attachment was not included. Now please find attached.

Kind regards,

S  
47F

**Office of the Hon Paul Fletcher MP**

Minister for Communications, Urban Infrastructure, Cities and the Arts  
Suite MG.48, Parliament House, Canberra ACT 2600

s 47F | e: [Minister@communications.gov.au](mailto:Minister@communications.gov.au)

OFFICIAL

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**From:** DLO  
**Sent:** Thursday, 16 December 2021 1:30 PM  
**To:** deputy.premier@ministerial.qld.gov.au  
**Cc:** DLO  
**Subject:** MS21-002701 - Correspondence from Minister Fletcher to the Deputy Premier [SEC=OFFICIAL]

OFFICIAL

Good afternoon

Please find attached correspondence from Minister Fletcher to the Deputy Premier, regarding the SEQ City Deal.

Kind regards,

S  
47F

**Office of the Hon Paul Fletcher MP**

Minister for Communications, Urban Infrastructure, Cities and the Arts  
Suite MG.48, Parliament House, Canberra ACT 2600

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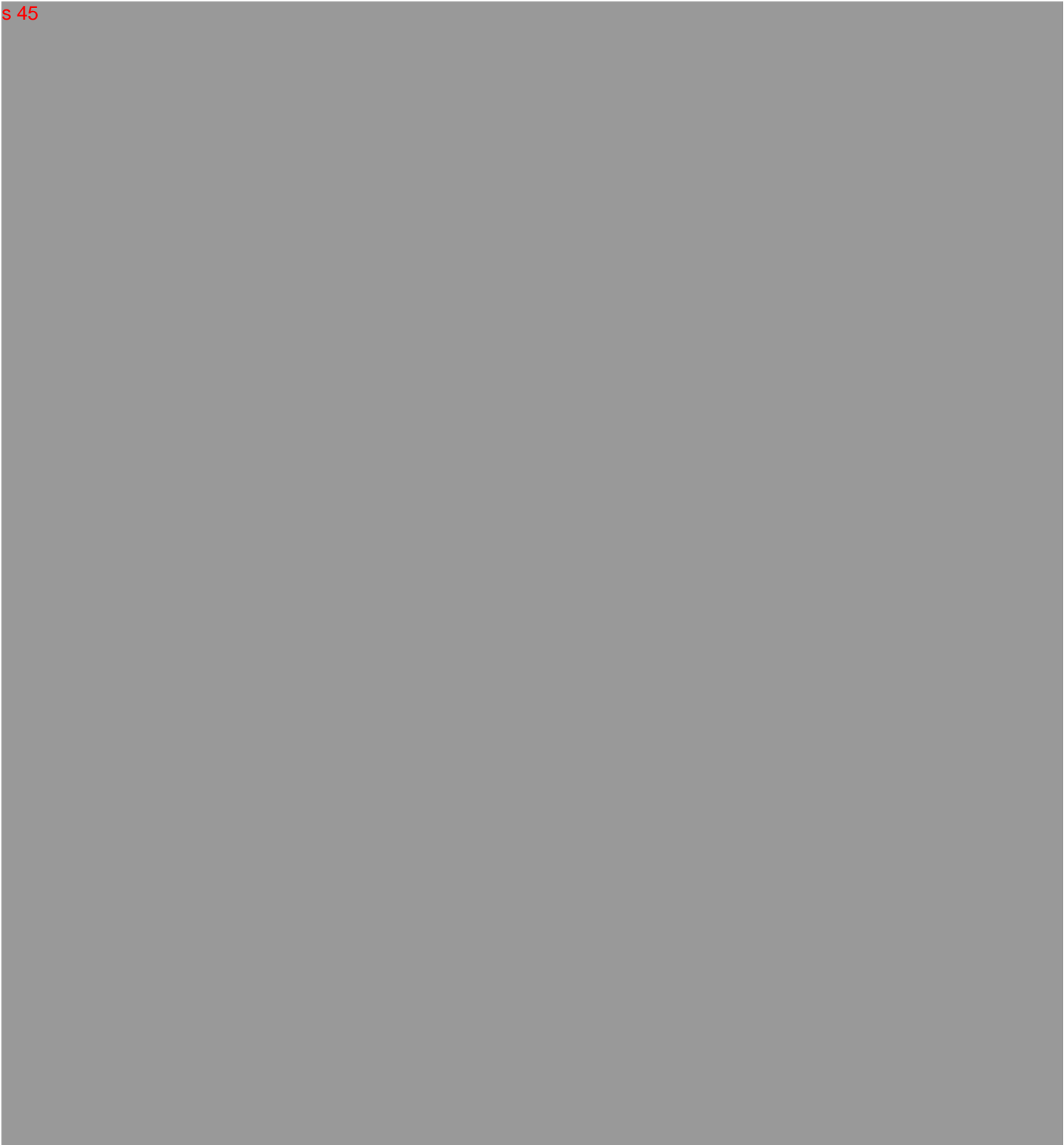


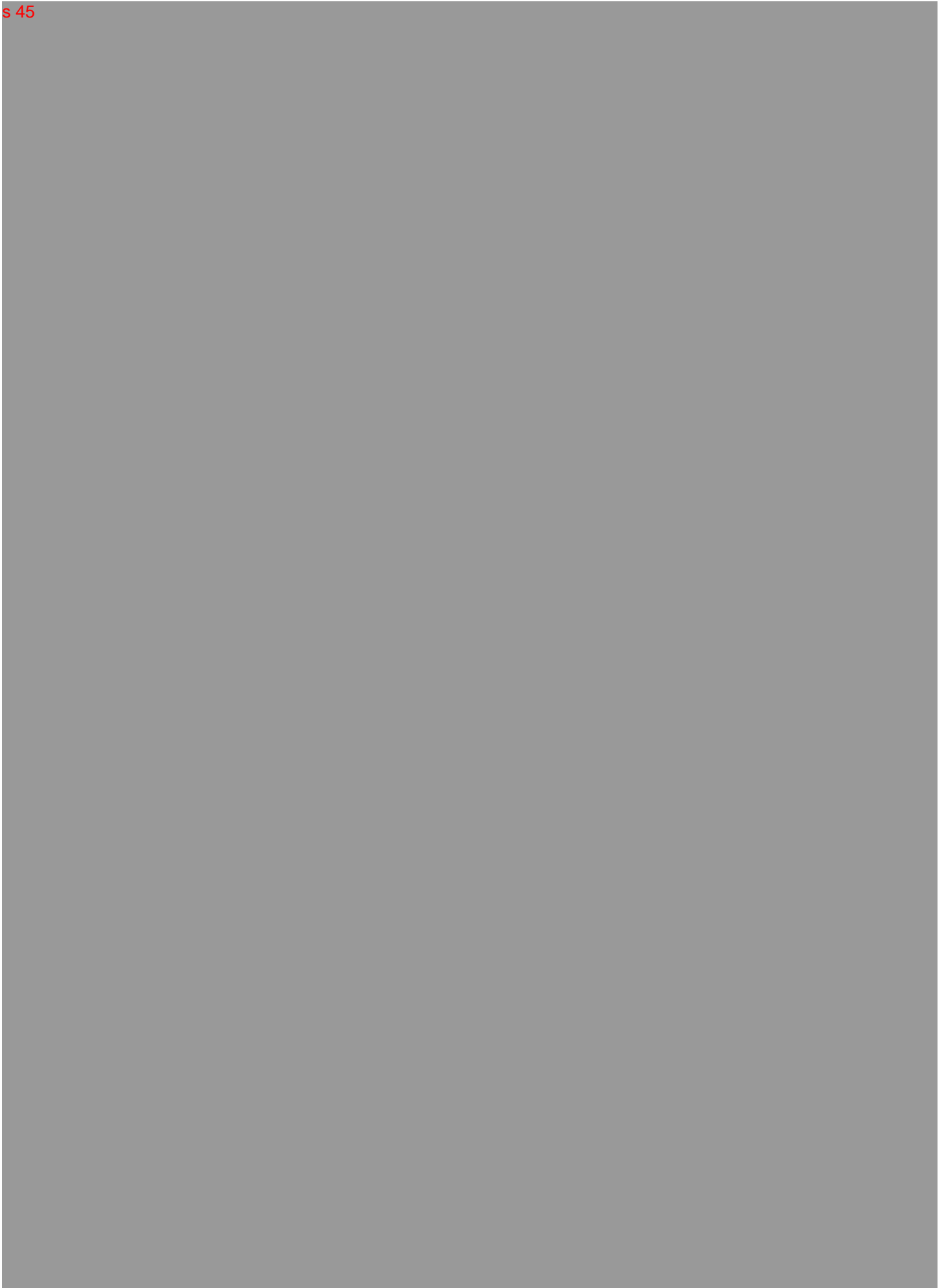


















PARLIAMENT OF AUSTRALIA • HOUSE OF REPRESENTATIVES

**PAUL FLETCHER MP**

Federal Member for Bradfield  
Minister for Communications,  
Urban Infrastructure,  
Cities & the Arts

*MS21-002701*

The Hon Steven Miles MP  
Deputy Premier  
Minister for State Development,  
Infrastructure, Local Government and Planning  
PO Box 15009  
City East QLD 4002

Dear Deputy <sup>Steven</sup> Premier

Regarding our recent Leadership Group meeting for the South East Queensland City Deal (the Deal) on 18 November 2021, I was pleased that all partners have had positive engagement with the Industry Reference Group.

I am writing to seek your approval of the updated and proposed list of participants in the Deal's Industry Reference Group (IRG). The draft list of IRG members is enclosed with this letter, as well as draft terms of reference, developed jointly by our officials and considered by the Executive Board on 12 August 2021.

I ask that you write to me advising of your position, following which I will direct my Department to arrange for all agreed participants to sign a Deed of Confidentiality and notify any conflicts of interests that may exist. I have also written to the Lord Mayor of Brisbane, Cr Adrian Schrinner, to request his view.

Further, following the Leadership Group discussion on 17 December 2021, I propose that engagement with IRG members occurs prior to Deal signing. I suggest that a meeting occur where the package of commitments is shared, under embargo and on the condition that participants sign the enclosed Deed of Non-Disclosure.

From our mutual engagement with industry in November, it is clear that some stakeholders are seeking ongoing and active participation in the Deal process. By continuing engagement with industry on the Deal package, we will receive valuable insight into the likely feedback from industry and the community ahead of the Deal announcement and signing.

This will allow us to engage constructively with our industry stakeholders and deliver a forward-looking Deal for the residents of SEQ. I look forward to meeting with you again soon to agree the finalisation of the Deal.

Yours sincerely

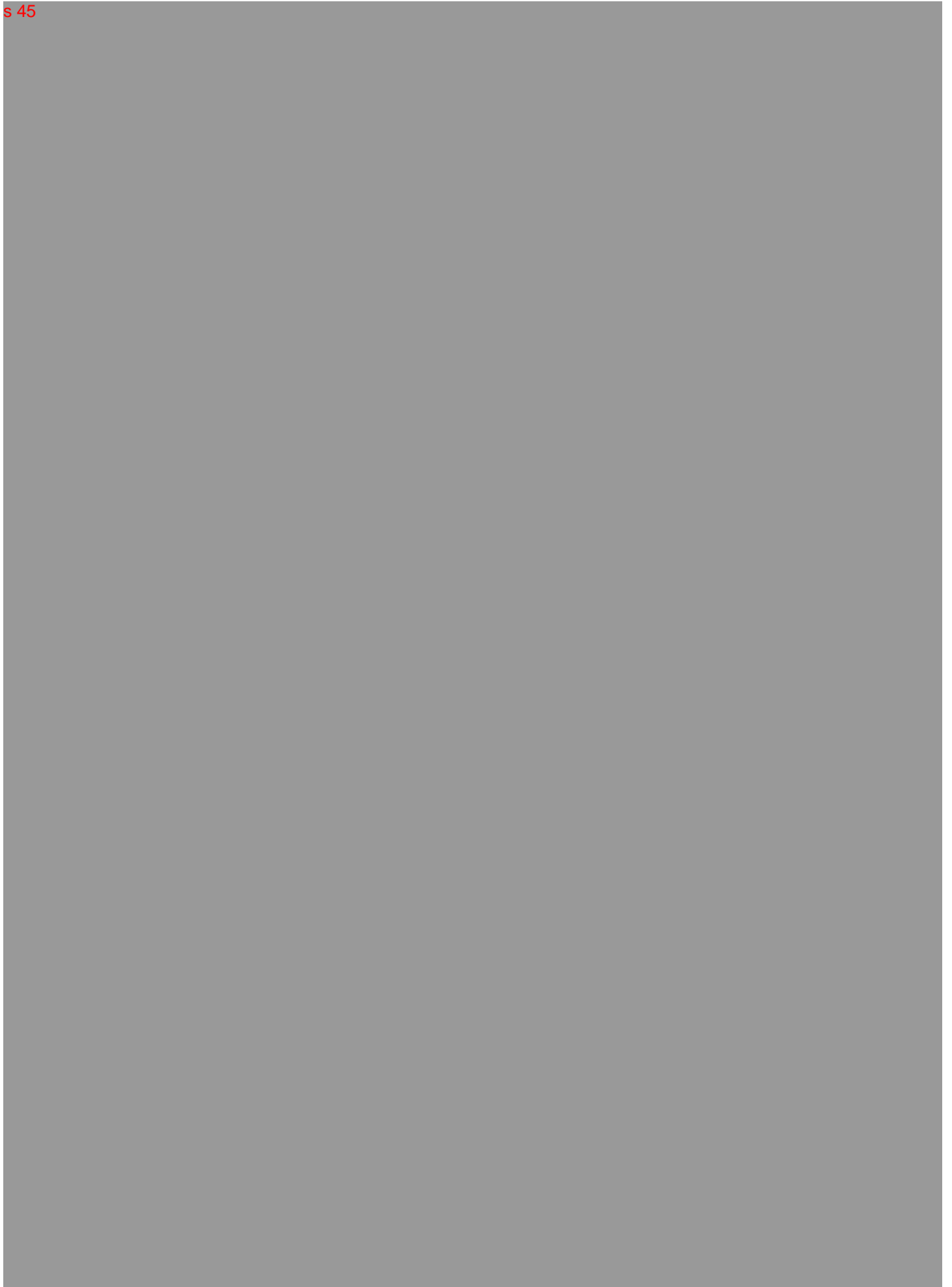
A handwritten signature in blue ink, appearing to read 'Paul Fletcher', with a stylized flourish at the end.

Paul Fletcher

16/12/2021









































































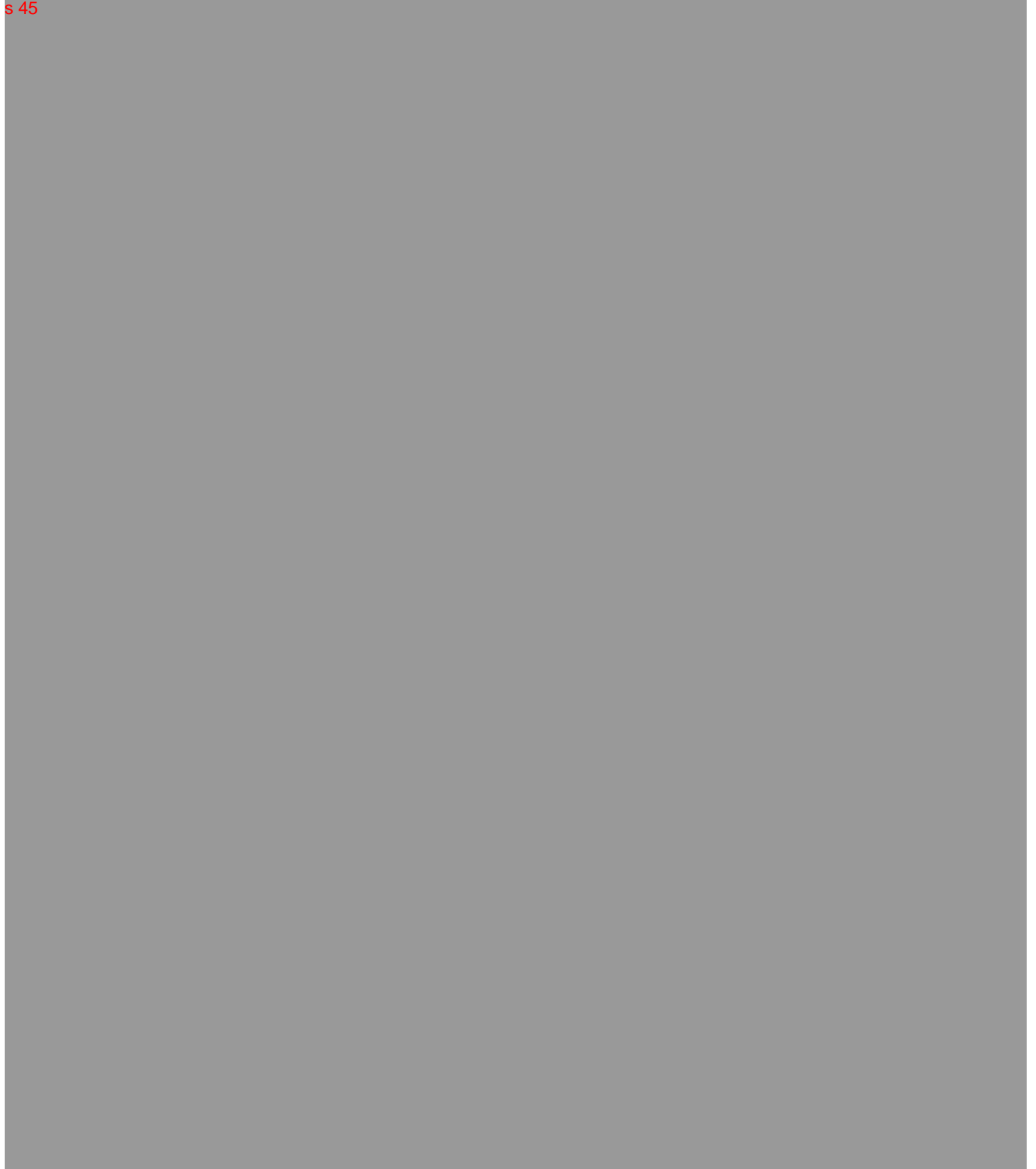




















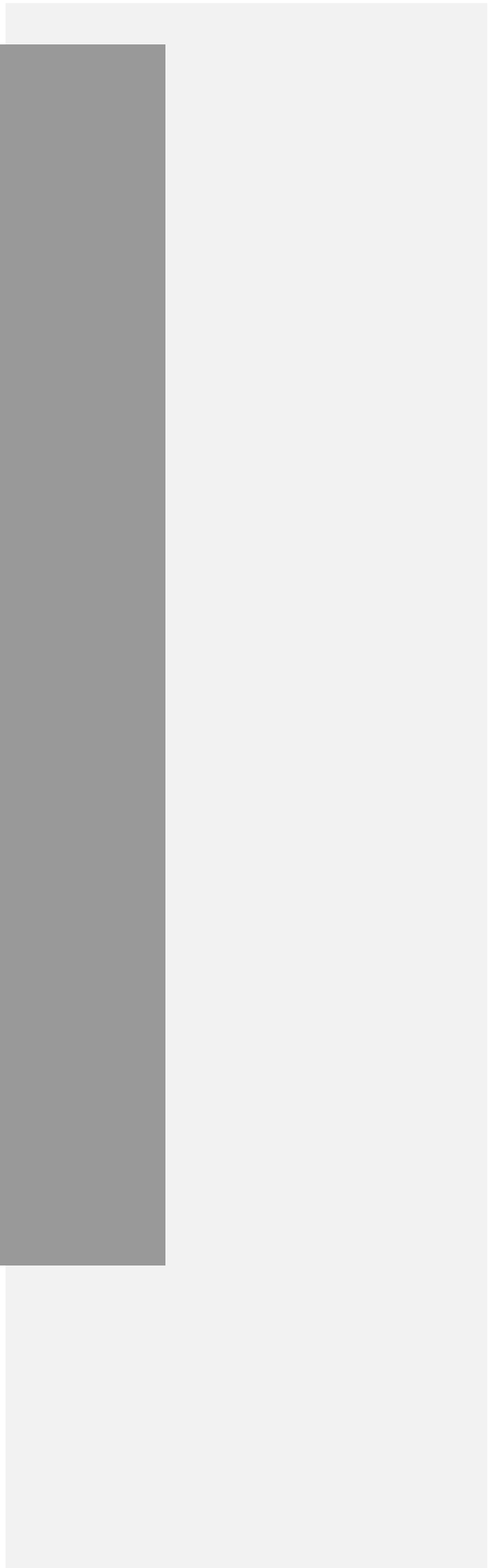


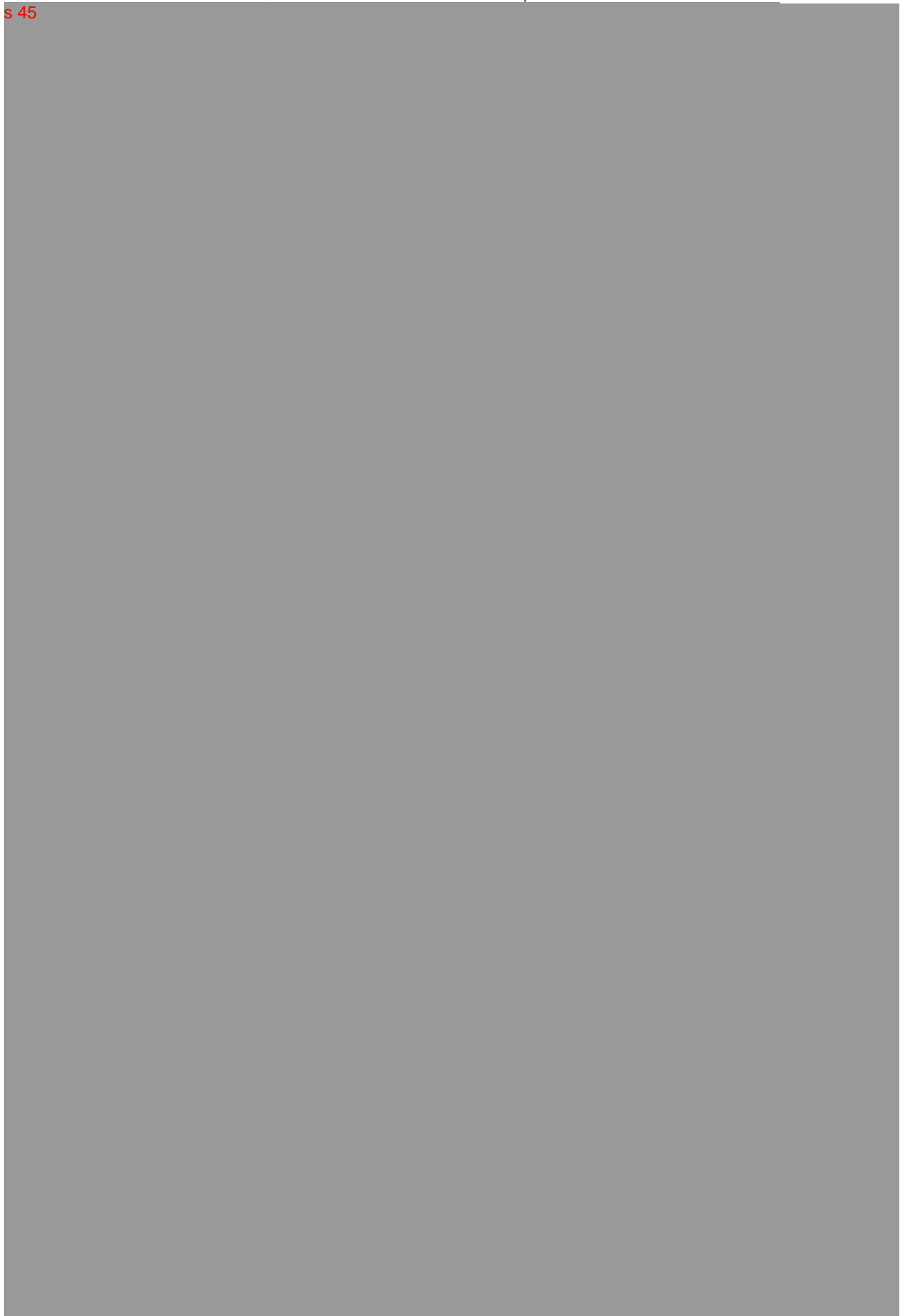




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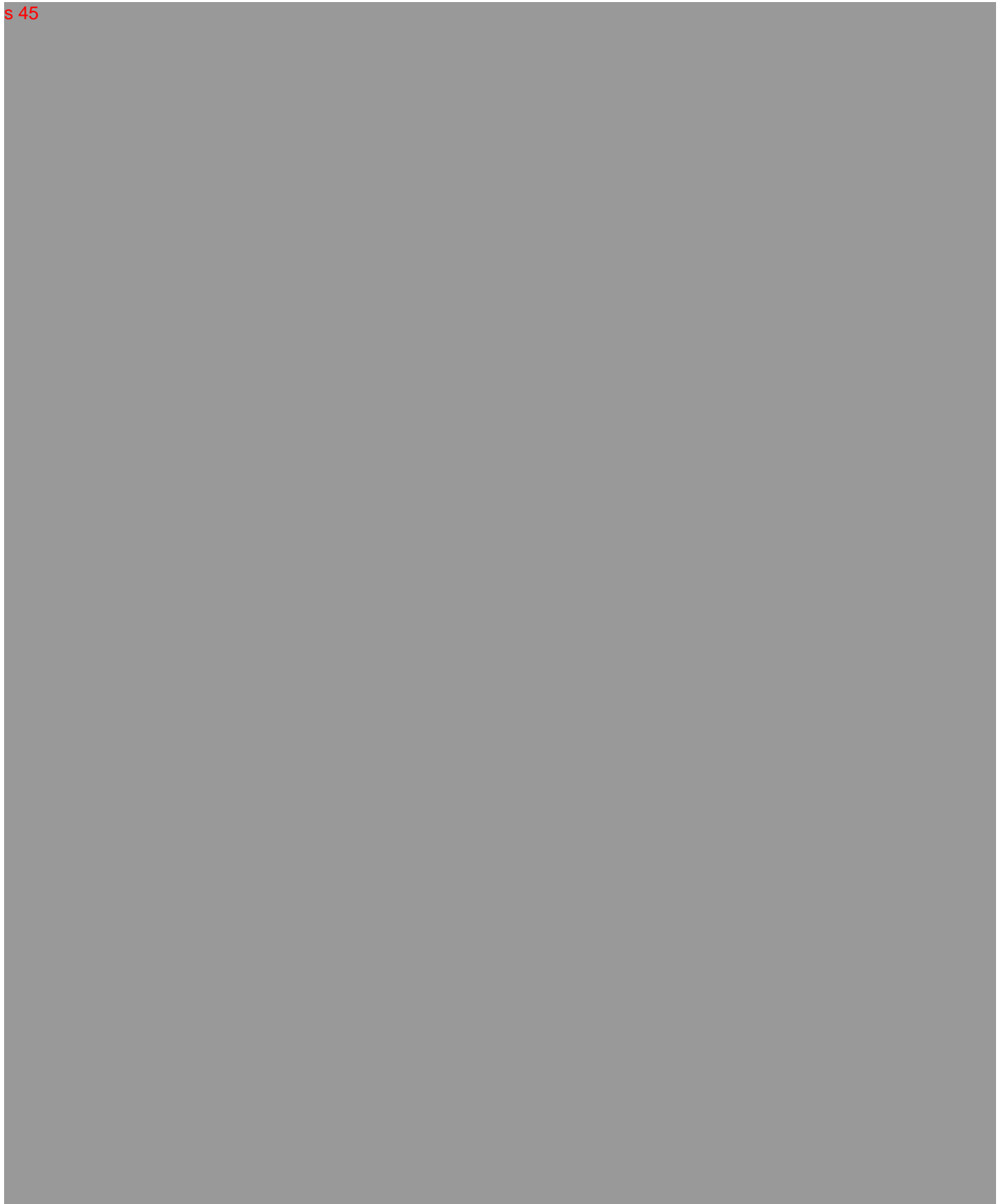














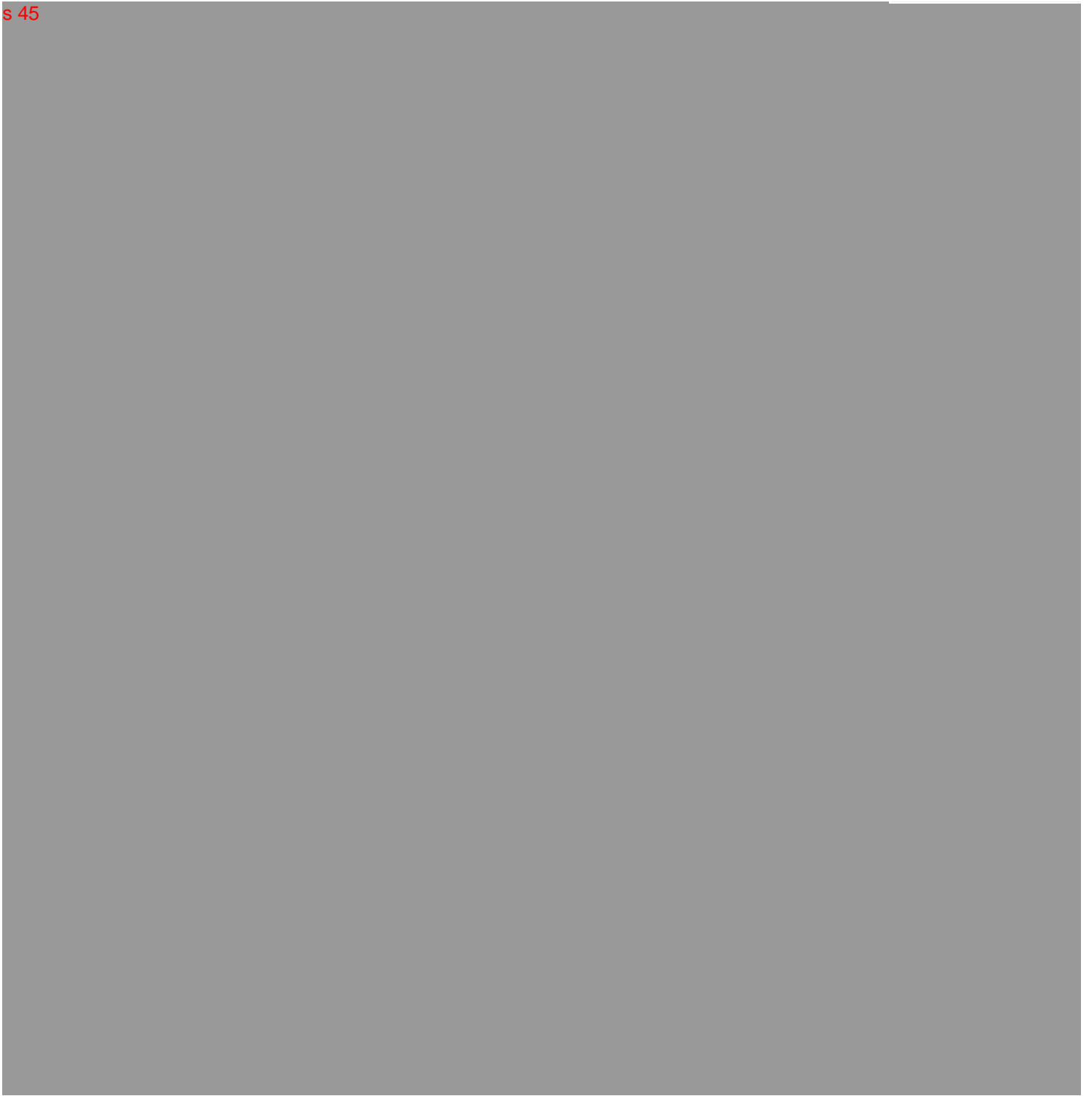


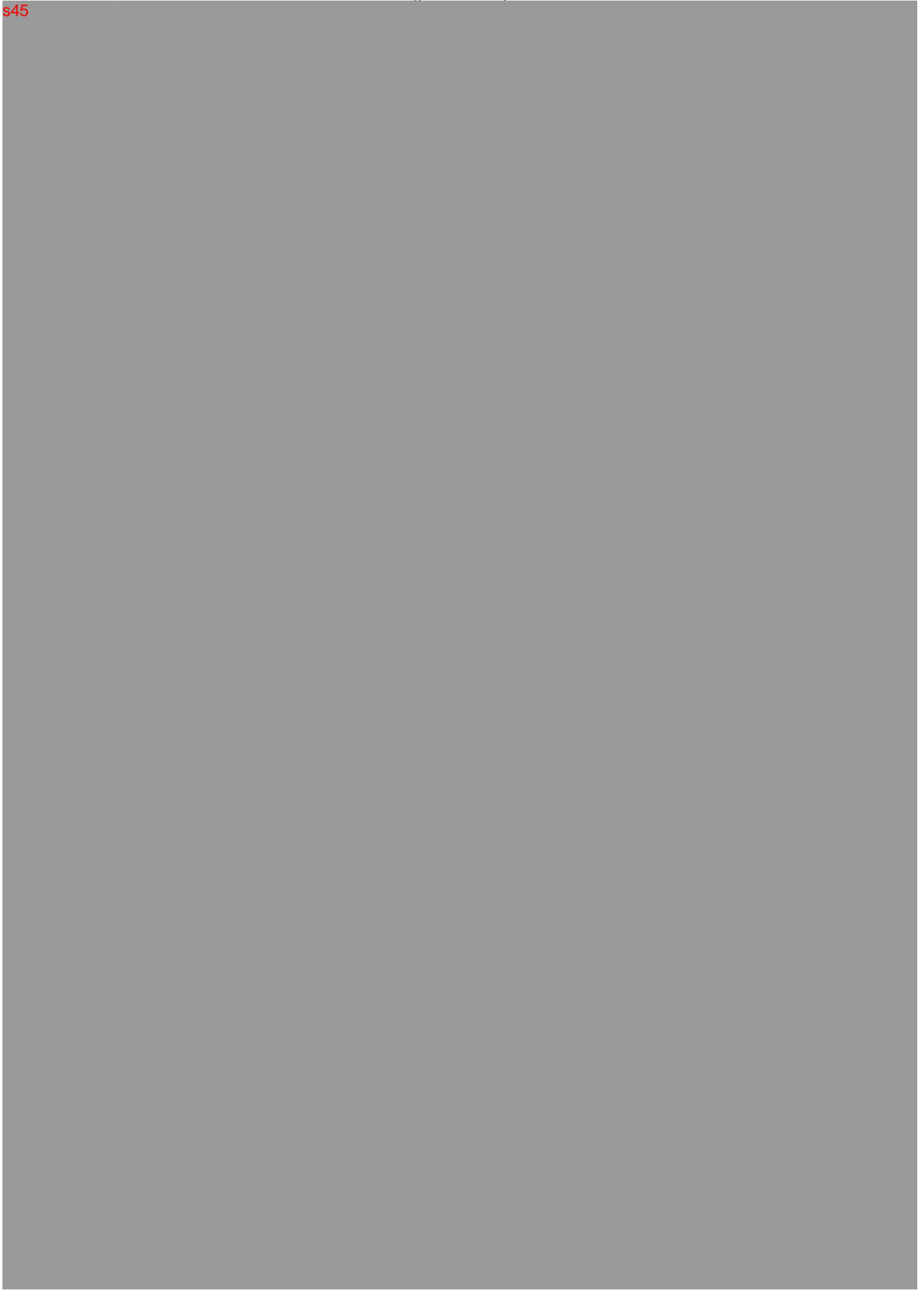


















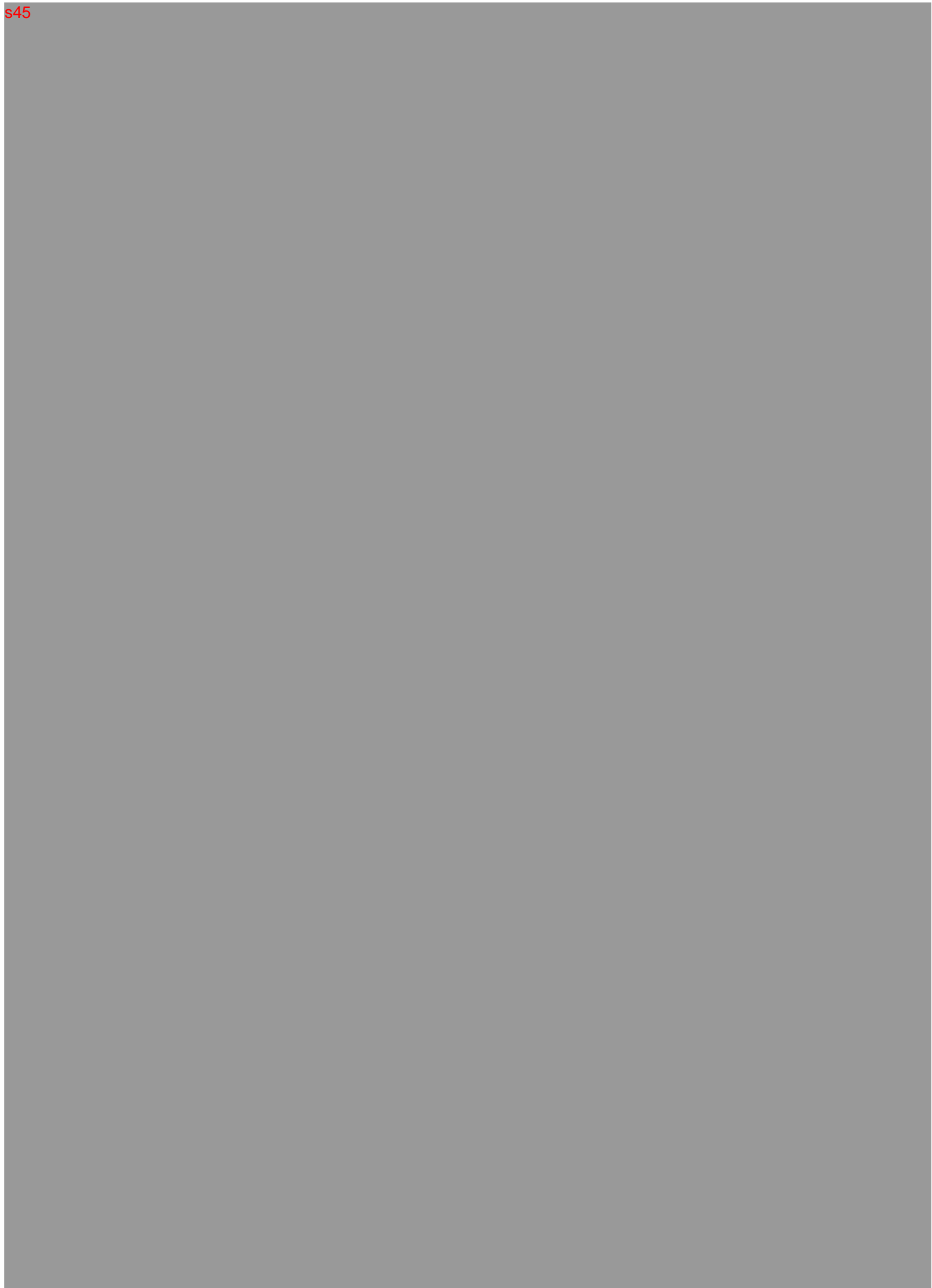




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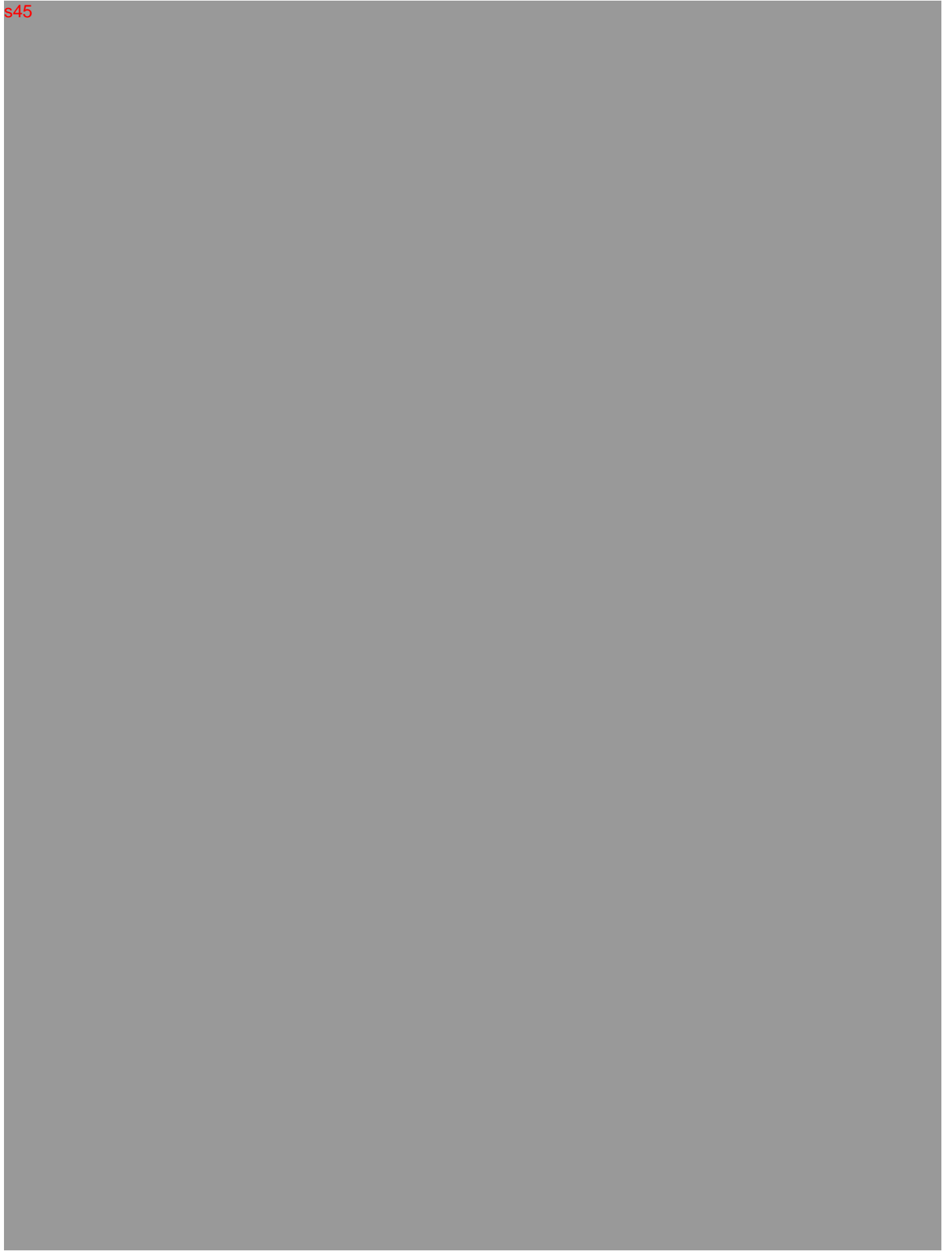
















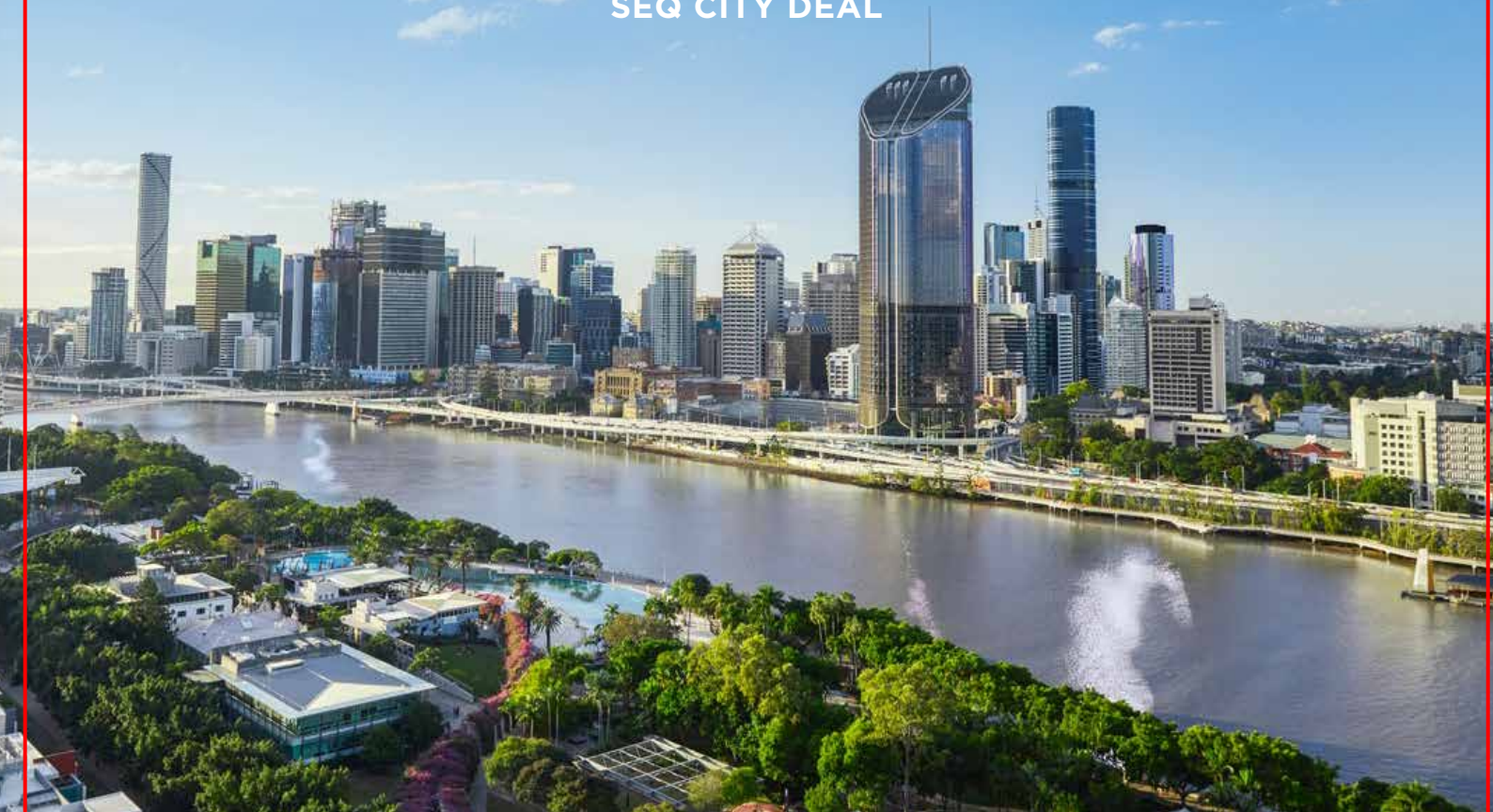






# SOUTH EAST QUEENSLAND

## SEQ CITY DEAL











# Vision of the Deal

SEQ is a major economic gateway, home to world-class innovators, researchers, producers and entrepreneurs. An increasing population size in Queensland will demand more from the region's amenities, services and infrastructure.

Deal commitments will support a more connected region, with digital and transport connectivity that can drive productivity and deliver greater mobility for people and goods. Investments in transport systems and faster connections will help to reduce congestion and enable better access to jobs, services and recreation.

The City Deal will also work to unlock new economic development corridors for trade and enterprise by leveraging opportunities in fast growing sub-regions. Investments will enhance prosperity in SEQ through more affordable living options, more efficient freight movements and improved coordination of services.

The three levels of government will also invest in urban and social infrastructure to assist the region to respond sustainably to rapid population growth. Projects will deliver

improved management of the region's green and blue environmental assets, and support the transition to a circular waste economy.

The Deal will complement and build on existing investments by all levels of government and the private sector. The initial investments will guide next steps in delivering on the vision of the Deal and provide a framework for further collaboration. As SEQ establishes itself as a global region, Deal partners will collaborate with industry and the community to capture future growth opportunities.

Commitments delivered through the City Deal, ahead of the 2032 Olympic and Paralympic Games, will support a thriving region that is connected, sustainable and innovative, and ready to compete on the global stage.

## Snapshot

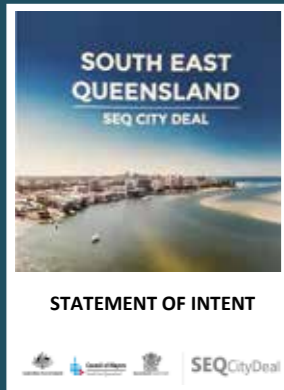
The City Deal will deliver a significant package of investment, including:

- Effective waste management and recycling solutions
- Infrastructure and planning to support a productive freight, transport and logistics sector
- Growing SEQ's knowledge economy, technology assets and skills base
- Enabling productivity through digital infrastructure
- Supporting small business efficiency
- Encouraging sustainable development
- Enhancing access to housing
- Building green infrastructure to increase living standards and reduce urban heat islands
- Enhancing natural spaces within the urban environment.



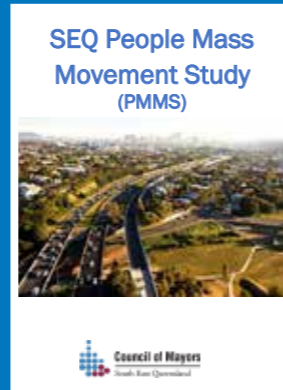






### Statement of Intent

The Australian Government, Queensland Government and Council of Mayors signed the SEQ City Deal Statement of Intent in 2019 outlining agreement between the three levels of government to work together to design and implement a City Deal for South East Queensland. The SEQ City Deal Objective “One region that is connected locally and competing globally” was agreed as the vision for the deal in the tripartite Statement of Intent. This vision is at the centre of the SEQ City Deal and provides the focus for its regional ambitions and deal commitments.



### The People Mass Movement Study

The People Mass Movement Study (PMMS) aspires to plan for world class connectivity that will promote liveability and SEQ remains resilient over the next 20 years. In 2019, the Council of Mayors (SEQ) commissioned the technical transport analysis and modelling within the scope to bring together a myriad of local, state and national transport studies impacting SEQ into a single strategic road map and action plan.



### National Waste Policy Action Plan

The National Action Plan creates targets and actions to implement the 2018 National Waste Policy. These targets and actions will guide investment and national efforts to 2030 and beyond. These include a ban on the export of waste plastic, paper, glass and tyres and reducing the total waste generated in Australia by 10% per person by 2030.



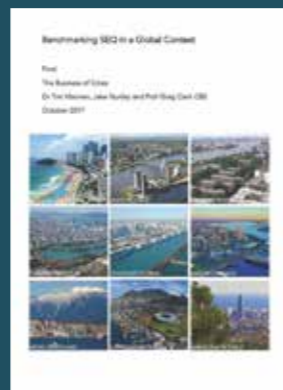
### SEQ Economic Foundations Paper

Provides the foundation for development of a framework for investment into the region that will support the growth of priority industries, support the expansion, efficiency and connectivity of key corridors and clusters, and ensure the effective connectivity of key labour market areas to centres of employment activity. This framework will then guide the identification and prioritisation of programs and projects to achieve these outcomes.



### Transforming SEQ

TransformingSEQ, was prepared in 2019 by the Queensland Government and Council of Mayors SEQ to outline some of the transformational opportunities an SEQ City Deal could realise for the region. Stronger local and regional connectivity was identified as one of the key elements that will help transform South East Queensland (SEQ) into a world class region.



### Benchmarking SEQ in a Global Context

Benchmarks the region in a comparative global context for the first time, assessing its performance against other competitive and liveable medium-sized regions around the world with similar attributes, advantages and functions.



### 2032 Olympic and Paralympic Games

While separate initiatives, the City Deal’s investment in the growth of SEQ’s infrastructure will support the delivery of the 2032 Games. Areas of intersection include resource recovery and recycling, and transport and freight connectivity.



### Shaping SEQ

The South East Queensland Regional Plan 2017, provides a regional framework for growth management, and sets planning direction for the region’s 12 local councils in relation to sustainable growth, global economic competitiveness and high-quality living. Prepared in partnership with local government and informed by the values, needs and aspirations of the community, ShapingSEQ establishes a blueprint for SEQ’s future.



### State Infrastructure Strategy

The Queensland Government is consulting on a Draft State Infrastructure Strategy (SIS) that presents a clear vision of the state government’s infrastructure requirements over the next two decades. The Queensland Government will drive collaborative state infrastructure planning to boost productivity, grow the economy and create jobs throughout the state.



### SEQ Waste Management Plan

Launched in 2021 by the Queensland Government and Council of Mayors (SEQ), the Plan charts the trajectory for resource recovery over the next decade and outlines an evidence-based approach for strategic and collaborative regional investment across the region, in the context of a rapidly shifting set of sector dynamics.



# SEQ City Deal Commitments

Investments through the City Deal will work to deliver an export-competitive, knowledge-intensive region with a diverse range of high value and local jobs. The Deal will provide opportunities to deliver a region that is connected locally and competing globally. Better digital and transport connectivity will drive productivity, reduce congestion and work towards reducing commuting times. Greater investment in urban and social infrastructure and improved management of the region's green and blue environmental

assets, will support the liveability of the region and help it respond sustainably to rapid population growth.

Under the deal commitments, specific projects, programs and policy interventions are divided into two classifications, either:

- Localised place-based project investments (usually a single Local Government Area) or
- Region-wide reform initiatives

## The SEQ City Deal will focus on achieving the following Regional Ambitions:



### Accelerating future jobs across SEQ

#### Objectives

The SEQ City Deal will:

- Support the shift to an innovative and knowledge-intensive region, enabled by world-class digital connectivity.
- Seek opportunities to build high value employment in advanced manufacturing, agribusiness, transport and logistics and innovation sectors.
- Enable SEQ to become a more export-competitive region.



### A faster, more connected SEQ region

#### Objectives

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### A more liveable SEQ

#### Objectives

The SEQ City Deal will:

- Deliver a healthy, sustainable, and liveable region through new investments in urban amenities, blue and green environmental assets, and transitioning to a circular waste economy.
- Enhance the region's natural environment to support its sustainability and liveability.



### Create thriving communities

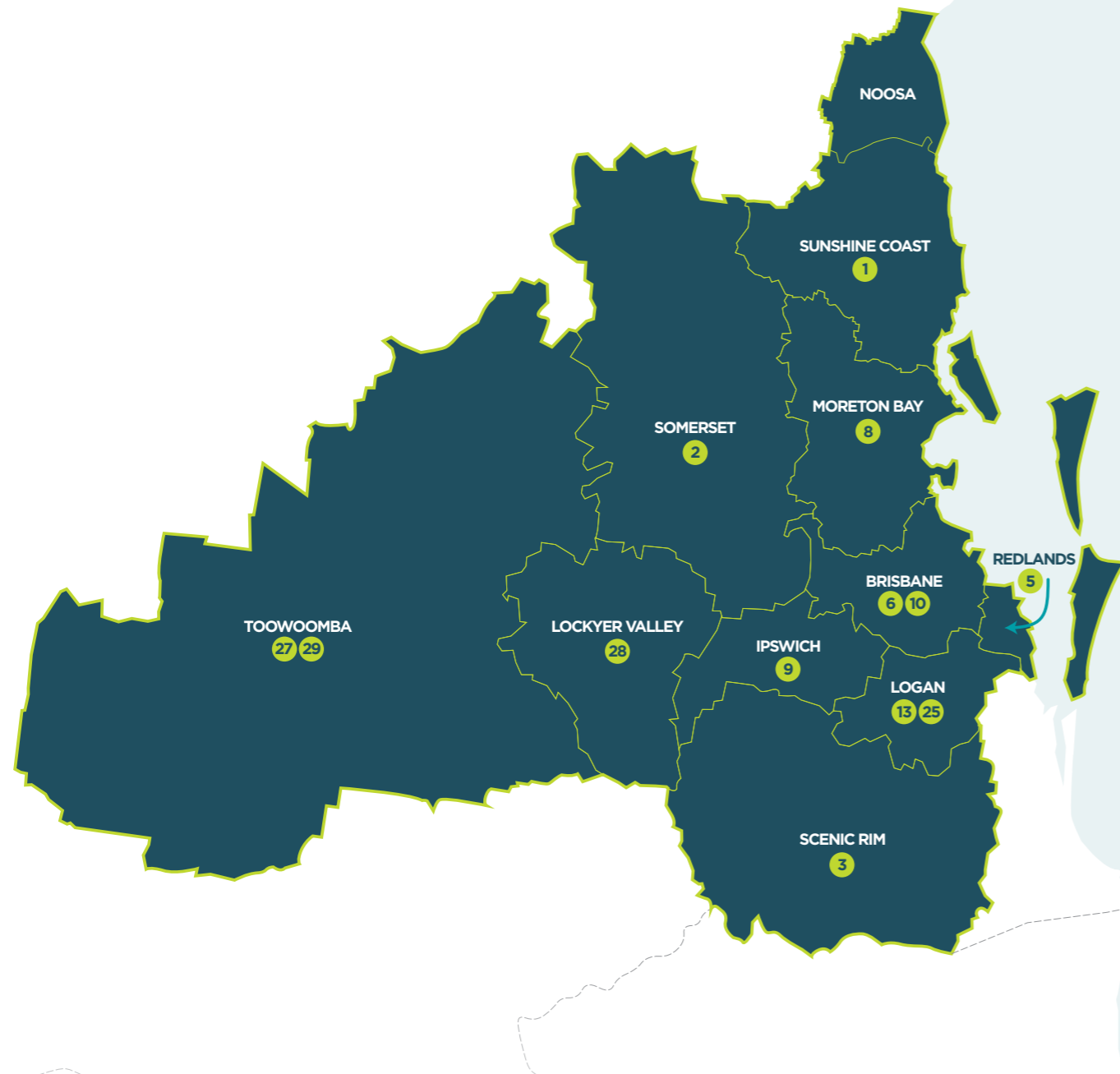
#### Objectives

The SEQ City Deal will:

- Unlock new economic development corridors for trade and enterprise by leveraging employment and investment opportunities in fast growing subregions.
- Enhance prosperity in SEQ through improved housing choice, more affordable living options, better access to jobs and improved coordination of services.



# Deal at a Glance



**KEY**

**LEADS:** AG = Australian Government    QG = Queensland Government    LG = Local Government

**TIMING:** LT = long-term    MT = medium-term    ST = short term

- Accelerating future jobs across SEQ
- A faster, more connected SEQ region
- Region-wide Ambition
- Capital
- A more liveable SEQ
- Create thriving communities for SEQ
- Planning

#	PROJECT	REGIONAL AMBITION	REGION-WIDE REFORM	PLACE BASED	INVESTMENT REFORM	TIMING	LEAD	CONTRIBUTING PARTNERS			
								AG	QG	LG	INDUSTRY
1	Blue - Heart Initiative			Sunshine		ST	LG	✓	✓	✓	✓
2	Brisbane Valley Highway Safety Upgrades			Somerset		MT		✓			
3	Bromelton State Development Area Business Case			Scenic Rim		ST	AG	✓	✓	✓	
4	Digital Connectivity - Rail Commuter Corridors					MT	AG	✓	✓		✓
5	Dunwich Ferry Terminal Upgrade			Redland		ST/MT	AG	✓	✓	✓	
6	First Nations Cultural Centre Business Case			Brisbane		ST/MT	QG	✓	✓	✓	
7	Green Urban Infrastructure					ST	QG	✓	✓	✓	✓
8	Growth Area Compact (NHFIC)			Moreton		LT	AG	✓	✓	✓	✓
9	Ipswich - Springfield Rail Options Analysis			Ipswich		ST	LG	✓	✓	✓	
10	Kangaroo Point Green Bridge			Brisbane		ST	LG	✓	✓	✓	
11	Liveability Fund					LT		✓	✓	✓	
12	Local Digital Connectivity Projects					MT/LT	AG	✓	✓		
13	Loganlea - Meadowbrook Infrastructure			Logan		ST	QG	✓	✓	✓	
14	Open Level Crossing Prioritisation					ST	AG	✓	✓	✓	
15	Planning for Future Region Shaping Infrastructure					ST/MT	AG	✓	✓	✓	
16	Public Art Initiative					ST	CG	✓			
17	Regional Freight Movement Study					ST	LG	✓	✓	✓	✓
18	Regional Waste Management Strategy					LT	AG	✓	✓	✓	
19	Resilient Rivers Initiative (RRI)					MT/LT	LG	✓	✓	✓	✓
20	Resource Recovery Infrastructure					ST/MT	AG	✓	✓	✓	
21	Road Safety Mapping					ST	AG	✓			
22	SEQ Innovation Economy Fund					MT	AG	✓	✓	✓	✓
23	Small Business Friendly Region					LT	QG	✓	✓	✓	
24	Smart Region Digital Plan					ST	AG	✓	✓	✓	
25	Southern Gateway Business Case			Logan		ST	AG	✓	✓	✓	
26	Strategic Approach under EPBC Act					ST	AG	✓	✓		
27	Toowoomba Railway Parklands			Toowoomba		ST/MT	LG	✓	✓	✓	
28	Water for the Lockyer			Lockyer		MT	QG	✓	✓	✓	✓
29	Wellcamp Entertainment Precinct			Toowoomba		ST	QG	✓			✓









## A Faster, More Connected SEQ Region

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.

SEQCityDeal



### Kangaroo Point Green Bridge

The Australian Government, Queensland Government and Brisbane City Council will partner to deliver the Kangaroo Point Green Bridge. This will provide an active transport connection from Kangaroo Point to the Brisbane CBD to reduce congestion, create safer pedestrian connections and provide healthier commuting alternatives.















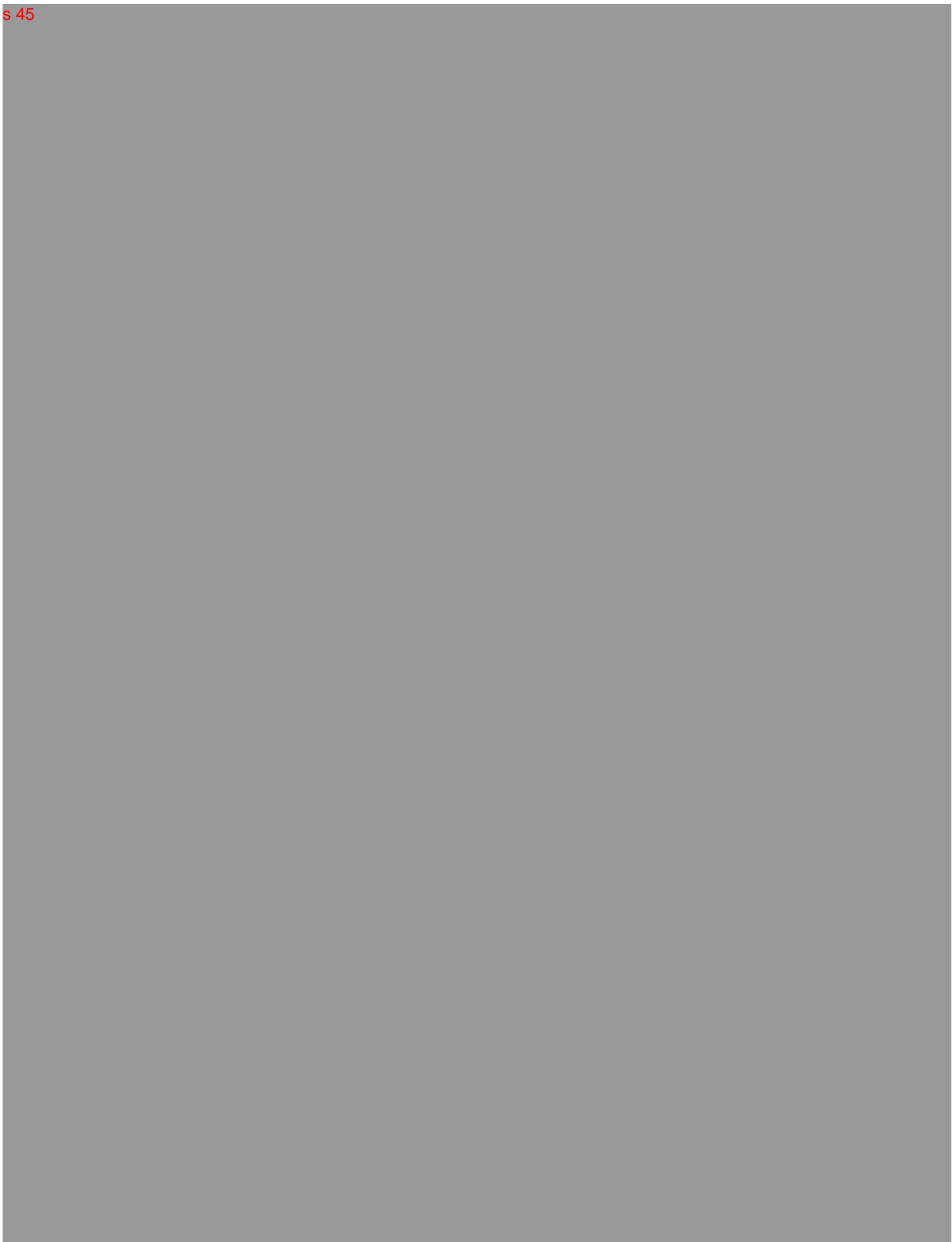




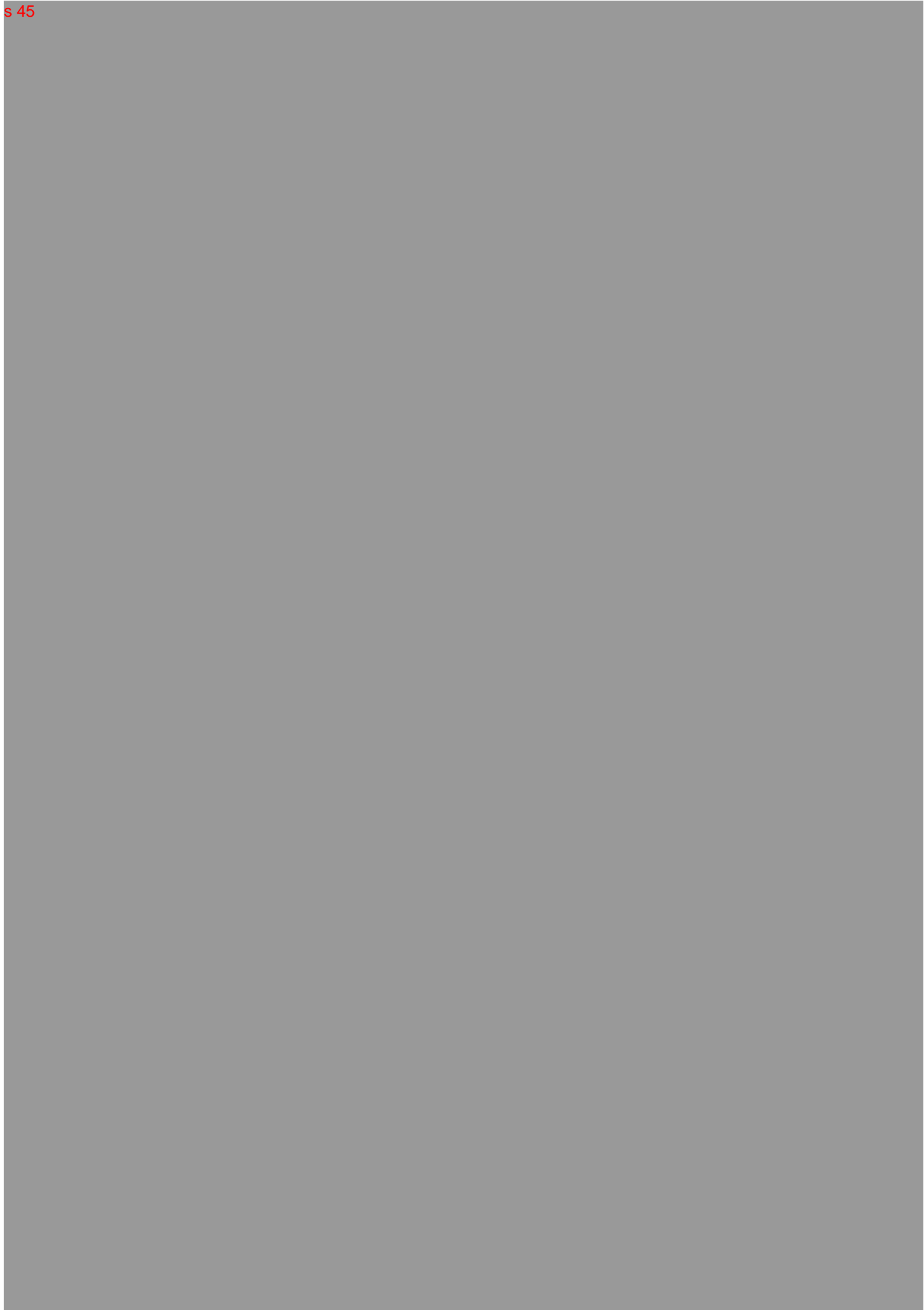














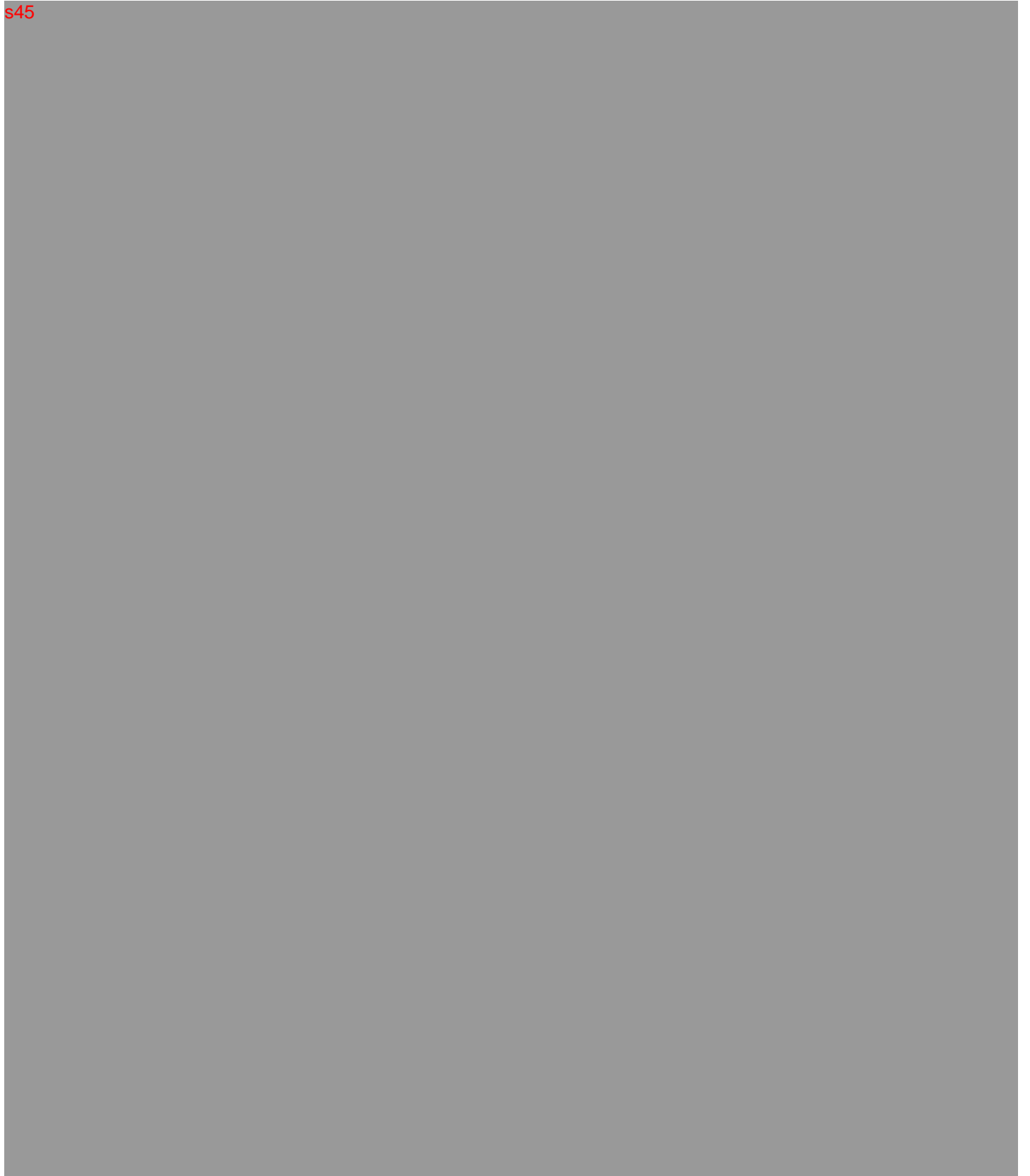


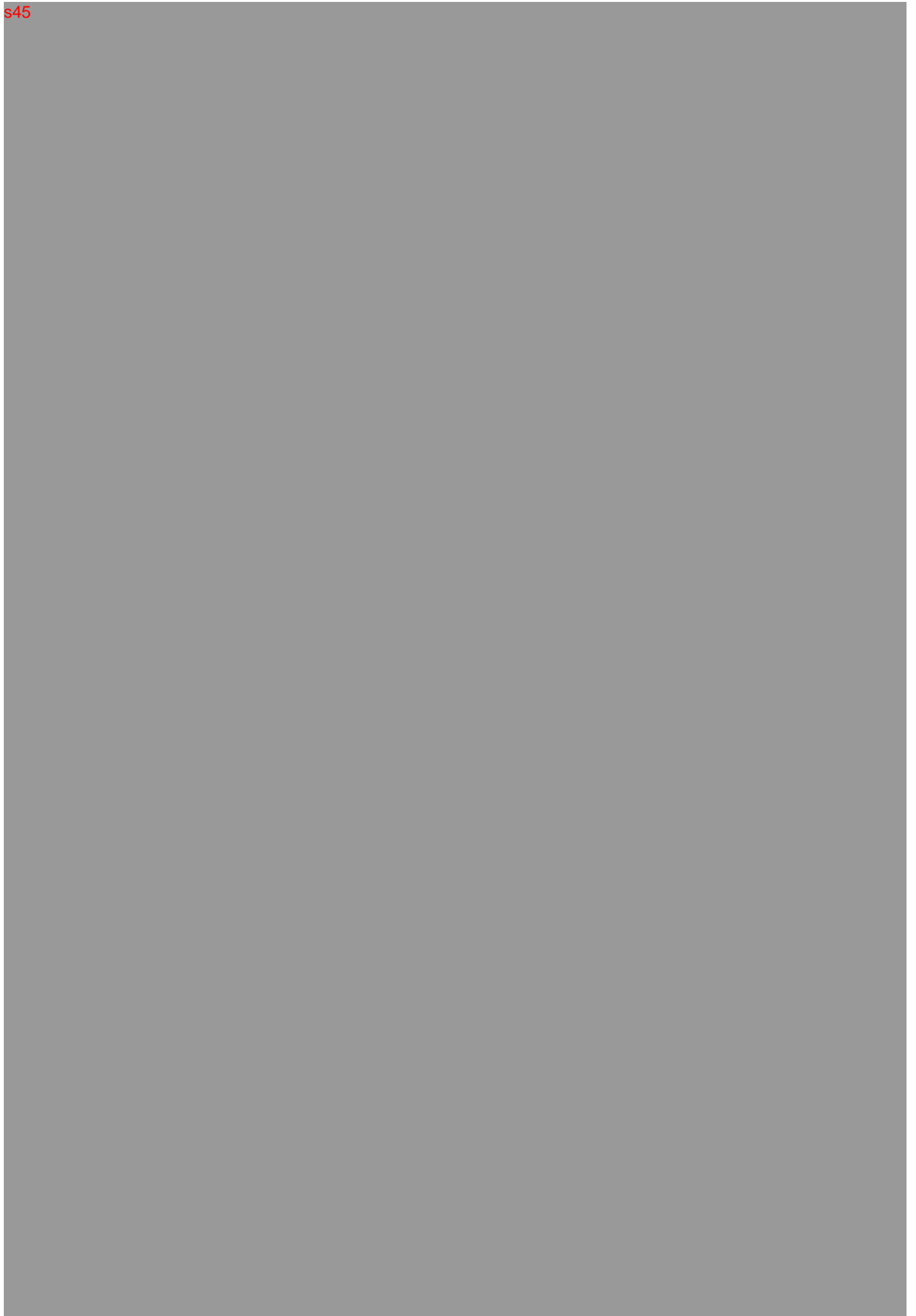




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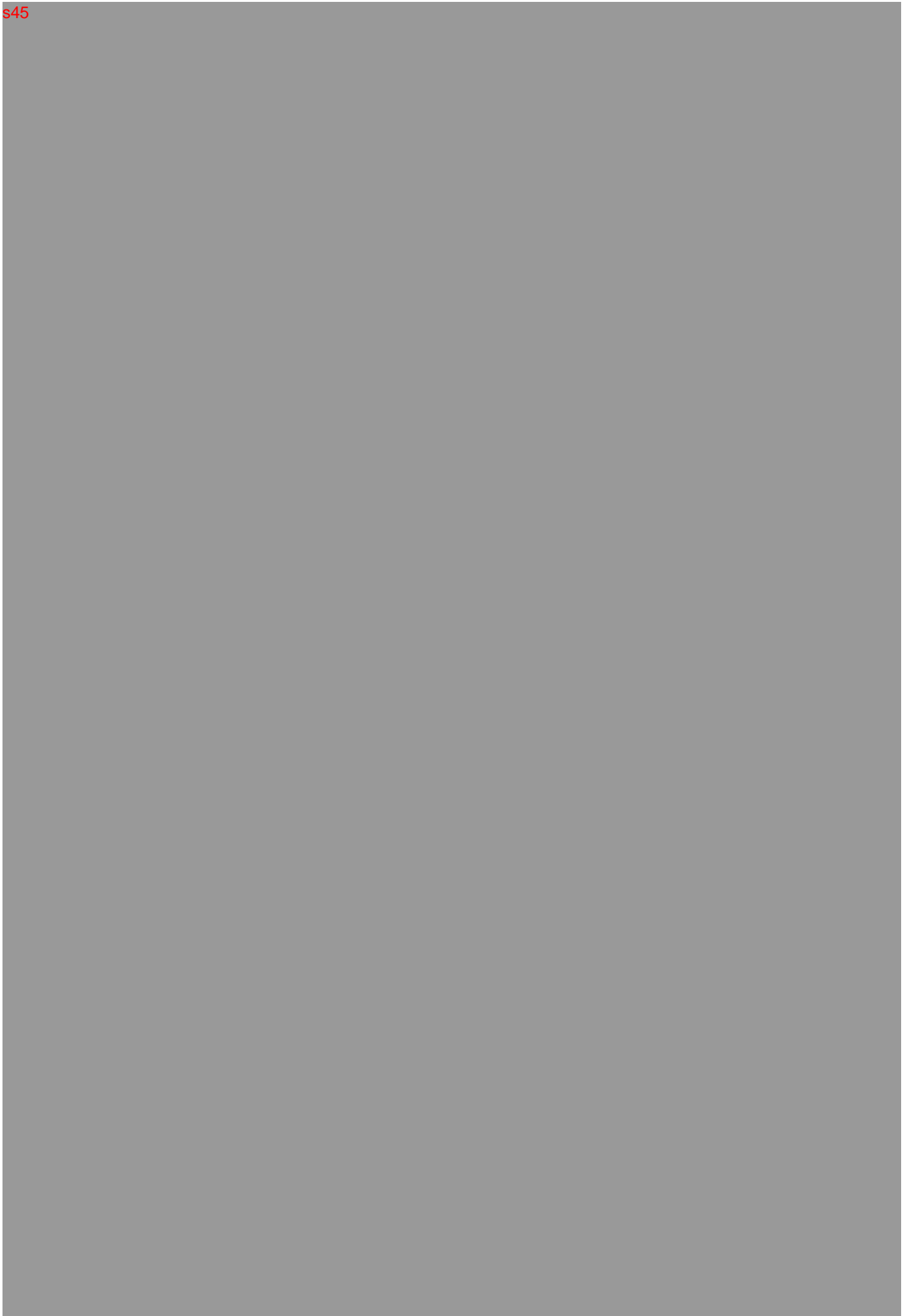












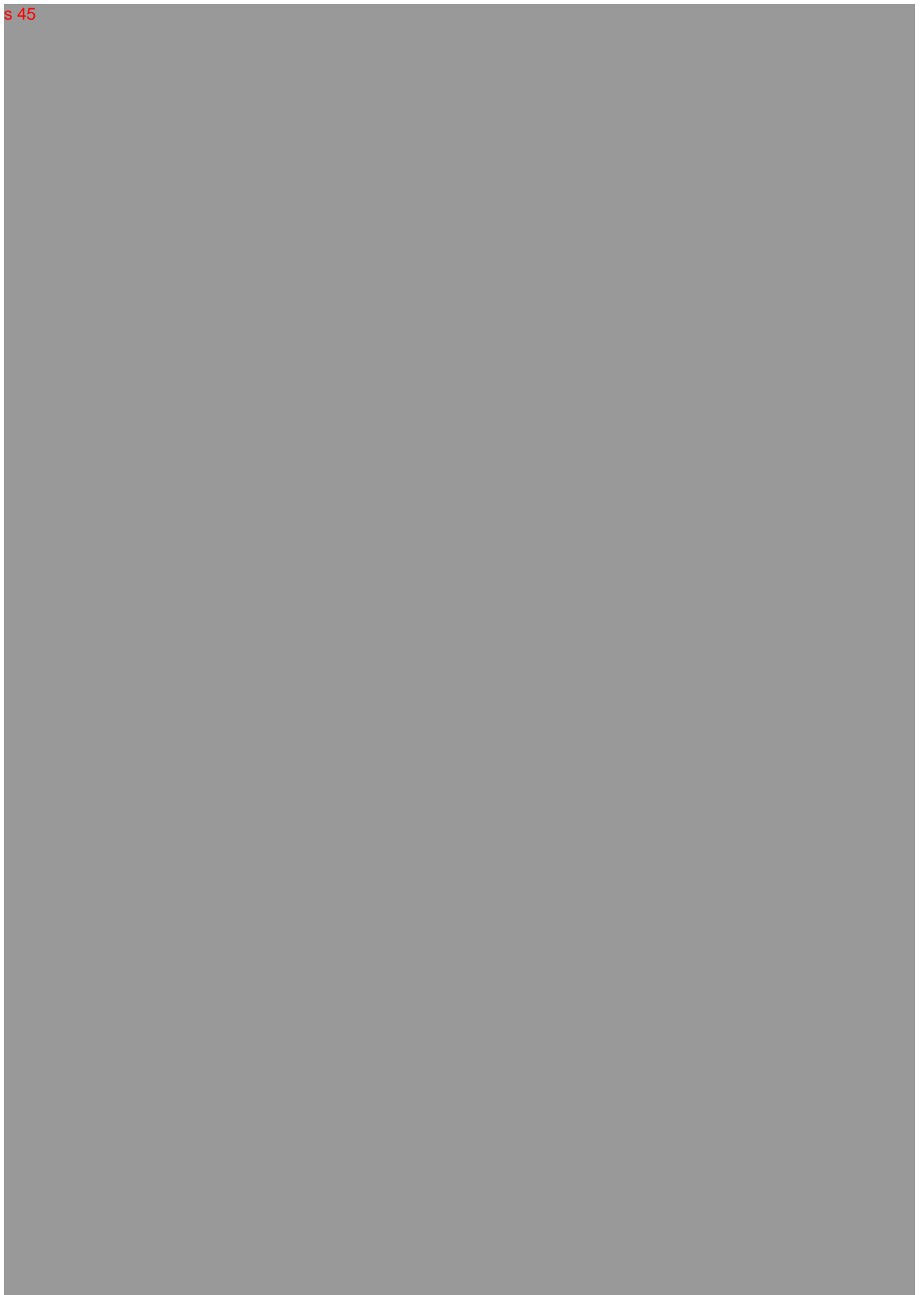




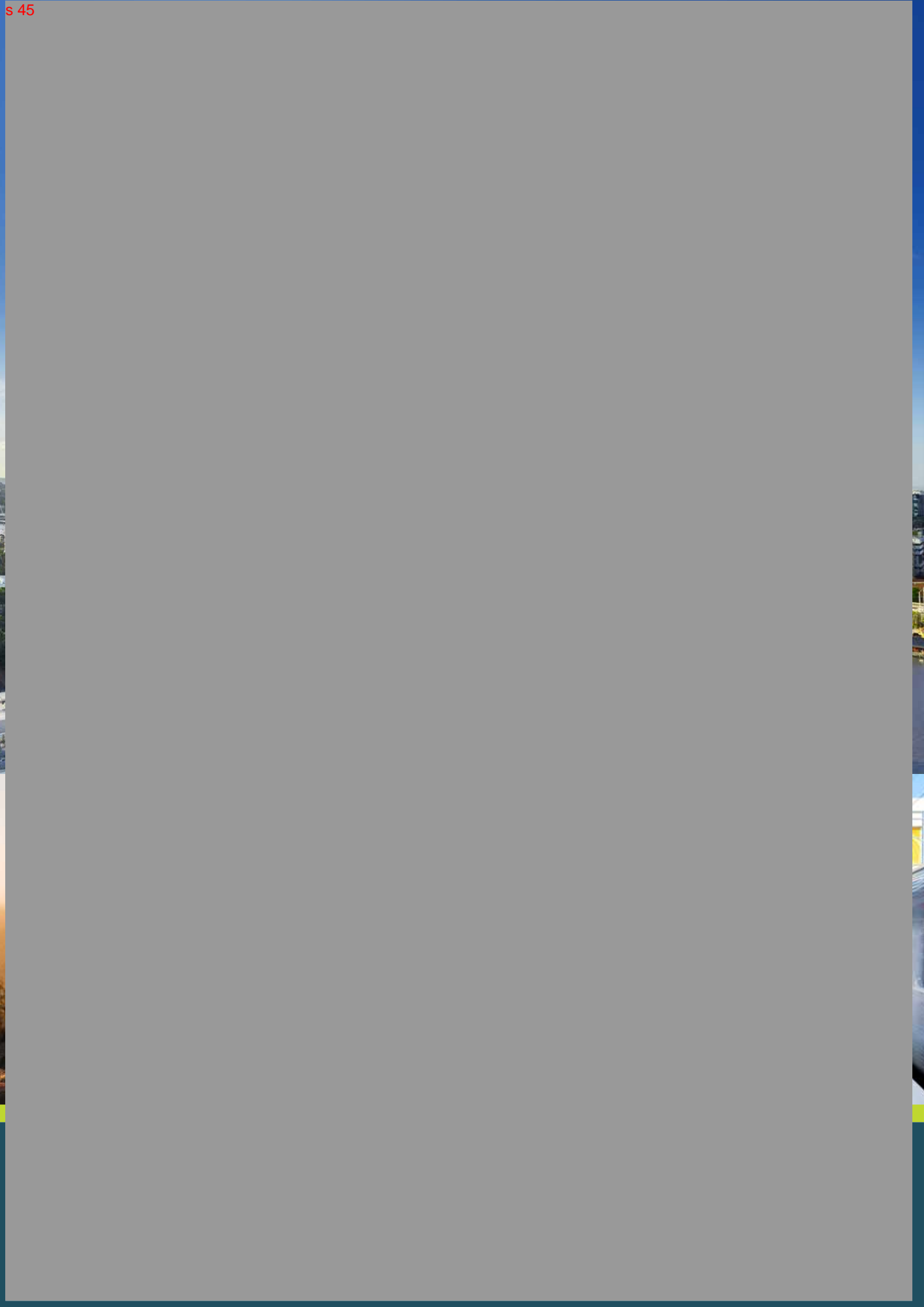


















# Vision

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The three levels of government will also invest in urban and social infrastructure to assist the region to respond sustainably to rapid population growth. Projects will deliver

improved management of the region's green and blue environmental assets, and support the transition to a circular waste economy.

The Deal will complement and build on existing investments by all levels of government and the private sector. The initial investments will guide next steps in delivering on the vision of the Deal and provide a framework for further collaboration. As SEQ establishes itself as a global region, Deal partners will collaborate with industry and the community to consider emerging regional priorities and growth opportunities throughout the broader region from Noosa to the Gold Coast and out to Toowoomba. Ahead of the 2032 Olympic and Paralympic Games and beyond, commitments delivered through the City Deal will support a thriving region that is connected, sustainable and innovative, and ready to compete on the global stage.

## Snapshot of the Deal

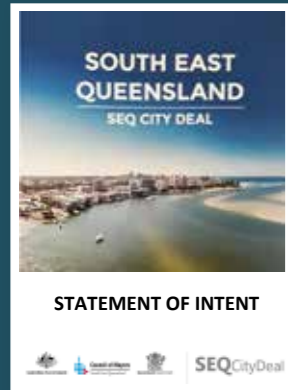
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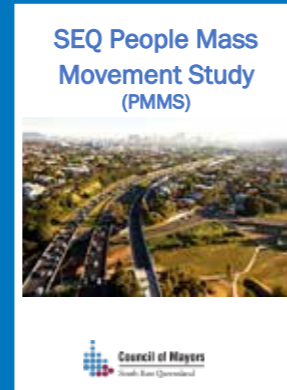


# Policy Settings



## Statement of Intent

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Benchmarks the region in a comparative global context for the first time, assessing its performance against other competitive and liveable medium-sized regions around the world with similar attributes, advantages and functions.



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## SEQ Waste Management Plan

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# Deal Commitments

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Better digital and transport connectivity will drive productivity, reduce congestion and work towards reducing commuting times. Greater investment in urban and social infrastructure and improved management of

the region's green and blue environmental assets, will support the liveability of the region and help it respond sustainably to rapid population growth.

Under the deal commitments, specific projects, programs and policy interventions are divided into two classifications, either:

- Localised place-based project investments (usually a single Local Government Area) or
- Region-wide reform initiatives

## The SEQ City Deal will focus on achieving the following outcomes :



### Accelerating future jobs across SEQ

#### Objectives

The SEQ City Deal will:

- Support the shift to an innovative and knowledge-intensive region, enabled by world-class digital connectivity.
- Seek opportunities to build high value employment in advanced manufacturing, agribusiness, transport and logistics and innovation sectors.
- Enable SEQ to become a more export-competitive region.



### A faster, more connected SEQ region

#### Objectives

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### A more liveable SEQ

#### Objectives

The SEQ City Deal will:

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- Enhance the region's natural environment to support its sustainability and liveability.



### Create thriving communities

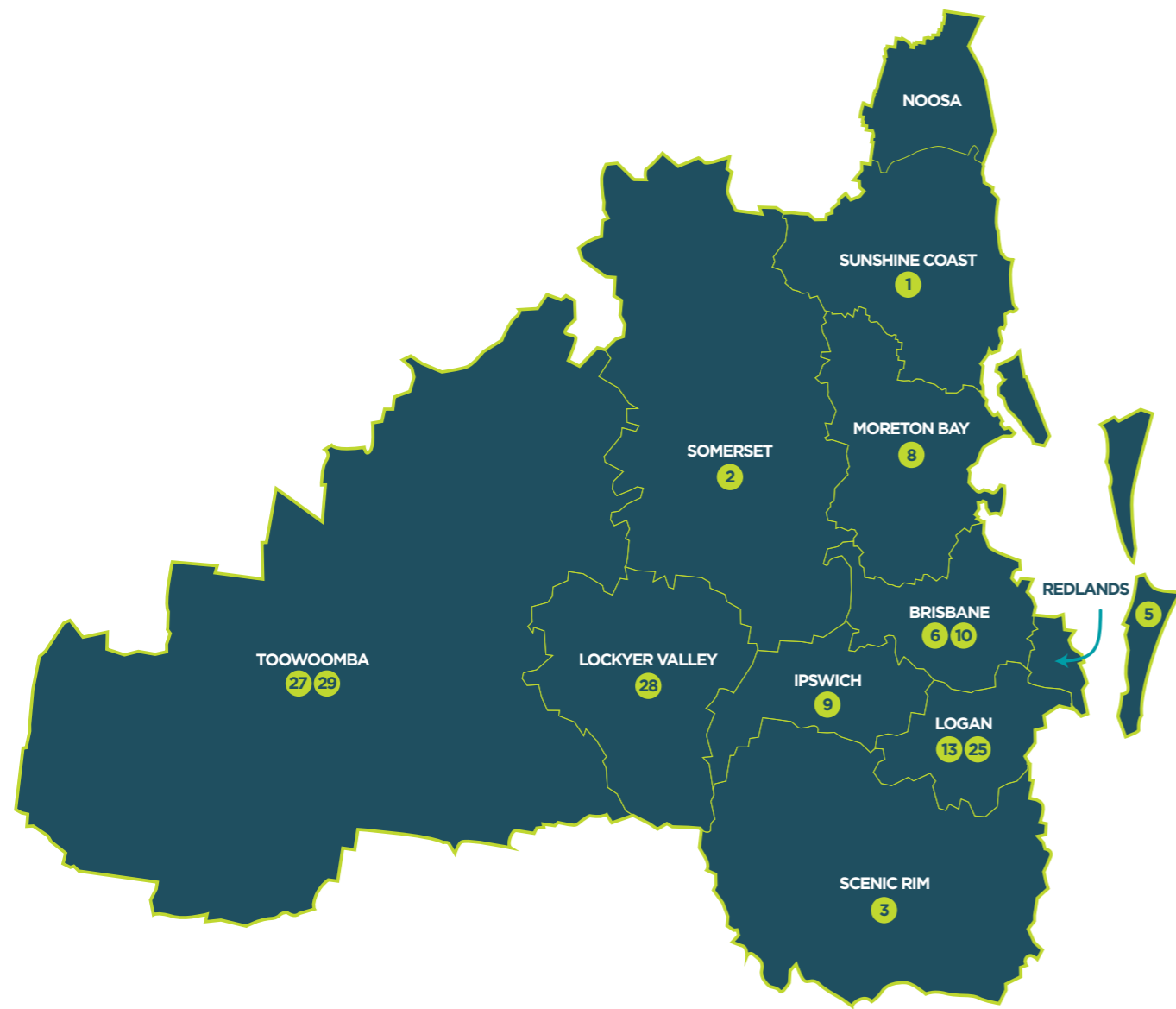
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# Deal at a Glance



**KEY**

- Accelerating future jobs across SEQ
- A faster, more connected SEQ region
- A more liveable SEQ
- Create thriving communities for SEQ
- Region-wide reform
- Capital
- Planning

#	PROJECT	DEAL OUTCOMES	REGION-WIDE REFORM	PLACE BASED INITIATIVE	INVESTMENT REFORM
1	Blue Heart Sunshine Coast			Sunshine	
2	Brisbane Valley Highway Safety Upgrades			Somerset	
3	Bromelton State Development Area Business Case			Scenic Rim	
4	SEQ Rail Commuter Corridors Connectivity				
5	Dunwich Ferry Terminal Upgrade			Redland	
6	First Nations Cultural Centre Business Case			Brisbane	
7	Green Urban Infrastructure				
8	Growth Area Compact (NHFIC)			Moreton	
9	Ipswich - Springfield Rail Options Analysis			Ipswich	
10	Kangaroo Point Green Bridge			Brisbane	
11	SEQ Liveability Fund				
12	Local Digital Connectivity Projects				
13	Loganlea - Meadowbrook Infrastructure			Logan	
14	Open Level Crossing Prioritisation				
15	Planning for Future Region Shaping Infrastructure				
16	Public Art Initiative				
17	Regional Freight Movement Study				
18	Regional Waste Management Strategy				
19	Resilient Rivers Initiative				
20	Resource Recovery Infrastructure				
21	Road Safety Mapping				
22	SEQ Innovation Economy Fund				
23	Small Business Friendly Region				
24	Smart Region Digital Plan				
25	Southern Gateway Business Case			Logan	
26	Strategic Approach under EPBC Act				
27	Toowoomba Railway Parklands			Toowoomba	
28	Water Security for SEQ			Lockyer	
29	Wellcamp Entertainment Precinct			Toowoomba	









## A faster, more connected SEQ region

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### Kangaroo Point Green Bridge

The Australian Government and Brisbane City Council will partner to deliver the Kangaroo Point Green Bridge. This will provide an active transport connection from Kangaroo Point to the Brisbane CBD to reduce congestion, create safer pedestrian connections and provide healthier commuting alternatives.































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**From:** Correspondence from DSDILGP <[correspondence@dsdilgp.qld.gov.au](mailto:correspondence@dsdilgp.qld.gov.au)>  
**Sent:** Monday, 17 January 2022 10:51 AM  
**To:** Minister <[Minister@communications.gov.au](mailto:Minister@communications.gov.au)>  
**Subject:** Correspondence from the Hon Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning, and Minister Assisting the Premier on Olympics Infrastructure – Our ref: MC21/6021

Good morning

Please find attached correspondence from the Honourable Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning, and Minister Assisting the Premier on Olympics Infrastructure.

Please do not respond to this email. If you wish to reply please send your email to [deputy.premier@ministerial.qld.gov.au](mailto:deputy.premier@ministerial.qld.gov.au).

Kind regards



**Executive Services Unit**

Department of State Development,  
Infrastructure, Local Government and  
Planning

1 William Street, Brisbane QLD 4000

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**Hon Steven Miles MP**  
Deputy Premier  
Minister for State Development, Infrastructure,  
Local Government and Planning  
Minister Assisting the Premier on Olympics Infrastructure

Our ref: MC21/6021

Your ref: MS21-002701

17 January 2022

The Honourable Paul Fletcher MP  
Minister for Communications, Urban Infrastructure,  
Cities and the Arts  
Minister@communications.gov.au

1 William Street  
Brisbane Queensland 4000  
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City East Queensland 4002  
**Telephone** + 61 3719 7100  
**Email** deputy.premier@ministerial.qld.gov.au  
**Website** www.statedevelopment.qld.gov.au

ABN 65 959 415 158

Dear Minister

Thank you for your letter of 16 December 2021, regarding the SEQ City Deal Industry Reference Group (IRG).

I endorse the updated and proposed list of participants you have provided, noting that the Executive Board considered a potential schedule of members, provided in the papers for the Leadership Group meeting of 18 August 2021.

I support the inclusion of s 47F [redacted] as the IRG representative for the waste industry. I also endorse the recent addition of s 47F [redacted] to the IRG.

I note iterations of the draft IRG membership and Terms of Reference have been under consideration since the Leadership Group meeting of 9 March 2021 and I agree that it is important we lock in these arrangements. I understand since your correspondence there have been new representatives identified for the Chamber of Commerce and Industry s 47F [redacted] and the Australian Conservation Foundation s 47F [redacted]. Subject to those changes, I therefore endorse the version enclosed with your correspondence along with the Terms of Reference and IRG Deed of Non-Disclosure provided.

At this time, I agree in principle to a closed information session for the IRG participants, under embargo and prior to public announcement of the signing of the SEQ City Deal, to help secure industry support for the Deal. I look forward to engaging with the group in 2022.

If you require any further information regarding this matter, please contact s 47F [redacted] Acting Chief of Staff in my office, by email at s 47F [redacted]

Yours sincerely

**STEVEN MILES MP**  
**DEPUTY PREMIER**  
**Minister for State Development,**  
**Infrastructure, Local Government and Planning**  
**Minister Assisting the Premier on Olympics Infrastructure**

























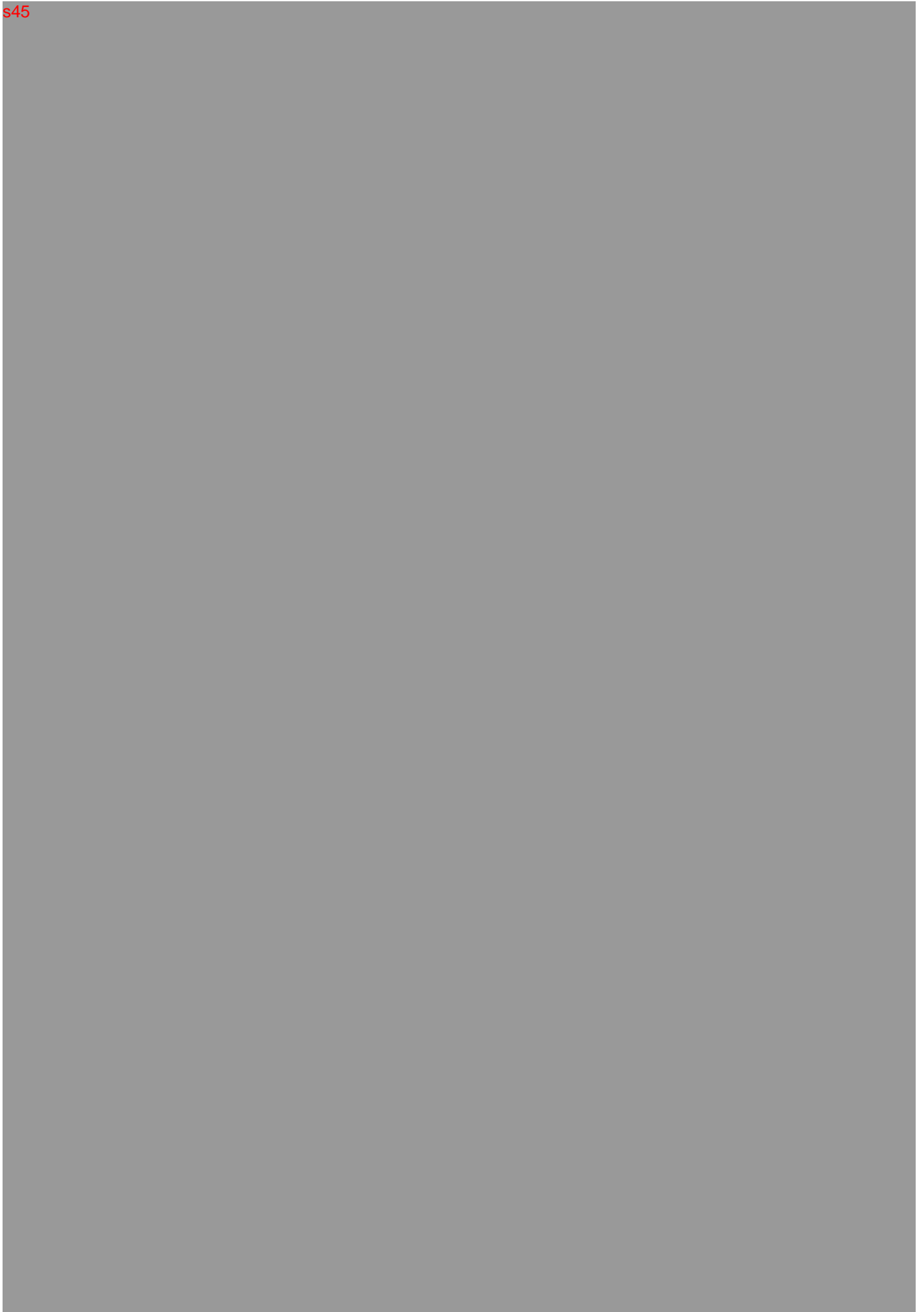






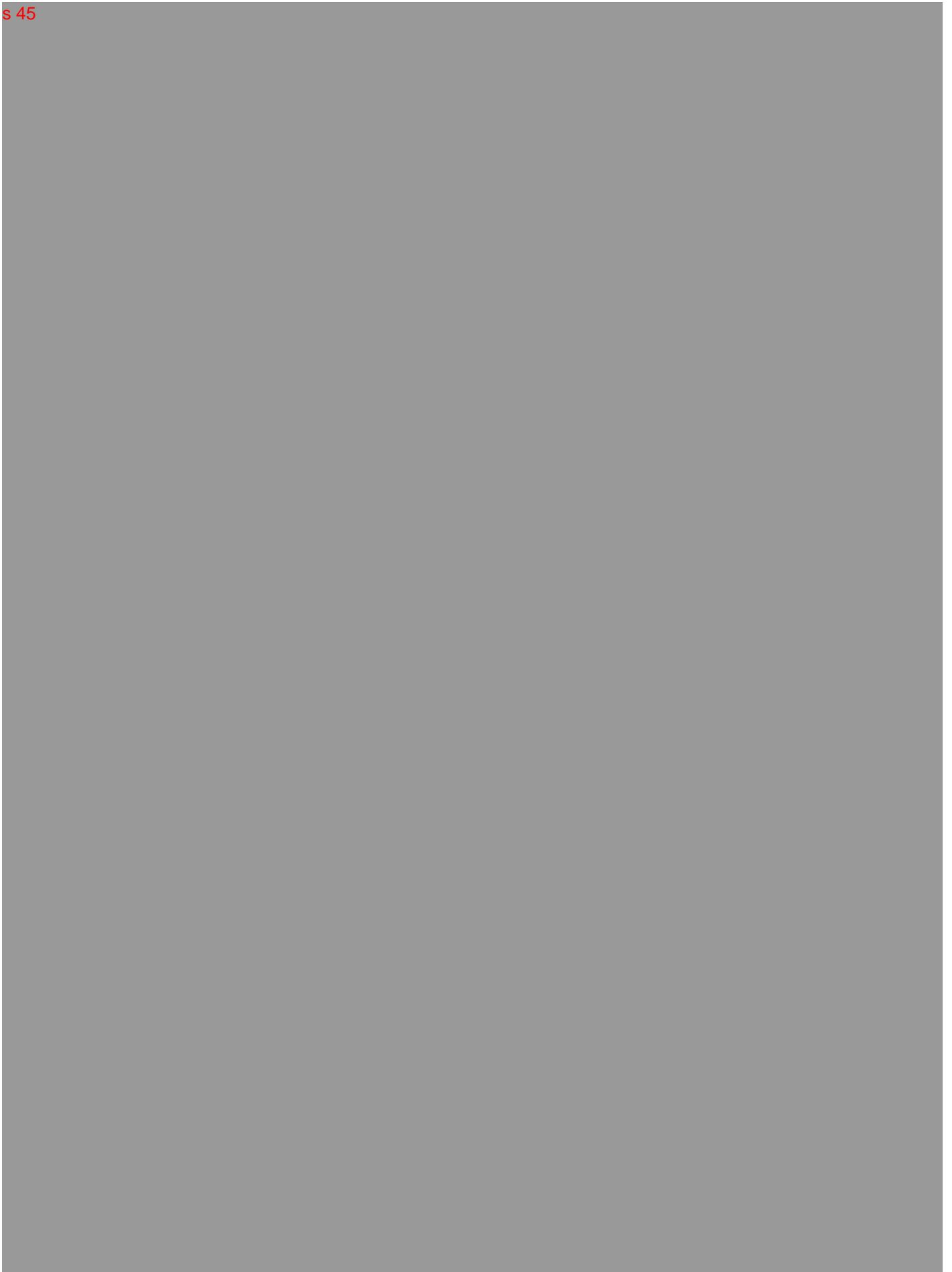


















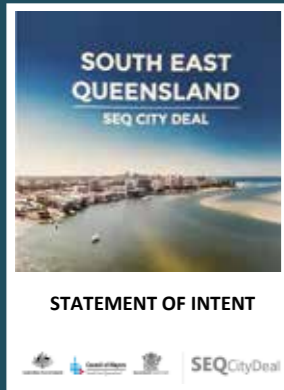








# Policy Settings



## Statement of Intent

The Australian Government, Queensland Government and Council of Mayors signed the SEQ City Deal Statement of Intent in 2019 outlining agreement between the three levels of government to work together to design and implement a City Deal for South East Queensland.



## TransformingSEQ

TransformingSEQ, was prepared in 2019 by the Queensland Government and Council of Mayors SEQ to outline some of the transformational opportunities an SEQ City Deal could realise for the region. Stronger local and regional connectivity was identified as one of the key elements that will help transform South East Queensland (SEQ) into a world class region.



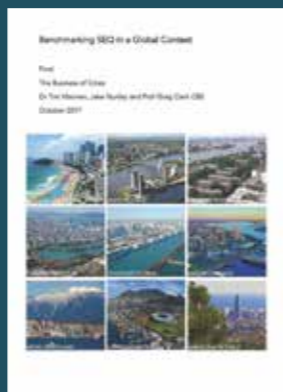
## State Infrastructure Strategy

The Queensland Government is consulting on a Draft State Infrastructure Strategy (SIS) that presents a clear vision of the state government's infrastructure requirements over the next two decades. The Queensland Government will drive collaborative state infrastructure planning to boost productivity, grow the economy and create jobs throughout the state.



## The People Mass Movement Study

The People Mass Movement Study (PMMS) aspires to plan for world class connectivity that will promote liveability and SEQ remains resilient over the next 20 years. In 2019, the Council of Mayors (SEQ) commissioned the technical transport analysis and modelling within the scope to bring together a myriad of local, state and national transport studies impacting SEQ into a single strategic road map and action plan.



## Benchmarking SEQ in a Global Context

Benchmarks the region in a comparative global context for the first time, assessing its performance against other competitive and liveable medium-sized regions around the world with similar attributes, advantages and functions.



## National Waste Policy Action Plan

The National Action Plan creates targets and actions to implement the 2018 National Waste Policy. These targets and actions will guide investment and national efforts to 2030 and beyond. These include a ban on the export of waste plastic, paper, glass and tyres and reducing the total waste generated in Australia by 10% per person by 2030.



## 2032 Olympic and Paralympic Games

While separate initiatives, the City Deal's investment in the growth of SEQ's infrastructure will support the delivery of the 2032 Games. Areas of intersection include resource recovery and recycling, and transport and freight connectivity.



## SEQ Economic Foundations Paper

Provides the foundation for development of a framework for investment into the region that will support the growth of priority industries, support the expansion, efficiency and connectivity of key corridors and clusters, and ensure the effective connectivity of key labour market areas to centres of employment activity. This framework will then guide the identification and prioritisation of programs and projects to achieve these outcomes.



## ShapingSEQ

The South East Queensland Regional Plan 2017, provides a regional framework for growth management, and sets planning direction for the region's 12 local councils in relation to sustainable growth, global economic competitiveness and high-quality living. Prepared in partnership with local government and informed by the values, needs and aspirations of the community, ShapingSEQ establishes a blueprint for SEQ's future.



## SEQ Waste Management Plan

Launched in 2021 by the Queensland Government and Council of Mayors (SEQ), the Plan charts the trajectory for resource recovery over the next decade and outlines an evidence-based approach for strategic and collaborative regional investment across the region, in the context of a rapidly shifting set of sector dynamics.





# Deal Outcomes

The SEQ City Deal will focus on achieving the following outcomes:



## Accelerating future jobs across SEQ

The SEQ City Deal will:

- Support the shift to an innovative and knowledge-intensive region, enabled by world-class digital connectivity.
- Seek opportunities to build high value employment in advanced manufacturing, agribusiness, transport and logistics and innovation sectors.
- Enable SEQ to become a more export-competitive region.



## A faster, more connected SEQ region

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



## A more liveable SEQ

The SEQ City Deal will:

- Deliver a healthy, sustainable, and liveable region through new investments in urban amenities, blue and green environmental assets, and transitioning to a circular waste economy.
- Enhance the region's natural environment to support its sustainability and liveability.



## Create thriving communities

The SEQ City Deal will:

- Unlock new economic development corridors for trade and enterprise by leveraging employment and investment opportunities in fast growing subregions.
- Enhance prosperity in SEQ through improved housing choice, more affordable living options, better access to jobs and improved coordination of services.













## A faster, more connected SEQ region

The SEQ City Deal will:

- Enable greater and faster mobility for people and goods throughout the region by making new investments in transport systems and connections.
- Support the region's economic development with an integrated transport system that accommodates future growth, reduces congestion, and enhances productivity.



### Kangaroo Point Green Bridge



Foundation investment: **\$189.9M**

The Australian Government and Brisbane City Council will partner to deliver the Kangaroo Point Green Bridge. This will provide an active transport connection from Kangaroo Point to the Brisbane CBD to reduce congestion, create safer pedestrian connections and provide healthier commuting alternatives.













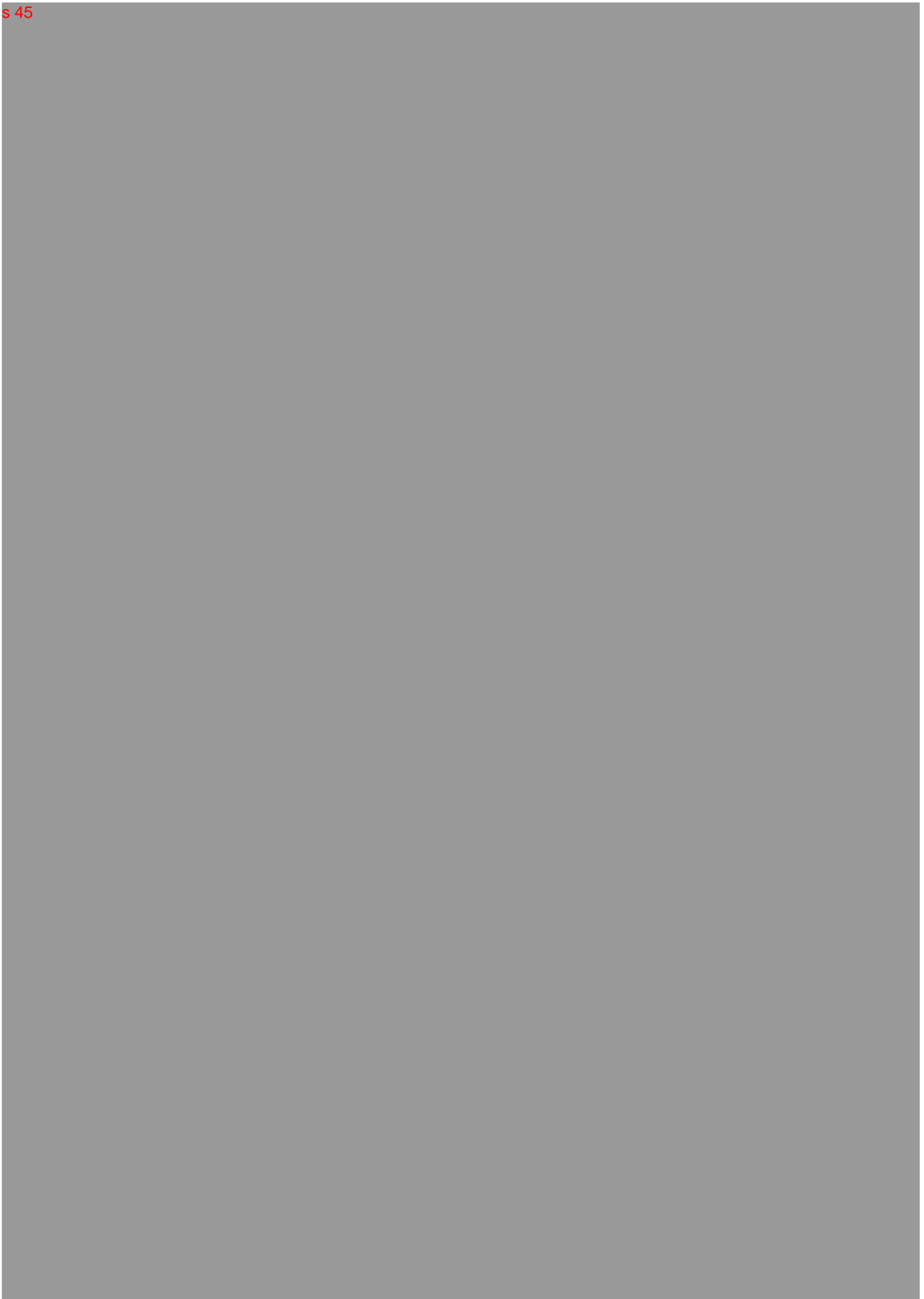










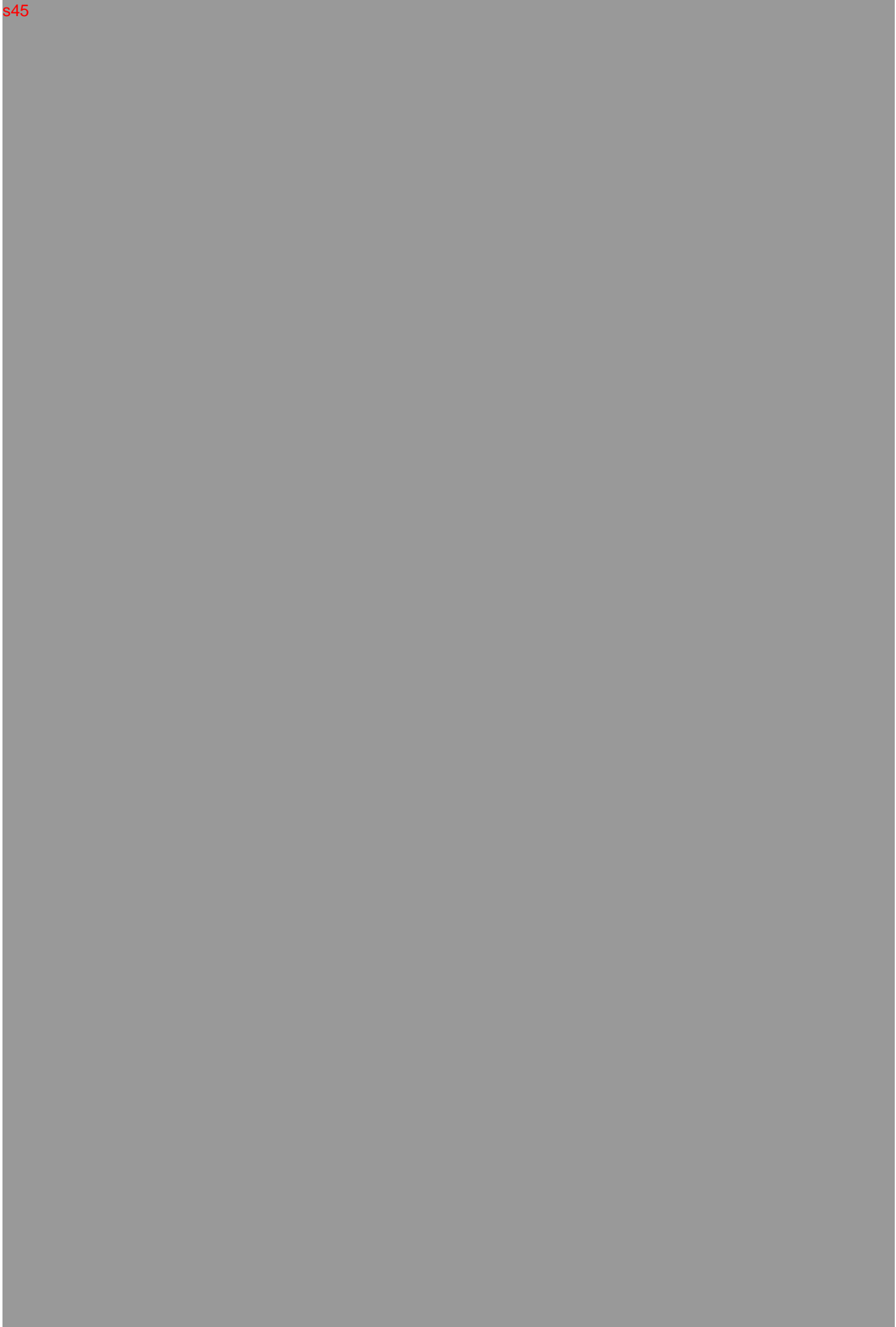






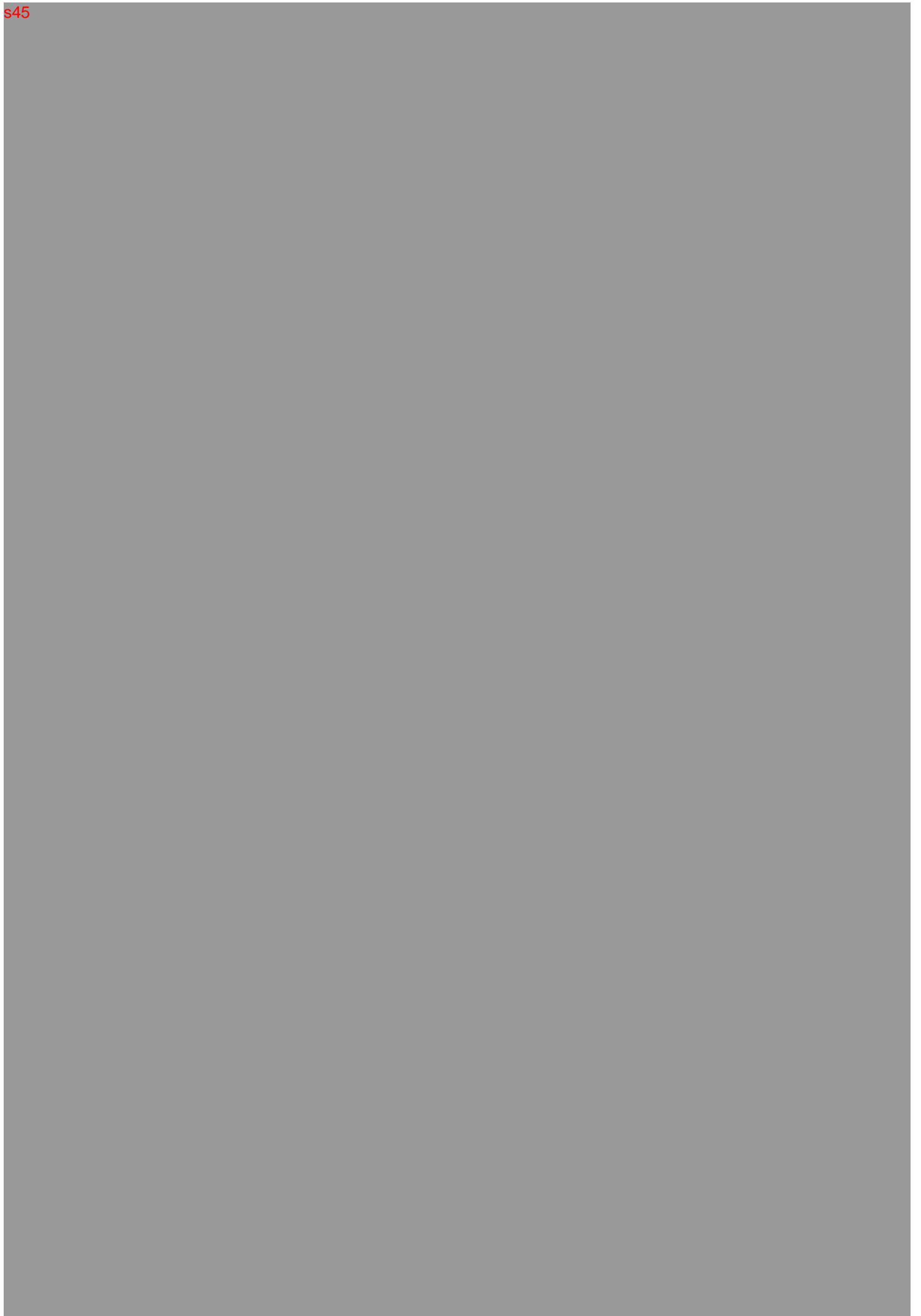
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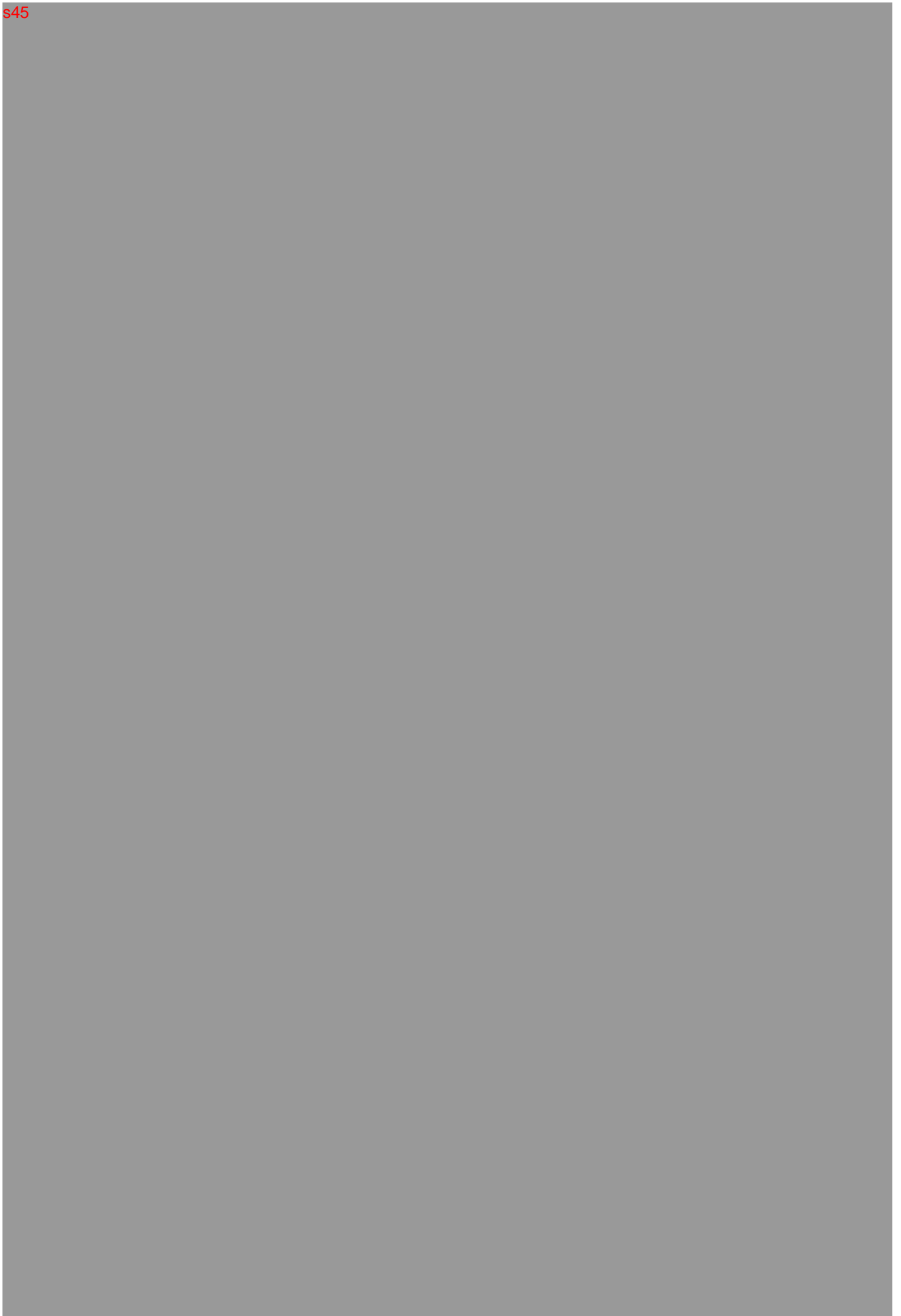
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**Hon Steven Miles MP**  
Deputy Premier  
Minister for State Development, Infrastructure,  
Local Government and Planning  
Minister Assisting the Premier on Olympics Infrastructure

Our ref: MBN22/176

25 February 2022

The Honourable Paul Fletcher MP  
Minister for Communications, Urban Infrastructure,  
Cities and the Arts  
Minister@communications.gov.au

1 William Street  
Brisbane Queensland 4000  
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City East Queensland 4002  
**Telephone** + 61 3719 7100  
**Email** deputy.premier@ministerial.qld.gov.au  
**Website** www.statedevelopment.qld.gov.au

ABN 65 959 415 158

Dear Minister

Thank you for your ongoing collaboration in finalising arrangements for the signing of a City Deal for South East Queensland (SEQ).

In our recent discussions we noted that a potential obstacle to finalisation of the SEQ City Deal is the way in which the Commonwealth Grants Commission (CGC) was likely to consider the treatment of the Australian Government's contribution to 2032 Games venues in respect of horizontal fiscal equalisation (HFE) calculations, given its subsequent impact on Queensland's future share of GST revenues.

I am now advised that discussions between officers of our respective Treasury departments have led to agreement on a pathway forward, and that written confirmation on this matter is to be shared between our respective Treasury departments and the CGC in the very near future.

This is a positive development that removes a major concern for the Queensland Government and resolves a longstanding issue that has affected not only the SEQ City Deal but a broader range of projects across the state.

A final matter that I am seeking your advice on is the way in which Australian Government funding towards the proposed Woolloongabba Metro station will be treated with respect to HFE calculations.

The Brisbane Metro Enhancement Works has been added to the Brisbane Metro project expressly to enhance the movement of people during the Games. It also provides an enduring legacy to ongoing functioning of the Gabba stadium games precinct. On this basis I am seeking confirmation, that the CGC's consideration of this project is consistent with that noted above as integral to the Gabba games venue. This will provide for the Australian Government contribution to also receive favourable consideration from the CGC with respect to HFE calculations.

To avoid the risk of the CGC interpreting the project differently to other Games venues infrastructure, I request that a direction exempting the Australian Government's contribution to these works from future HFE calculations be provided by the Honourable Josh Frydenberg MP, Treasurer of Australia. This again is critical to the Queensland Government's consideration and approval of the SEQ City Deal.

I would appreciate your early response to this matter so that we can conclude preparations for the signing of the SEQ City Deal.

If you require any further information regarding this matter, please contact s 47F  
Chief of Staff in my office, by email at s 47F

Yours sincerely

A handwritten signature in blue ink, appearing to read 'S Miles', with a small flourish at the end.

**STEVEN MILES MP**  
**DEPUTY PREMIER**  
**Minister for State Development,**  
**Infrastructure, Local Government and Planning**  
**Minister Assisting the Premier on Olympics Infrastructure**