



TOYOTA MOTOR CORPORATION AUSTRALIA LIMITED

A.C.N. 009 686 097 A.B.N. 64 009 686 097

23 January 2025

Dear Sir/Madam,

Toyota Motor Corporation Australia Limited ("Toyota") welcomes the opportunity to respond to the ADR Harmonisation Review.

We support this important endeavour to improve harmonisation practices in Australia.

Toyota has reviewed and contributed to the submission made by the Federal Chamber of Automotive Industries (FCAI). Toyota endorses the feedback made in this submission.

Please feel free to contact me directly on [REDACTED]

Thank you for your consideration.

Yours sincerely,

TOYOTA MOTOR CORPORATION AUSTRALIA LIMITED

Steven Maggs

Manager, Regulations

Product Planning & Design
[REDACTED]