National Film and Sound Archive of Australia

Entity resources and planned performance

National Film and Sound Archive of Australia

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National Film and Sound Archive of Australia

Section 1: Entity overview and resources

1.1 Strategic direction statement

The National Film and Sound Archive of Australia's (NFSA) purpose is to tell the national story by collecting, preserving and sharing audiovisual media, the cultural experience platforms of our time.

The legislative functions of the NFSA are outlined in the *National Film and Sound Archive of Australia Act 2008*. The NFSA is Australia's premier audiovisual archive and a place of engagement with Australian audiovisual production past and present.

The NFSA exists to perform three vital functions:

- collect audiovisual works and associated documentation that reflect all aspects of Australian life and our diverse communities
- preserve the collection in accordance with international standards and working within our resources, to ensure permanent access
- share the collection so its stories form an ongoing part of the evolution of our culture.

A formal strategic direction statement which explains the alignment of our work with the five pillars of the new National Cultural Policy - *Revive: a place for every story, a story for every place* can also be found here: https://www.nfsa.gov.au/about/corporate-information/publications/strategic-direction.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the NFSA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and any Departmental (for the NFSA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: NFSA resource statement – Budget estimates for 2025–26 as at Budget March 2025

- a a g o c a c o o - o		
	2024-25	2025-26
	Estimated	Estimate
	actual	
	\$'000	\$'000
Opening balance/cash reserves at 1 July	2,413	1,251
Funds from Government		
Annual appropriations - ordinary annual services (a)		
Outcome 1	40,839	41,890
Annual appropriations - other services(b)		
Equity injection	6,983	1,736
Total annual appropriations	47,822	43,626
Total funds from Government	47,822	43,626
Funds from other sources		
Interest	2,102	1,500
Royalties	131	131
Sale of Goods	1,036	1,036
Other	590	590
Total funds from other sources	3,859	3,257
Total net resourcing for NFSA	54,094	48,134
	2024-25	2025-26

Prepared on a resourcing (that is, appropriations available) basis.

All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

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- (a) Appropriation Bill (No. 1) 2025-2026 and Supply Bill (No. 1) 2025-2026.
- (b) Appropriation Bill (No. 2) 2025-2026 and Supply Bill (No. 2) 2025-2026.

NFSA is not directly appropriated as a corporate Commonwealth entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development, Communication and the Arts (a non-corporate Commonwealth entity), which are then paid to NFSA and are considered 'Departmental' for all purposes.

1.3 Budget measures

Average staffing level (number)

There are no new measures relating to NFSA for the 2025-26 Budget.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance*, *Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for the NFSA can be found at: https://www.nfsa.gov.au/sites/default/files/2022-08/NFSA%20Corporate%20Plan%202022-23%20to%20205-26.pdf

The most recent annual performance statement can be found at: https://www.nfsa.gov.au/sites/default/files/2024-10/24380-NFSA-Annual-Report-2023%E2%80%9324-Web.pdf.

Budgeted expenses and performance for Outcome 1

Outcome 1: Increased engagement with Australia's audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance

Budgeted expenses for Outcome 1

This table shows how much the NFSA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2024-25	2025-26	2026-27	2027-28	2028-29	
	Estimated	Budget	Forward	Forward	Forward	
	actual		estimate	estimate	estimate	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Program 1.1: Collect, preserve and share the national audio visual collection						
Revenue from Government						
Ordinary annual services (Appropriation						
Bill (No. 1) and Supply Bill (No. 1))	40,839	41,890	43,019	43,853	44,247	
Expenses not requiring appropriation in						
the budget year ^(a)	8,598	6,139	4,190	4,895	4,861	
Revenues from other independent sources	3,859	3,257	3,299	3,324	3,173	
Total expenses for Program 1.1	53,296	51,286	50,508	52,072	52,281	
Outcome 1 Totals by resource type						
Revenue from Government						
Ordinary annual services (Appropriation						
Bill (No. 1) and Supply Bill (No. 1))	40,839	41,890	43,019	43,853	44,247	
Expenses not requiring appropriation in						
the budget year ^(a)	8,598	6,139	4,190	4,895	4,861	
Revenues from other independent sources	3,859	3,257	3,299	3,324	3,173	
Total expenses for Outcome 1	53,296	51,286	50,508	52,072	52,281	
	2024-25	2025-26				
Average staffing level (number)	250	231				

⁽a) Expenses not requiring appropriation in the Budget year reflect depreciation of heritage and cultural

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

ed engagement with Australia's aud loping, preserving, maintaining and of historic and cultural significance				
preserve and share the national audiovi	sual collection.			
 available to communities of origin for us in ongoing cultural practice Increase discoverability of, and access to, the national audiovisual collection for all Australians Enhance services for makers and industry to support the creation of new artworks Be a responsible and innovative cultural business that generates sufficient 				
Be responsive to the needs of the com deliver value to Australians through an	munity as a corporate entity and			
Performance Measures	Expected Performance Results			
Develop relationships with First Nations communities to return First Nations content in the national audiovisual collection to communities of origin	Success will be measured against the NFSA's ability to develop relationships with First Nations communities that lead to the return of collection material to communities of origin Result: Commenced a four-year co-design project with the Torres Strait Islander Media Authority (TSIMA) to preserve, digitise, catalogue and return content from TSIMA's collection			
Build the national audiovisual collection	Target: Accession 16,800 items into the national audiovisual collection Target expected to be met			
Increase our digitisation capacity to ensure the preservation of 'at-risk' audiovisual material	Target: Digitise 32,500 at-risk audiovisual collection items from the NFSA's collection and from other collecting institutions Target expected to be met			
Provide services that ease and encourage engagement with and use of collection material	Target: Procurement of the institution's first Digital Asset Management System Target met			
	loping, preserving, maintaining and of historic and cultural significance preserve and share the national audiovi Ensure First Nations' knowledge held is available to communities of origin for use lincrease discoverability of, and access collection for all Australians Enhance services for makers and industrivorks Be a responsible and innovative culture resources to deliver on our purpose are Be responsive to the needs of the communities to return First Nations communities to return First Nations content in the national audiovisual collection to communities of origin Build the national audiovisual collection Increase our digitisation capacity to ensure the preservation of 'at-risk' audiovisual material Provide services that ease and encourage engagement with and use of collection			

Year	Performance Measures	Planned Performance Results
Current Year 2024–25 cont.	Increase earned and contributed revenue	Target increase of 10% earned and contributed revenue Target expected to be met
	Fit-for-purpose infrastructure	Safety and collection management improvements to nitrate storage facility
		Target expected to be met
	Increase access to and total engagement with the national audiovisual collection	Statistics for online and in-person engagement with the collection are an increase on the previous year
		Target expected to be met
	Deliver media literacy programs and tools for Australians	Maintain 2023-2024 rate of engagement with <i>Media & Me</i> and develop and deliver <i>Media & Me</i> online
		Target expected to be met
Year	Performance Measures	Planned Performance Results
Budget Year 2025–26	We will develop relationships with First Nations communities to return First Nations content in the national audiovisual collection to communities of origin	Engage with Aboriginal and/or Torres Strait Islander communities to preserve, digitise and return knowledge to Country
	Build the national audiovisual collection	Accession 24,300 items into the national audiovisual collection
	Increase our digitisation capacity to ensure the preservation of 'at-risk' audiovisual material	We will digitise 32,700 at-risk audiovisual collection items from the NFSA's collection and from other collecting institutions
	Provide services that ease and encourage engagement with and use of collection material	Delivery of a new institution website
	Increase earned and contributed revenue	Increase earned and contributed revenue by 10%.
	Fit for purpose infrastructure	Deliver design and documentation for a new nitrate facility and the refit of the existing nitrate vault
	Increase access to and total engagement with the national audiovisual collection	Statistics for online and in-person engagement with the collection are an increase on the previous year

Year	Performance measures	Planned Performance Results
Budget Year 2025–26 cont.	Deliver media literacy programs and tools for Australians	Increase engagement with <i>Media</i> & <i>Me</i> by 15%
Forward Estimates 2026-29	As per 2025-26	Engage with Aboriginal and/or Torres Strait Islander communities to preserve, digitise and return knowledge to Country
		Continue to accession a target number of items into the collection
		AVA infrastructure enhances capacity to digitise at-risk material
		Continued growth in online and in person engagement with the collection
		Efficient and effective services for audiovisual creatives encourage use of the collection
		Continue to increase earned and contributed to revenue
		Implement long term nitrate storage solution
		Media literacy programs equip primary and secondary students with the skills to critically analyse media and safely navigate an increasingly digital world

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NFSA finances for the 2025–26 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement

Total income in 2025–26 is expected to be \$54.2 million, which includes \$41.9 million of revenue from Government, \$3.3 million of own sourced revenue and \$9.0 million of collection gains.

Total expenses for 2025-26 are estimated to be \$51.3 million, \$27.2 million for employee benefits, \$13.8 million for supplier expenses and \$10.3 million of depreciation and amortisation.

Budgeted Departmental balance sheet

The NFSA's net assets are budgeted to be \$457.9 million at 30 June 2026. This comprises mainly of the NFSA's heritage and cultural collection at \$372.3 million and land, buildings, plant and equipment at \$74.7 million. These are independently valued on a regular basis. Depreciation is incurred on all buildings, plant and equipment and some components of the collection and is determined based on estimated useful lives.

Equity injections of \$1.7 million will be used for collection acquisitions and urgent capital works.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

tne period ended 30 June					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	27,537	27,214	27,640	29,142	30,093
Suppliers	15,441	13,754	14,050	15,117	15,129
Depreciation and amortisation ^(a)	10,253	10,253	8,753	7,748	6,994
Finance costs	65	65	65	65	65
Total expenses	53,296	51,286	50,508	52,072	52,281
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods	1,024	1,024	1,024	1,024	1,024
Rendering of services	12	12	12	12	12
Interest	2,102	1,500	1,542	1,567	1,583
Royalties	131	131	131	131	131
Other	590	590	590	590	423
Total own-source revenue	3,859	3,257	3,299	3,324	3,173
Gains	,	ĺ	•	Í	
Other	12,322	9,000	9,000	9,000	9,000
Total gains	12,322	9,000	9,000	9,000	9,000
Total own-source income	16,181	12,257	12,299	12,324	12,173
Net (cost of)/contribution by services	(37,115)	(39,029)	(38,209)	(39,748)	(40,108)
Revenue from Government	40,839	41,890	43,019	43,853	44,247
Surplus/(deficit) attributable to the	.0,000	,000	.0,0.0	.0,000	, =
Australian Government	3,724	2,861	4,810	4,105	4,139
Total comprehensive income/(loss)	3,724	2,861	4,810	4,105	4,139
Total comprehensive income/(loss)		,	•	•	•
attributable to the Australian					
Government	3,724	2,861	4,810	4,105	4,139
Note: Impact of net cash appropriation ar	rangements				
Total comprehensive income/(loss) as					
per statement of Comprehensive					
Income	3,724	2,861	4,810	4,105	4,139
plus: heritage and cultural					
depreciation/amortisation expenses					
previously funded through revenue appropriations ^(a)	1,936	1,936	1,936	1,831	1,939
plus: depreciation/amortisation expenses	1,330	1,930	1,930	1,001	1,505
for ROU assets ^(b)	620	620	620	802	757
less: lease principal repayments ^(b)	(607)	(647)	(647)	(817)	(775)
Net Cash Operating Surplus/(Deficit)	5,673	4,770	6,719	5,921	6,060
not cash operating outplus/(Deficit)	3,013	7,110	0,119	J,32 I	0,000

⁽a) From 2010-11, the Government introduced Collection Development Acquisition Budgets (CDABs) for Designated Collection Institutions, provided as equity appropriations through Appropriation Bill (No. 2) and Supply Bill (No. 2). CDABs replaced revenue appropriations previously provided through Appropriation Bill (No. 1) for heritage and cultural depreciation/amortisation expenses of Designated Collection Institutions. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.

⁽b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

Table 3.2. Budgeted Departmenta		•		•	0000 00
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward estimate	Forward estimate	Forward estimate
	actual \$'000	\$'000	\$'000	\$'000	\$'000
ASSETS	Ψ 000	ΨΟΟΟ	ΨΟΟΟ	ΨΟΟΟ	Ψ 000
Financial assets					
Cash and cash equivalents	1,251	6,308	4,814	6,445	8,638
Trade and other receivables	834	834	834	834	834
Other investments	17,500	10,500	11,500	7,500	2,000
Other financial assets	168	168	11,300	168	168
Total financial assets	19,753	17,810	17,316	14.947	11,640
Non-financial assets	19,753	17,610	17,310	14,947	11,040
	60.645	62.072	64.760	66 550	60 222
Land and buildings	60,615	62,972	64,768	66,550	68,332
Property, plant and equipment	14,005	11,681	7,660	4,551	2,342
Heritage and Cultural	364,330	372,284	380,257	388,347	396,603
Intangibles	457	532	607	682	719
Inventories	526	526	526	526	526
Prepayments	2,551	2,551	2,551	2,551	2,551
Work in progress	1,015	1,015	1,015	1,015	1,015
Total non-financial assets	443,499	451,561	457,384	464,222	472,088
Total assets	463,252	469,371	474,700	479,169	483,728
LIABILITIES					
Payables					
Suppliers	1,342	1,342	1,342	1,342	1,342
Other payables	774	774	774	774	774
Total payables	2,116	2,116	2,116	2,116	2,116
Interest bearing liabilities					
Leases	1,350	2,872	2,225	1,408	633
Total interest bearing liabilities	1,350	2,872	2,225	1,408	633
Provisions					
Employee provisions	5,692	5,692	5,692	5,692	5,692
Other provisions	840	840	840	840	840
Total provisions	6,532	6,532	6,532	6,532	6,532
Total liabilities	9,998	11,520	10,873	10,056	9,281
Net assets	453,254	457,851	463,827	469,113	474,447
EQUITY					
Parent entity interest					
Contributed equity	254,494	256,230	257,396	258,577	259,772
Reserves	173,189	173,189	173,189	173,189	173,189
Retained surplus (accumulated deficit)	25,571	28,432	33,242	37,347	41,486
Total equity	453,254	457,851	463,827	469,113	474,447
	,	- ,	,-	, -	

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)

(Budget year 2025–26)				
	Retained	Asset	Contributed	Total
	earnings	revaluation	equity/	equity
		reserve	capital	
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2025 Balance carried forward from previous				
period	25,571	173,189	254,494	453,254
Adjusted opening balance	25,571	173,189	254,494	453,254
Comprehensive income				
Surplus/(deficit) for the period	2,861	-	-	2,861
Total comprehensive income	2,861	-	-	2,861
Transactions with owners				
Contributions by owners				
Equity injection	-	-	1,736	1,736
Closing balance attributable to the				
Australian Government	28,432	173,189	256,230	457,851

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

30 June)					
	2024-25	2025-26	2026-27	2027-28	2028-29
	Estimated	Budget	Forward	Forward	Forward
	actual	# 1000	estimate	estimate	estimate
ODED ATIMO ACTIVITIES	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Receipts from Government	40,839	41,890	43,019	43,853	44,247
Sale of goods and rendering of services	1,110	1,110	1,110	1,124	1,126
Interest	2,102	1,500	1,542	1,567	1,583
Net GST received	1,814	1,467	1,489	1,801	1,515
Other	721	721	721	721	554
Total cash received	46,586	46,688	47,881	49,066	49,025
Cash used					
Employees	27,537	27,214	27,640	29,142	30,093
Suppliers	17,255	15,221	15,539	16,918	16,644
Net GST paid	74	74	74	88	90
Interest payments on lease liability	65	65	65	65	65
Total cash used	44,931	42,574	43,318	46,213	46,892
Net cash from/(used by) operating					
activities	1,655	4,114	4,563	2,853	2,133
INVESTING ACTIVITIES					
Cash received					
Investments	3,000	7,000	1,000	4,000	5,500
Total cash received	3,000	7,000	1,000	4,000	5,500
Cash used					
Purchase of property, plant and					
equipment and intangibles	12,193	7,146	5,576	5,586	5,860
Investments			2,000	-	-
Total cash used	12,193	7,146	7,576	5,586	5,860
Net cash from/(used by) investing	(2.422)		(a ==a)	// =- ->	()
activities	(9,193)	(146)	(6,576)	(1,586)	(360)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	6,983	1,736	1,166	1,181	1,195
Total cash received	6,983	1,736	1,166	1,181	1,195
Cash used					
Principal payments on lease liability	607	647	647	817	775
Total cash used	607	647	647	817	775
Net cash from/(used by) financing activities	6,376	1,089	519	364	420
Net increase/(decrease) in cash held	(1,162)	5,057	(1,494)	1,631	2,193
Cash and cash equivalents at the	(.,)	3,007	(.,)	.,001	_,
beginning of the reporting period	2,413	1,251	6,308	4,814	6,445
Cash and cash equivalents at the end			•	·	•
of the reporting period	1,251	6,308	4,814	6,445	8,638
Dunnanad an Australian Assaulting Chandend	o booio				

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

rable 3.3. Departmental capital budget statement (for the period chaca 30 durie)							
	2024-25	2025-26	2026-27	2027-28	2028-29		
	Estimated	Budget	Forward	Forward	Forward		
	actual		estimate	estimate	estimate		
	\$'000	\$'000	\$'000	\$'000	\$'000		
NEW CAPITAL APPROPRIATIONS							
Equity injections – Bill 2	6,983	1,736	1,166	1,181	1,195		
Total new capital appropriations	6,983	1,736	1,166	1,181	1,195		
Provided for:			•	•			
Purchase of non-financial assets	6,983	1,736	1,166	1,181	1,195		
Total items	6,983	1,736	1,166	1,181	1,195		
PURCHASE OF NON-FINANCIAL							
ASSETS							
Funded by capital appropriations ^(a)	6,983	1,736	1,166	1,181	1,195		
Funded internally from Departmental							
resources	5,210	5,410	4,410	4,405	4,665		
TOTAL	12.193	7.146	5.576	5.586	5.860		

Prepared on Australian Accounting Standards basis.

(a) Includes both current Appropriation Bill (No. 2) Supply Bill (No. 2) and prior Appropriation Act (No. 2/4/6) appropriations.

Table 3.6: Statement of Departmental asset movements (Budget year 2025–26)

	Asset Category					
	Land	Buildings	Other	Heritage	Computer	Tota
			property,	and	software	
			plant and	cultural	and	
	фіооо	(1000	equipment	# 1000	intangibles	фіооо
A1.4 July 2005	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2025						
Gross book value	8,355	57,207	22,891	370,036	4,682	463,171
Gross book value - ROU assets		6,820	74	-	-	6,894
Accumulated						
depreciation/amortisation and		(7.400)	(0,000)	(5.700)	(4.005)	(00,000
impairment	-	(7,169)	(8,902)	(5,706)	(4,225)	(26,002)
Accumulated depreciation/amortisation and						
impairment - ROU assets		(4,598)	(58)			(4,656)
Opening net book balance	8,355	52,260	14,005	364,330	457	439,407
Capital asset additions	0,333	32,200	14,003	304,330	431	433,401
Estimated expenditure on						
new or replacement assets						
By purchase - appropriation						
equity ^(a)	-	3,592	2,454	890	210	7,146
By purchase - appropriation						
equity - ROU assets	-	2,169	-	-	-	2,169
Assets received as						
gifts/donations	-	-	-	9,000	-	9,000
Total additions	•	5,761	2,454	9,890	210	18,315
Other movements						
Depreciation/amortisation						,
expense	-	(2,784)	(4,778)	(1,936)	(135)	(9,633)
Depreciation/amortisation on ROU assets		(620)				(620)
	-	(620)	(4.770)	/4 00C\	(425)	(620)
Total other movements	-	(3,404)	(4,778)	(1,936)	(135)	(10,253)
As at 30 June 2026	0.055	00 700	05.045	070 000	4 000	470.047
Gross book value	8,355	60,799	25,345	379,926	4,892	479,317
Gross book value - ROU assets	-	8,989	74	-	-	9,063
Accumulated						
depreciation/amortisation and		(0.053)	(42.600)	(7.640)	(4.260)	(DE CDE)
impairment	-	(9,953)	(13,680)	(7,642)	(4,360)	(35,635)
Accumulated depreciation/amortisation and						
impairment - ROU assets	_	(5,218)	(58)	_	_	(5,276)
Closing net book balance	8,355	54,617	11,681	372,284	532	447,469
Closing liet book balance	0,333	J4,01 <i>1</i>	11,001	312,204	332	
Estimated engrating every discuss	in inec:		4 fau hauitaa	and auto	ral acceta	\$'000
Estimated operating expenditure in income statement for heritage and cultural assets						
Operations and Maintenance						2 700

Estimated operating expenditure in income statement for heritage and cultural assets		
Operations and Maintenance	2,799	
Preservation and Conservation	8,416	
Total operating expenditure on heritage and cultural assets		

⁽a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2025–2026, Supply Bill (No. 2) 2025-2026 and includes Collection Development Acquisition Budgets (CDABs).