

# **National Archives of Australia**

## **Entity resources and planned performance**



# National Archives of Australia

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# National Archives of Australia

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

National Archives of Australia's (National Archives) vision is to be open, valued and trusted. National Archives provides leadership in best practice management of the official record of the Commonwealth and ensures that Australian Government information of enduring significance is secured, preserved and available to government agencies, researchers and the community.

National Archives of Australia is an Australian Government entity established under the *Archives Act 1983*. In 2025–26, National Archives will be guided by the pillars and principles of the National Cultural Policy – *Revive: a place for every story, a story for every place*.

National Archives:

- sets information management requirements for Australian Government entities to ensure records of government actions and decisions are created and kept, demonstrating accountability and evidence of the integrity of the operations of the Australian Government
- selects and preserves the most significant records of the Australian Government and authorises the destruction of records with no ongoing value to government or the community
- makes these records accessible to government and the public as a national resource, to enrich and inform how Australians live today and into the future.

## 1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the National Archives for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the National Archive's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

**Table 1.1: National Archives resource statement – Budget estimates for 2025–26 as at Budget March 2025**

	2024-25 Estimated actual \$'000	2025-26 Estimate \$'000
<b>Departmental</b>		
Annual appropriations - ordinary annual services <sup>(a)</sup>		
Prior year appropriations available	22,600	29,027
Departmental appropriation <sup>(b)</sup>	87,080	91,331
s74 External Revenue <sup>(c)</sup>	2,204	2,208
Departmental capital budget <sup>(d)</sup>	6,478	6,514
Annual appropriations - other services – non operating <sup>(e)</sup>		
Equity injection	12,075	-
Total Departmental annual appropriations	130,437	129,080
<b>Total Departmental resourcing</b>	<b>130,437</b>	<b>129,080</b>
<b>Total resourcing for National Archives</b>	<b>130,437</b>	<b>129,080</b>
	2024-25	2025-26
<b>Average staffing level (number)</b>	376	361

Prepared on a resourcing (i.e. appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

(a) Appropriation Bill (No. 1) 2025-2026 and Supply Bill (No. 1) 2025-2026.

(b) Excludes Departmental Capital Budget (DCB).

(c) Estimated External Revenue receipts under section 74 of the PGPA Act.

(d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.

(e) Appropriation Bill (No. 2) 2025-2026 and Supply Bill (No. 2) 2025-2026.

## 1.3 Budget measures

There are no new measures for the National Archives for the 2025–26 Budget.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for National Archives of Australia can be found at: <https://www.naa.gov.au/sites/default/files/2024-08/NAA-Corporate-Plan-2024-25.pdf>

The most recent annual performance statement can be found at: <https://www.naa.gov.au/about-us/our-organisation/accountability-an-reporting/annual-reports>

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: To promote the creation, management, and preservation of authentic, reliable, and useable Commonwealth records, and to facilitate Australians' access to the archival resources of the Commonwealth**

### Budgeted expenses for Outcome 1

This table shows how much the National Archives intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>Program 1.1: National Archives of Australia</b>					
Departmental expenses					
Departmental appropriation	87,080	91,331	82,979	85,916	86,985
s74 External Revenue <sup>(a)</sup>	2,279	2,283	1,935	2,283	1,994
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	18,726	18,709	17,901	18,255	18,216
<b>Total expenses for program 1.1</b>	<b>108,085</b>	<b>112,323</b>	<b>102,815</b>	<b>106,454</b>	<b>107,195</b>
<b>Outcome 1 Totals by resource type</b>					
Departmental expenses					
Departmental appropriation	87,080	91,331	82,979	85,916	86,985
s74 External Revenue <sup>(a)</sup>	2,279	2,283	1,935	2,283	1,994
Expenses not requiring appropriation in the Budget year <sup>(b)</sup>	18,726	18,709	17,901	18,255	18,216
<b>Total expenses for Outcome 1</b>	<b>108,085</b>	<b>112,323</b>	<b>102,815</b>	<b>106,454</b>	<b>107,195</b>
	2023-24	2024-25			
<b>Average staffing level (number)</b>	376	361			

(a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.



**Table 2.1.2: Performance measures for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan, the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1</b> – To promote the creation, management, and preservation of authentic, reliable, and useable Commonwealth records, and to facilitate Australians’ access to the archival resources of the Commonwealth		
<b>Program 1.1</b> – National Archives provides stewardship of the records of the Australian Government to provide access to the evidence and memory of our nation, connecting Australians with their identity, history, and place in the world.		
<b>Key Activities</b>	Key activities for delivering this program are: <ul style="list-style-type: none"> <li>• Evolve – work better together to demonstrate focus, excellence and awareness as the National Archives</li> <li>• Enable – provide strategic leadership in best practice information management by Australian Government entities</li> <li>• Secure – manage an evolving collection of nationally significant Australian Government information</li> <li>• Connect – foster access and engagement between people and the national archival collection</li> </ul>	
<b>Year</b>	<b>Performance Measures</b>	<b>Expected Performance Results</b>
Current Year 2024–25	At-risk collections are preserved	Digitisation targets are delivered Target expected to be partially met
		18% at-risk analogue collection items <sup>1</sup> digitised Target revised in 2024-25 Corporate Plan to ‘18% or more of at-risk physical collection items are digitised’ Target expected to be met
		90% digital collection confirmed to be in low-risk stable formats Target revised in 2024-25 Corporate Plan to 90% ‘or more’ Target expected to be met
	Nationally significant archival records (meaning those identified as ‘retain as national archives’ (RNA)) are appropriately transferred to National Archives	Engagement with 85% of agencies that have not transferred archival records identified as RNA to National Archives in 10 years or more Target expected to be met

Year	Performance Measures	Expected Performance Results
Current Year 2024–25 cont.	The ways audiences engage with and use the collection meets their expectations within a digital first approach	70% or more online visits / sessions are engaged Target expected to be met
		Case studies of programs show that more than 80% of audience expectations were met Target expected to be met
Year	Performance Measures	Planned Performance Results
Budget Year 2025–26	At-risk collections are preserved	Digitisation targets are delivered
		≥ 18% of at-risk physical collection items are digitised Target to be revised from 2024-25 Corporate Plan target of ≥ 20% of agencies
		≥ 90% of digital collection items confirmed to be in low-risk stable formats
	Nationally significant archival records (meaning those identified as 'retain as national archives' (RNA)) are appropriately transferred to National Archives	Engagements with ≥ 60% of agencies that have not transferred archival records identified as RNA to National Archives in 10 years or more Target to be revised from 2024-25 Corporate Plan target of ≥ 90% of agencies
The ways audiences engage with and use the collection meets their expectations within a digital first approach	70% or more online visits / sessions are engaged	
	Case studies of programs show that more than 80% of audience expectations were met	
Forward Estimates 2026–29	At-risk collections are preserved	Digitisation targets are delivered
		≥ 18% at-risk physical collection items digitised
		≥ 95% digital collection confirmed to be in low-risk stable formats
	Nationally significant archival records (meaning those identified as RNA) are appropriately transferred to National Archives	Engagement with ≥ 60% of agencies that have not transferred archival records identified as RNA to National Archives in 10 years or more
The ways audiences engage with and use the collection meets their expectations within a digital first approach	70% or more online visits / sessions are engaged	
	Case studies of collection programs show that more than 80% of audience expectations were met	

## **Section 3: Budgeted financial statements**

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of National Archives finances for the 2025–26 budget year, including the impact of budget measures and resourcing on financial statements.

### **3.1 Budgeted financial statements**

#### **3.1.1 Explanatory notes and analysis of budgeted financial statements**

In 2025-26, the estimated appropriation revenue is \$91.3 million, including funding for National Collection Institutions Financial Sustainability. The National Archives estimated appropriation revenue shows a decrease from 2026-27 as a result of terminating funding measures for Defend the Past, Protect the Future. The small increases over the remaining out years are as a result of ongoing sustainment funding.

Other gains are currently estimated to remain consistent in the budget and forward years and is directly related to the estimated intake of collection items from Commonwealth Government Agencies. Revenue from sale of goods and rendering of services is also estimated to remain consistent in the budget and forward years.

Employee expenses are expected to increase slightly in line with the current Enterprise Bargaining Agreement whilst suppliers will reduce in line with reduced revenue, predominantly around contract staff and short term supplier expenses associated with terminating funding measures.

#### **Budgeted Departmental Balance Sheet**

Heritage and cultural assets are expected to increase in value over the forward years, primarily as a result of the intake of new collection items. A complete revaluation of the collection was undertaken in April 2024 resulting in a net increase to the value of the Collection of \$65 million. As at 30 June 2025, total assets were valued at approximately \$2.1 billion with approximately 76 per cent of that value being heritage and cultural assets.

### 3.2 Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	42,400	42,062	42,235	43,564	43,564
Suppliers	21,943	26,861	17,915	20,220	20,961
Depreciation and amortisation <sup>(a)</sup>	32,786	32,786	32,416	32,786	32,786
Finance costs	10,956	10,614	10,249	9,884	9,884
<b>Total expenses</b>	<b>108,085</b>	<b>112,323</b>	<b>102,815</b>	<b>106,454</b>	<b>107,195</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Sale of goods and rendering of services	1,860	1,860	1,860	1,860	1,571
Rental income	344	348	-	348	348
Other	75	75	75	75	75
<b>Total own-source revenue</b>	<b>2,279</b>	<b>2,283</b>	<b>1,935</b>	<b>2,283</b>	<b>1,994</b>
<b>Gains</b>					
Other	10,000	10,000	10,000	10,000	10,000
<b>Total gains</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total own-source income</b>	<b>12,279</b>	<b>12,283</b>	<b>11,935</b>	<b>12,283</b>	<b>11,994</b>
<b>Net (cost of)/contribution by services</b>	<b>(95,806)</b>	<b>(100,040)</b>	<b>(90,880)</b>	<b>(94,171)</b>	<b>(95,201)</b>
Revenue from Government	87,080	91,331	82,979	85,916	86,985
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(8,726)</b>	<b>(8,709)</b>	<b>(7,901)</b>	<b>(8,255)</b>	<b>(8,216)</b>
<b>Total comprehensive income/(loss)</b>	<b>(8,726)</b>	<b>(8,709)</b>	<b>(7,901)</b>	<b>(8,255)</b>	<b>(8,216)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(8,726)</b>	<b>(8,709)</b>	<b>(7,901)</b>	<b>(8,255)</b>	<b>(8,216)</b>
<b>Note: Impact of net cash appropriation arrangements</b>					
<b>Total comprehensive income/(loss) - as per statement of Comprehensive Income</b>	<b>(8,726)</b>	<b>(8,709)</b>	<b>(7,901)</b>	<b>(8,255)</b>	<b>(8,216)</b>
plus: depreciation/amortisation of assets funded through appropriations (Departmental capital budget funding and/or equity injections) <sup>(a)</sup>	11,245	11,245	11,245	11,245	11,245
plus: depreciation/amortisation expenses for ROU assets <sup>(b)</sup>	21,541	21,541	21,171	21,541	21,541
less: lease principal repayments <sup>(b)</sup>	15,505	15,505	14,531	14,531	14,531
<b>Net Cash Operating Surplus/(Deficit)</b>	<b>8,555</b>	<b>8,572</b>	<b>9,984</b>	<b>10,000</b>	<b>10,039</b>

Prepared on Australian Accounting Standards basis.

(a) From 2010–11, the Government introduced net cash appropriation arrangements that provided non-corporate Commonwealth entities with a separate Departmental Capital Budget (DCB) under Appropriation Bill (No. 1) and Supply Bill (No. 1). This replaced revenue appropriations provided under Appropriation Bill (No. 1) used for the depreciation/amortisation expenses. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

(b) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted Departmental balance sheet (as at 30 June)**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	3,936	3,936	3,936	3,936	3,936
Trade and other receivables	12,398	10,986	10,986	10,986	11,025
<b>Total financial assets</b>	<b>16,334</b>	<b>14,922</b>	<b>14,922</b>	<b>14,922</b>	<b>14,961</b>
<b>Non-financial assets</b>					
Land and buildings	392,856	371,315	350,144	328,603	307,062
Property, plant and equipment	29,726	30,258	28,981	27,452	26,894
Heritage and Cultural	1,660,478	1,664,163	1,667,848	1,671,533	1,675,218
Intangibles	14,950	16,002	18,993	22,320	24,762
Other non-financial assets	394	394	394	394	394
<b>Total non-financial assets</b>	<b>2,098,404</b>	<b>2,082,132</b>	<b>2,066,360</b>	<b>2,050,302</b>	<b>2,034,330</b>
<b>Total assets</b>	<b>2,114,738</b>	<b>2,097,054</b>	<b>2,081,282</b>	<b>2,065,224</b>	<b>2,049,291</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,710	1,710	1,710	1,710	1,710
Other payables	2,039	2,039	2,039	2,039	2,039
<b>Total payables</b>	<b>3,749</b>	<b>3,749</b>	<b>3,749</b>	<b>3,749</b>	<b>3,749</b>
<b>Interest bearing liabilities</b>					
Leases	442,859	427,354	412,823	398,292	383,761
<b>Total interest bearing liabilities</b>	<b>442,859</b>	<b>427,354</b>	<b>412,823</b>	<b>398,292</b>	<b>383,761</b>
<b>Provisions</b>					
Employee provisions	11,443	11,443	11,443	11,443	11,443
Other provisions	255	271	287	287	287
<b>Total provisions</b>	<b>11,698</b>	<b>11,714</b>	<b>11,730</b>	<b>11,730</b>	<b>11,730</b>
<b>Total liabilities</b>	<b>458,306</b>	<b>442,817</b>	<b>428,302</b>	<b>413,771</b>	<b>399,240</b>
<b>Net assets</b>	<b>1,656,432</b>	<b>1,654,237</b>	<b>1,652,980</b>	<b>1,651,453</b>	<b>1,650,051</b>
<b>EQUITY</b>					
<b>Parent entity interest</b>					
Contributed equity	132,963	139,477	146,121	152,849	159,663
Reserves	498,080	498,080	498,080	498,080	498,080
Retained surplus (accumulated deficit)	1,025,389	1,016,680	1,008,779	1,000,524	992,308
<b>Total parent entity interest</b>	<b>1,656,432</b>	<b>1,654,237</b>	<b>1,652,980</b>	<b>1,651,453</b>	<b>1,650,051</b>
<b>Total equity</b>	<b>1,656,432</b>	<b>1,654,237</b>	<b>1,652,980</b>	<b>1,651,453</b>	<b>1,650,051</b>

Prepared on Australian Accounting Standards basis.

**Table 3.3: Departmental statement of changes in equity – summary of movement  
(Budget year 2025–26)**

	Retained earnings	Asset revaluation reserve	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000
<b>Opening balance as at 1 July 2025</b>				
Balance carried forward from previous period	1,025,389	498,080	132,963	1,656,432
<b>Adjusted opening balance</b>	<b>1,025,389</b>	<b>498,080</b>	<b>132,963</b>	<b>1,656,432</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(8,709)	-	-	(8,709)
<b>Total comprehensive income</b>	<b>(8,709)</b>	<b>-</b>	<b>-</b>	<b>(8,709)</b>
<b>Contributions by owners</b>				
Departmental Capital Budget (DCB)	-	-	6,514	6,514
<b>Sub-total transactions with owners</b>	<b>-</b>	<b>-</b>	<b>6,514</b>	<b>6,514</b>
<b>Estimated closing balance as at 30 June 2026</b>	<b>1,016,680</b>	<b>498,080</b>	<b>139,477</b>	<b>1,654,237</b>
<b>Closing balance attributable to the Australian Government</b>	<b>1,025,389</b>	<b>498,080</b>	<b>139,477</b>	<b>1,654,237</b>

Prepared on Australian Accounting Standards basis.

**Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	88,510	92,743	82,979	85,916	86,985
Sale of goods and rendering of services	2,204	2,208	1,860	2,208	1,880
Net GST received	3,265	3,265	3,265	3,265	3,265
<b>Total cash received</b>	<b>93,979</b>	<b>98,216</b>	<b>88,104</b>	<b>91,389</b>	<b>92,130</b>
<b>Cash used</b>					
Employees	42,400	42,062	42,235	43,564	43,564
Suppliers	21,868	26,786	17,840	20,161	20,902
Net GST paid	3,265	3,265	3,265	3,265	3,265
Interest payments on lease liability	10,941	10,598	10,233	9,868	9,868
<b>Total cash used</b>	<b>78,474</b>	<b>82,711</b>	<b>73,573</b>	<b>76,858</b>	<b>77,599</b>
<b>Net cash from/(used by) operating activities</b>	<b>15,505</b>	<b>15,505</b>	<b>14,531</b>	<b>14,531</b>	<b>14,531</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	18,553	6,514	6,644	6,728	6,814
<b>Total cash used</b>	<b>18,553</b>	<b>6,514</b>	<b>6,644</b>	<b>6,728</b>	<b>6,814</b>
<b>Net cash from/(used by) investing activities</b>	<b>(18,553)</b>	<b>(6,514)</b>	<b>(6,644)</b>	<b>(6,728)</b>	<b>(6,814)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	18,553	6,514	6,644	6,728	6,814
<b>Total cash received</b>	<b>18,553</b>	<b>6,514</b>	<b>6,644</b>	<b>6,728</b>	<b>6,814</b>
<b>Cash used</b>					
Principal payments on lease liability	15,505	15,505	14,531	14,531	14,531
<b>Total cash used</b>	<b>15,505</b>	<b>15,505</b>	<b>14,531</b>	<b>14,531</b>	<b>14,531</b>
<b>Net cash from/(used by) financing activities</b>	<b>3,048</b>	<b>(8,991)</b>	<b>(7,887)</b>	<b>(7,803)</b>	<b>(7,717)</b>
<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash and cash equivalents at the beginning of the reporting period	3,936	3,936	3,936	3,936	3,936
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>3,936</b>	<b>3,936</b>	<b>3,936</b>	<b>3,936</b>	<b>3,936</b>

Prepared on Australian Accounting Standards basis.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	6,478	6,514	6,644	6,728	6,814
Equity injections - Bill 2	12,075	-	-	-	-
<b>Total new capital appropriations</b>	<b>18,553</b>	<b>6,514</b>	<b>6,644</b>	<b>6,728</b>	<b>6,814</b>
<b>Provided for:</b>					
Purchase of non-financial assets	18,553	6,514	6,644	6,728	6,814
<b>Total items</b>	<b>18,553</b>	<b>6,514</b>	<b>6,644</b>	<b>6,728</b>	<b>6,814</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations <sup>(a)</sup>	6,355	-	-	-	-
Funded by capital appropriation - DCB <sup>(b)</sup>	12,198	6,514	6,644	6,728	6,814
Funded internally from Departmental resources <sup>(c)</sup>	10,000	10,000	10,000	10,000	-
<b>TOTAL</b>	<b>28,553</b>	<b>16,514</b>	<b>16,644</b>	<b>16,728</b>	<b>6,814</b>

Prepared on Australian Accounting Standards basis.

(a) Includes both current Appropriation Bill (No. 2), Supply Bill (No. 2) and prior Appropriation Act (No. 2/4/6) appropriations.

(b) Includes purchases from current and previous years' Departmental Capital Budgets (DCBs).

(c) Includes the following s74 external receipts including sponsorship, subsidy, gifts or similar contribution internally developed assets and proceeds from the sale of assets.



**Table 3.6: Statement of Departmental asset movements (Budget year 2025–26)**

	Asset Category				Total \$'000
	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
<b>As at 1 July 2025</b>					
Gross book value	-	44,168	1,666,793	32,810	1,743,771
Gross book value - ROU assets	522,220	86	-	-	522,306
Accumulated depreciation/amortisation and impairment	-	(14,454)	(6,315)	(17,860)	(38,629)
Accumulated depreciation/amortisation and impairment - ROU assets	(129,364)	(74)	-	-	(129,438)
<b>Opening net book balance</b>	<b>392,856</b>	<b>29,726</b>	<b>1,660,478</b>	<b>14,950</b>	<b>2,098,010</b>
<b>Capital asset additions</b>					
<b>Estimated expenditure on new or replacement assets</b>					
By purchase - appropriation equity <sup>(a)</sup>	-	4,392	-	2,122	6,514
By purchase - donated funds	-	-	10,000	-	10,000
<b>Total additions</b>	<b>-</b>	<b>4,392</b>	<b>10,000</b>	<b>2,122</b>	<b>16,514</b>
<b>Other movements</b>					
Depreciation/amortisation expense	-	(3,860)	(6,315)	(1,070)	(11,245)
Depreciation/amortisation on ROU assets	(21,541)	-	-	-	(21,541)
<b>Total other movements</b>	<b>(21,541)</b>	<b>(3,860)</b>	<b>(6,315)</b>	<b>(1,070)</b>	<b>(32,786)</b>
<b>As at 30 June 2026</b>					
Gross book value	-	48,560	1,676,793	34,932	1,760,285
Gross book value - ROU assets	522,220	86	-	-	522,306
Accumulated depreciation/amortisation and impairment	-	(18,314)	(12,630)	(18,930)	(49,874)
Accumulated depreciation/amortisation and impairment - ROU assets	(150,905)	(74)	-	-	(150,979)
<b>Closing net book balance</b>	<b>371,315</b>	<b>30,258</b>	<b>1,664,163</b>	<b>16,002</b>	<b>2,081,738</b>

Prepared on Australian Accounting Standards basis.

(a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2025-2026, Supply Bill (No. 2) 2025-2026 and includes Collection Development Acquisition Budgets (CDABs).