North Queensland Water Infrastructure Authority

Entity resources and planned performance

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# North Queensland Water Infrastructure Authority

Section 1: Entity overview and resources

1.1 Strategic direction statement

The North Queensland Water Infrastructure Authority (NQWIA) was established on 12 March 2019 as an Executive Agency under section 65 of the Public Service Act 1999. The key objective of the agency is to provide strategic planning and coordination of Commonwealth resources to implement water infrastructure priorities in northern Queensland and manage water infrastructure projects as directed by the responsible Minister.

The NQWIA works collaboratively with community stakeholders, local governments and the Queensland Government to undertake planning, oversight and project delivery activities related to priority water infrastructure. This includes the development of business cases, independent analysis and, project oversight for major water infrastructure initiatives potentially eligible to receive Australian Government funding.

The NQWIA also coordinates the provision of information sharing among relevant regulatory authorities in order to implement the projects within its scope.

In 2022-23, the NQWIA will focus on strategic planning, coordination and advice for the Hughenden Irrigation Scheme and the Hells Gates Dam Scheme to facilitate decision making regarding further progression of those and other designated projects. The organisation will also provide Australian Government oversight for water infrastructure projects in north Queensland including the Big Rocks Weir, as well as for priority projects agreed by the responsible Minister.

The NQWIA will provide policy and project advice to the Government with recommendations on future investment in priority water infrastructure projects in north Queensland to deliver on developmental, environmental, and regional commitments.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the NQWIA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by Departmental (for the entity’s operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the ‘Budgeted expenses by Outcome 1’ tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NQWIA resource statement — Budget estimates for 2022-23 as at Budget March 2022

|  |  |  |
| --- | --- | --- |
|  | 2021-22 Estimated actual $'000 | 2022-23 Estimate  $'000 |
| **Departmental** |  |  |
| Annual appropriations - ordinary annual services (a) |  |  |
| Prior year appropriations available | 2,066 | 2,066 |
| Departmental appropriation | 3,306 | 3,288 |
| Total Departmental annual appropriations | 5,372 | 5,354 |
| **Total Departmental resourcing** | **5,372** | **5,354** |
| **Total resourcing for NQWIA** | **5,372** | **5,354** |

|  |  |  |
| --- | --- | --- |
|  | 2021-22 | 2022-23 |
| **Average staffing level (number)** | 3 | 10 |

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

1. Appropriation Bill (No. 1) 2022-23.

1.3 Budget measures

Budget measures in Part 1 relating to the NQWIA are detailed in Budget Paper No. 2 and are summarised below.

Table 1.2: NQWIA 2022-23 Budget measures

**Part 1: Measures announced since the 2021-22 Mid-Year Economic and Fiscal Outlook (MYEFO)**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | Program | 2021-22 | 2022-23 | 2023-24 | 2024-25 | 2025-26 |
|  |  | $'000 | $'000 | $'000 | $'000 | $'000 |
| **Payment measures**  North Queensland Water Infrastructure Authority – future funding | 1.1 |  |  |  |  |  |
| Departmental payments |  | - | 967 | 2,618 | 2,639 | 2,657 |
| **Total** |  | **-** | **967** | **2,618** | **2,639** | **2,657** |
| **Total payment measures** |  |  |  |  |  |  |
| Departmental |  | - | 967 | 2,618 | 2,639 | 2,657 |
| **Total** |  | **-** | **967** | **2,618** | **2,639** | **2,657** |

Prepared on a Government Finance Statistics (Underlying Cash) basis.

Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

|  |
| --- |
| **Note:**  Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity’s corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity’s planned and actual performance.  The most recent corporate plan for the North Queensland Water Infrastructure Authority can be found at:  https://www.nqwia.gov.au/sites/default/files/documents/nqwia\_corp\_plan\_20-22.pdf  The most recent annual performance statement can be found at:  https://www.nqwia.gov.au/sites/default/files/documents/nqwia-annual-report-2020-21.pdf |

2.1 Budgeted expenses and performance for Outcome 1

|  |
| --- |
| Outcome 1: Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders |

##### **Budgeted expenses for Outcome 1**

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

**Table 2.1.1: Budgeted expenses for Outcome 1**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2021-22 Estimated actual $'000 | 2022-23 Budget  $'000 | 2023-24 Forward estimate $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 |
| **Program 1.1: NQWIA** | | | | | |
| Departmental expenses |  |  |  |  |  |
| Departmental appropriation | 3,306 | 3,288 | 2,618 | 2,639 | 2,657 |
| Expenses not requiring appropriation in the Budget year (a) | 25 | 25 | 25 | 25 | 25 |
| **Departmental total** | **3,331** | **3,313** | **2,625** | **2,625** | **2,625** |
| **Total expenses for program 1.1** | **3,331** | **3,313** | **2,625** | **2,625** | **2,625** |

|  |  |  |
| --- | --- | --- |
|  | 2021-22 | 2022-23 |
| **Average staffing level (number)** | 3 | 10 |

1. Expenses not requiring appropriation in the Budget year are made up of audit fees received free of charge.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Details of 2022-23 Budget measures that have materially changed existing programs are provided.

| **Outcome 1** – Progress the development of water resource projects in North Queensland, through strategic planning and coordination of information sharing among relevant regulatory authorities and stakeholders | | |
| --- | --- | --- |
| **Program 1.1** – Work with stakeholders to deliver priority water resource projects and supporting investment in North Queensland including: Hells Gate Dam and Hughenden Irrigation schemes, the Big Rocks Weir, and other priority projects. | | |
| **Key Activities** (a) | During 2022-23 the NQWIA will deliver Program 1.1 by engaging with project proponents, state and local governments and regulatory agencies to ensure timely progression of projects, and collaboratively undertake relevant water infrastructure master planning and on-the-ground project delivery in north Queensland. | |
| **Year** | **Performance measures** | **Expected Performance Results** |
| Current year  2021-22 | Complete the Hughenden Irrigation Scheme detailed business case and authorise payments against completed milestones | Hughenden Irrigation Scheme Business Case.  Target achieved |
|  | Substantially complete the Hells Gates Dam Business Case and authorise payments against completed milestones | Hells Gates Dam Business Case.  Target achieved |
|  | Complete the Upper Burdekin Irrigation Project | Upper Burdekin Irrigation Project. Target achieved |
| **Year** | **Performance measures** (b) | **Planned Performance Results** |
| Budget year 2022-23 | *Oversight completion of Big Rocks Weir pre-construction* | *Pre-construction activities completed, and recommendations provided to Government* |
|  | *Substantially progress decisions concerning further development of Hells Gate Dam and Hughenden Irrigation schemes* | *Advice provided to Government, with activities well progressed* |
|  | *Oversight substantial completion of Bowen Pipeline business case project, including authorising payments against completed milestones* | *Bowen Pipeline business case – 80% complete* |
|  | *Oversight substantial completion of Urannah Dam business case project, including authorising payments against completed milestones* | *Urannah Dam business case – 100% complete* |

|  |  |  |
| --- | --- | --- |
| **Year** | **Performance measures (b)** | **Planned Performance Results** |
| Forward Estimates 2023-26 | *As per 2022-23* | *Oversight successful completion of relevant business cases*  *Priority water infrastructure projects identified and advice provided to Government* |

Material changes to Program 1.1 resulting from 2022-23 Budget Measures: North Queensland Water Infrastructure Authority operational (Departmental) funding extended to 30 June 2027. Previously a terminating measure ending 30 June 2023.

1. Refers to updated key activities that will be reflected in the 2022-23 Corporate Plan.
2. New or modified performance measures that reflect new or materially changed programs are shown in *italics*.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of NQWIA finances for the 2022-23 Budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

#### 3.1.1 Explanatory notes and analysis of budgeted financial statements

Total budgeted expense for the NQWIA in 2022-23 are $3.3 million, represented by $1.6 million in employee benefits and $1.7 million in suppliers. Suppliers include expenses associated with the procurement of external advice to support NQWIA projects, travel, and contracted services.

The NQWIA’s major assets include cash and receivables ($2.2 million). The NQWIA’s major liabilities ($0.2 million) include suppliers, other payables and employee provisions.

The NQWIA will receive an additional $11.6 million to 2026-27 to enable continued oversight of priority water infrastructure business cases in north Queensland.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2021-22 Estimated actual $'000 | 2022-23 Budget  $'000 | 2023-24 Forward estimate $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 |
| **EXPENSES** |  |  |  |  |  |
| Employee benefits | 1,506 | 1,639 | 2,007 | 2,022 | 2,035 |
| Suppliers | 1,825 | 1,674 | 636 | 642 | 647 |
| **Total expenses** | **3,331** | **3,313** | **2,643** | **2,664** | **2,682** |
| **LESS:** |  |  |  |  |  |
| **Gains** |  |  |  |  |  |
| Other | 25 | 25 | 25 | 25 | 25 |
| **Total gains** | **25** | **25** | **25** | **25** | **25** |
| **Total own-source income** | **25** | **25** | **25** | **25** | **25** |
| **Net (cost of)/contribution by services** | **(3,306)** | **(3,288)** | **(2,618)** | **(2,639)** | **(2,657)** |
| Revenue from Government | 3,306 | 3,288 | 2,618 | 2,639 | 2,657 |
| **Surplus/(deficit) attributable to the Australian Government** | **-** | **-** | **-** | **-** | **-** |
| **Total comprehensive income/(loss) attributable to the Australian Government** | **-** | **-** | **-** | **-** | **-** |

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted Departmental balance sheet (as at 30 June)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2021-22 Estimated actual $'000 | 2022-23 Budget  $'000 | 2023-24 Forward estimate $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 |
| **ASSETS** |  |  |  |  |  |
| **Financial assets** |  |  |  |  |  |
| Cash and cash equivalents | 20 | 20 | 20 | 20 | 20 |
| Trade and other receivables | 2,172 | 2,172 | 2,172 | 2,172 | 2,172 |
| ***Total financial assets*** | **2,192** | **2,192** | **2,192** | **2,192** | **2,192** |
| **Total assets** | **2,192** | **2,192** | **2,192** | **2,192** | **2,192** |
| **LIABILITIES** |  |  |  |  |  |
| **Payables** |  |  |  |  |  |
| Suppliers | 68 | 68 | 68 | 68 | 68 |
| Other payables | 11 | 11 | 11 | 11 | 11 |
| ***Total payables*** | ***79*** | ***79*** | ***79*** | ***79*** | ***79*** |
| **Provisions** |  |  |  |  |  |
| Employee provisions | 147 | 147 | 147 | 147 | 147 |
| ***Total provisions*** | **147** | **147** | **147** | **147** | **147** |
| **Total liabilities** | **226** | **226** | **226** | **226** | **226** |
| **Net assets** | **1,966** | **1,966** | **1,966** | **1,966** | **1,966** |
| **EQUITY** |  |  |  |  |  |
| **Parent entity interest** |  |  |  |  |  |
| Retained surplus (accumulated deficit) | 1,966 | 1,966 | 1,966 | 1,966 | 1,966 |
| ***Total parent entity interest*** | ***1,966*** | ***1,966*** | ***1,966*** | ***1,966*** | ***1,966*** |
| **Total equity** | **1,966** | **1,966** | **1,966** | **1,966** | **1,966** |

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2022-23)

|  |  |  |
| --- | --- | --- |
|  | Retained earnings $'000 | Total equity  $'000 |
| **Opening balance as at 1 July 2022** |  |  |
| Balance carried forward from previous period | 1,966 | 1,966 |
| ***Adjusted opening balance*** | ***1,966*** | ***1,966*** |
| **Estimated closing balance as at 30 June 2023** | **1,966** | **1,966** |
| **Closing balance attributable to the Australian Government** | **1,966** | **1,966** |

Prepared on Australian Accounting Standards basis

Table 3.4: Budgeted Departmental statement of cash flows (for the period ended 30 June)

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | 2021-22 Estimated actual $'000 | 2022-23 Budget  $'000 | 2023-24 Forward estimate $'000 | 2024-25 Forward estimate $'000 | 2025-26 Forward estimate $'000 |
| **OPERATING ACTIVITIES** |  |  |  |  |  |
| **Cash received** |  |  |  |  |  |
| Appropriations | 3,306 | 3,288 | 2,618 | 2,639 | 2,657 |
| Other | 150 | - | - | - | - |
| ***Total cash received*** | ***3,456*** | ***3,288*** | ***2,618*** | ***2,639*** | ***2,657*** |
| **Cash used** |  |  |  |  |  |
| Employees | 1,506 | 1,639 | 2,007 | 2,022 | 2,035 |
| Suppliers | 1,950 | 1,649 | 611 | 617 | 622 |
| ***Total cash used*** | ***3,456*** | ***3,288*** | ***2,618*** | ***2,639*** | ***2,657*** |
| **Net cash from/(used by) operating activities** | **-** | **-** | **-** | **-** | **-** |
| **Net increase/(decrease) in cash held** | **-** | **-** | **-** | **-** | **-** |
| Cash and cash equivalents at the beginning of the reporting period | 20 | 20 | 20 | 20 | 20 |
| **Cash and cash equivalents at the end of the reporting period** | **20** | **20** | **20** | **20** | **20** |

Prepared on Australian Accounting Standards basis

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

This table is not provided as NQWIA does not receive capital funds.

Table 3.6: Statement of Departmental asset movements (Budget year 2022-23)

This table is not provided as NQWIA does not hold non-financial assets.